



**Commerce Department:
Neighborhood Transformation Initiative**

Program Statement and Budget FY2009

AMENDED

**Commerce Department: Neighborhood Transformation Initiative
Program Statement and Budget for FY2009**

EXECUTIVE SUMMARY

During FY 2009, Mayor Nutter will engage City departments, neighborhoods, the business community and everyday citizens in new and exciting ways designed to improve quality of life, stimulate business investment and restore faith in government. To create new partnerships, fresh strategies and effective operations, City government is reorganized to aggressively tackle opportunities for increased public safety; community and economic development; and improved customer service and ethics.

Changing how the City does business and deploys its services will create safer neighborhoods, a city where business and industry choose to invest, and lives full of educational and employment opportunities. New efficiencies will brand Philadelphia as one of the most consumer friendly governments in the country.

The Administration has identified six core service areas:

- Public Safety goals create a Philadelphia that becomes the safest large city in the country;
- Educational opportunity will define Philadelphia as the country's premier education city;
- Job and Economic Development goals will grow Philadelphia as a green city;
- Healthy and Sustainable Communities will make Philadelphia neighborhoods vibrant and livable;
- Philadelphia will demonstrate the highest standards for ethics and accountability and;
- Philadelphia will become a national customer service leader.

More than \$306 million of NTI bond proceeds have been invested in recent years to stimulate the economy in Philadelphia's neighborhoods and downtown, addressing the quality of life of its citizens and creating a foundation for growth. The focus of FY09 will be to institutionalize key learnings from the NTI process, while consolidating and spending remaining funds.

The FY09 Program Statement and Budget describes the programs and activities that the City will fund using NTI bond proceeds and the interest earned on the bond proceeds. As of the FY09 Program Statement and Budget, all NTI bond proceeds are fully budgeted. During FY09, **the budget for remaining NTI spending is projected at \$5,460,944.** The Administration anticipates that this is the final year of NTI spending.

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Proposed FY09 NTI Program Budget - Amended

Program Activity	Total NTI Funding	Proposed Reallocation FY09	Proposed NTI Spending FY09
New Programs and Initiatives			
Foreclosure Prevention		2,000,000	2,000,000
Existing Programs			
Anti-Predatory Loan Programs: Mini-PHIL, PHIL-Plus	1,500,000	60,000	60,000
Vacancy Prevention	50,000	50,000	50,000
Adaptive Modification Program	10,100,000	800,000	800,000
Settlement Grant Assistance	3,700,000	600,000	600,000
HomeBuy Now: Employer Assistance Program	1,850,000	710,944	710,944
Vacant Property Management Information System	5,700,000	1,240,000	1,240,000
Past Allocations			
Demolition/Vacant Property Stabilization	148,264,192		
Land Acquisition	72,076,418		
Retaining Wall Reconstruction	2,670,000		
Expanded Home Rehabilitation Program	6,000,000		
Philadelphia Home Improvement Loan	3,800,000		
Equitable Development Strategy	5,710,944	(3,810,944)	
Affordable Rental Development	1,900,000	(1,650,000)	
Targeted Basic System Repair Program	3,300,000		
Basic Systems Repair Program	30,775,000		
SHARP	525,000		
Preservation Development Initiative /Historic Property Repair Program	1,457,500		
Commercial Corridor Support Initiative	1,953,861		
Housing Trust Fund	1,500,000		
Homelessness Prevention Program	1,600,000		
Unified Land Records System	3,225,000		
Total	307,657,915	-	5,460,944

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Cumulative NTI Drawdown and Proposed FY2009 Budget

NTI Bond Proceeds Activity	NTI Budget FY08	Cumulative Drawdown	NTI Budget Balance	Reallocation of Bond Funds	FY09 NTI Budget Balance	NTI Budget FY09
<u>Foreclosure Prevention</u>						
Foreclosure Prevention				2,000,000	2,000,000	2,000,000
<u>Demolition</u>						
Demolition	142,736,192	142,466,690	269,502	0	269,502	142,736,192
<u>Land Acquisition</u>						
Land Acquisitions	72,076,418	34,340,507	37,735,911	0	37,735,911	72,076,418
<u>Housing and Neighborhood Preservation</u>						
Vacant Property Stabilization	5,528,000	2,428,000	3,100,000	0	3,100,000	5,528,000
Retaining Wall Reconstruction	2,670,000	2,180,783	489,217	0	489,217	2,670,000
Expanded Home Rehabilitation Program	6,000,000	6,000,000	0	0	0	6,000,000
Expanded Philadelphia Home Improvement Loan Program	3,800,000	3,800,000	0	0	0	3,800,000
Anti-Predatory Loan Program: Mini-PHIL and PHIL-Plus	1,500,000	1,075,880	424,120	60,000	484,120	1,560,000
Employer Assisted Housing Program	1,850,000	1,090,000	760,000	710,944	1,470,944	2,560,944
Targeted Basic System Repair Program	3,300,000	3,000,000	300,000	0	300,000	3,300,000
Basic System Repair Program - Tier II	30,775,000	30,775,000	0	0	0	30,775,000
SHARP Home Repair Program	525,000	525,000	0	0	0	525,000
Settlement Grant Assistance	3,700,000	3,700,000	0	600,000	600,000	4,300,000
Preservation Development Initiative	250,000	250,000	0	0	0	250,000

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Historic Property Repair Program	1,207,500	1,207,500	0	0	0	1,207,500
Adaptive Modification Program	10,100,000	10,050,000	50,000	800,000	850,000	10,900,000
Affordable Rental Development	1,900,000	250,000	1,650,000	-1,650,000	0	250,000
Housing Trust Fund	1,500,000	1,500,000	0	0	0	1,500,000
Equitable Development Strategy	5,710,944	1,900,000	3,810,944	-3,810,944	0	1,900,000
Commercial Corridor Support Initiative	1,953,861	1,953,861	0	0	0	1,953,861
Homeless Preservation	1,600,000	1,600,000	0	0	0	1,600,000
Vacancy Prevention (Tangled Title Program)	50,000	50,000	0	50,000	50,000	100,000
<u>Management Information Systems</u>						
Vacant Property Management Information System	5,700,000	5,700,000	0	1,240,000	1,240,000	6,940,000
Additional Management Information Systems	3,225,000	3,095,133	129,867	0	129,867	3,225,000
TOTAL	307,657,915	258,938,354	48,719,561			307,657,915

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NTI Residential Demolition Budget by Council District

Neighborhood Transformation Initiative

Demolition & Encapsulation Summary

As of June 18, 2008

Council District	Total Budget	Total Available Dollars
1st District	\$ 11,344,393	\$ 2,663,942
2nd District	\$ 10,822,810	\$ 186,945
3rd District	\$ 12,872,078	\$ 154,894
4th District	\$ 6,720,724	\$ 212,178
5th District	\$ 23,237,357	\$ 9,213
6th District	\$ 808,733	\$ 616,089
7th District	\$ 12,511,709	\$ 261,256
8th District	\$ 12,337,363	\$ -
9th District	\$ 4,600,875	\$ 353,775
10th District	\$ 410,000	\$ -

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Land Acquisition Sources

Total Land Acquisition Sources for Expenditure of NTI Bond Proceeds

Taxable Bond Proceeds	\$25,900,000
QRB Proceeds	\$45,000,000
CDBG/DCED Funds	\$14,500,000
Interest Earned	\$1,176,000
FY08 Reallocation	-\$3,100,000
TOTAL	\$83,476,000

FY09: NEW PROGRAMS AND INITIATIVES

Foreclosure Prevention

Objective

To address the impact of the foreclosure crisis on Philadelphia homeowners and neighborhoods, the Administration proposes utilizing NTI funds and other programs to assist homeowners facing foreclosure and to prevent others from reaching that point. Among other activities, the City will implement the new **HERO Loan** and **Philadelphia Renovate and Repair Programs** as a coordinated approach to foreclosure prevention. These programs will be **augmented by additional funding provided to Community Legal Services and housing counseling agencies**. \$2.0 million in unallocated funds and \$500,000 in past reallocated NTI bond proceeds will fund foreclosure prevention.

In line with national trends, Philadelphia's real estate market recently experienced dramatic growth, including the potential for new wealth creation in many communities as a result of appreciating housing values. Yet concerns about rising real estate speculation and displacement have been superseded by the national housing crisis, resulting from the collapse of the sub-prime lending market. We must protect newly found homeowner equity so that neighborhoods that have suffered from decades of disinvestment may sustain the benefits of this recent growth.

In 2007 there were over 6,200 foreclosures filed in the City of Philadelphia. This number is expected to grow dramatically over the next year. The challenges presented by displacement concerns and the foreclosure crisis are ultimately about protecting the assets of vulnerable homeowners. Without access to reasonable financing, homeowners will continue to fall prey to the impact of predatory lenders and speculators.

Predatory lending is a significant problem that leads to foreclosure for many of its victims. Outreach and education will be achieved through the marketing of the City's "Save Your Home" hotline and the funding of 31 housing counseling agencies. Through this additional funding, Community Legal Services will augment legal support to victims of predatory lending identified by the housing counseling agencies.

Program Description

Homeowner's Equity Recovery Opportunity (HERO) (Foreclosure Prevention)

Homeowner's Equity Recovery Opportunity (HERO) is a new loan program designed to improve the financial situation of Philadelphians unable to afford their current mortgage payments and in danger of losing their homes to foreclosure. These vulnerable populations must have the terms of their mortgages modified in order to afford monthly payment obligations.

The HERO program will be implemented in partnership with the Pennsylvania Housing Financing Agency (PHFA) for borrowers not eligible for PHFA's REAL program

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(REfinance to an Affordable Loan) or another mortgage refinance product available in the general market due to credit issues or owing more than their home's current appraised value. The funding will leverage over \$10M in state loans for City homeowners facing foreclosure.

Philadelphia Renovate & Repair Program (Foreclosure Prevention)

The Philadelphia Renovate & Repair Program will provide low-fee home improvement loans at reasonable interest rates of up to \$35,000. Housing counseling will guide prioritization of home improvements and how to best spend funds. Administered by Pennsylvania Housing Financing Agency (PHFA), the program will provide financing for home repairs. PHFA will accept up to a third lien position.

FY09 Budget

In FY09, Commerce proposes \$2.0 million for Foreclosure Prevention

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FY09: EXISTING PROGRAMS

Anti-Predatory Loan Programs: Mini-PHIL, PHIL-Plus

Objective

Given the current foreclosure crisis described above, the City of Philadelphia must seek to prevent as many of its residents from borrowing from predatory lenders in the first place. The **Mini-PHIL and PHIL-Plus** loan programs will complement HERO and Philadelphia Renovate and Repair, together comprising a diverse group of financing products for Philadelphia residents.

In particular, the **Mini-PHIL and PHIL-Plus** loan programs target borrowers with credit scores below 620, which often make them victims for sub-prime lenders. Greater Philadelphia Urban Affairs Coalition (GPUAC) will continue to implement the Mini-PHIL and PHIL-Plus loan programs.

Program Description

These programs target borrowers with credit scores in the range of 580-620 by creating a loan loss reserve for bank financing. The Mini-PHIL is an unsecured loan capped at \$10,000; the PHIL-Plus is a secured loan capped at \$25,000. Participants are required to receive housing counseling, which is an integral component of the programs. The City, GPUAC, City-funded housing counseling agencies, and five banks collaborate on implementation. This partnership has facilitated the closing of over 275 loans in the last five years; 70 in Mini-PHIL and 206 in PHIL-Plus.

FY09 Budget

In FY09, Commerce proposes \$60,000 for the Anti-Predatory Loan Programs, Mini-PHIL and PHIL-Plus.

Vacancy Prevention (Tangled Title)

Objective

One half of the houses in Philadelphia are owned by people over 55. Data shows that 45 percent of older people have made no plans to either sell or transfer titles in their homes. Thus over the next 15 – 20 years, nearly half of the houses in the City are at risk of abandonment as no plans have been made for their maintenance or ultimate disposition. The Vacancy Prevention Program addresses these issues. Although emphasis is on the elderly, all ages are eligible for grants up to \$2,000.

Program Description

The City has developed the HomeSTART (Start Managing Assets, Repairs, and Titles) Program. Its activities include:

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- A training program for housing counselors and senior service providers to help older homeowners understand the value of estate planning to them and the community;
- The establishment of a tangled title fund to help resolve title problems which prevent occupants from obtaining loans and grants for repairs or the smooth transfer of title of residence.

FY09 Budget

The City has allocated \$50,000 of CDBG funds to Vacancy Prevention in the Preliminary Year 34 Consolidated Plan. In FY 09, Commerce proposes an additional \$50,000 in NTI funds for Vacancy Prevention.

Adaptive Modification Program

Objective

The Adaptive Modification Program (AMP) provides low-income Philadelphia residents with permanent physical disabilities with increased mobility within their homes, as well as access to their homes.

Program Description

The Adaptive Modification Program is available for homeowner-occupied and renter-occupied houses which need to be made accessible for people with disabilities with income up to 80 percent of median income requirements. Adaptive modifications must meet one or more of the following objectives:

- Improve the consumer's ability to enter and exit the home;
- Increase the consumer's ability to perform activities of daily living; and/or,
- Enable the consumer to remain in the home and/or prevent institutionalization.

FY09 Budget

The City has allocated \$350,000 of CDBG funds to Adaptive Modification in the Preliminary Year 34 Consolidated Plan. In FY 09, Commerce proposes to commit an additional \$800,000 for the Adaptive Modification Program.

Settlement Grant Assistance

Objective

Helping families become homeowners has a stabilizing effect on neighborhoods. The aim of the settlement grant program is to lower the barriers to homeownership for low- and moderate-income families.

Program Description

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The City's Settlement Assistance Grant Program provided 915 settlement grants to low- and moderate- income first time homebuyers in FY 2007. The \$800 grants are available to homebuyers that earn 80 percent or less of the area median income. Recipients of settlement grants complete pre-purchase housing counseling at an OHCD-funded housing counseling agency. Requirements are:

- Homebuyer household income cannot exceed 80 percent of the Area Median Income (AMI) and must be designated as a first-time homeowner as defined by HUD;
- Homebuyer must be a participant in an OHCD-funded counseling program;
- Homebuyer must qualify for a mortgage.

The City also manages the American Dream Down-Payment Initiative (ADDI), which will provide settlement and down payment assistance to new low-and moderate-income homeowners purchasing a home in a City-sponsored new homeownership development. The ADDI program utilizes funds made available by the U.S. Department of Housing and Urban Development (HUD).

FY09 Budget

In FY09, Commerce proposes \$600,000 for the Settlement Assistance Grant Program.

HomeBuy Now – Employer Assisted Housing

Objective

One way to stimulate investment in neighborhoods and aid community economic development is to involve local employers in providing new homeownership opportunities for their employees. HomeBuy Now, an Employer Assisted Housing (EAH) program, encourages businesses to become active investors in Philadelphia neighborhoods by offering a City match of housing benefits that participating businesses provide to their employees.

HomeBuy Now benefits take many forms including settlement assistance, housing counseling, and home improvement loans. HomeBuy Now can also be used in conjunction with the Pennsylvania Housing Finance Agency's (PHFA) Employer Assisted Housing program which will match up to \$2,000 of an employer's contribution. To date, 35 employers have enrolled in the program and 130 houses have been purchased in Philadelphia by their employees.

Program Description

The City of Philadelphia markets the program and works with the Greater Philadelphia Urban Affairs coalition to support participating businesses. HomeBuy Now benefits take many forms including settlement assistance, housing counseling, and home improvement loans. The City has matched employers' settlement grants or closing cost assistance between \$3,000-\$5,000 per employee. As of December 2007, 130 homes were purchased

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in Philadelphia neighborhoods by employees through this program.

FY09 Budget

In FY09, Commerce proposes \$710,944 for HomeBuy Now.

Vacant Property Management Information System

Objective

The Vacant Property Management Information System (VPMIS) provides an efficient mechanism for acquiring, assembling and disposing of property. The City has historically lacked the ability to track individual or assembled parcels as they wind their way through the multitude of City agencies involved in these processes. Various City agencies often research and document the same information on a property because a unified information storage system they could reference was not available. The result was duplication of effort, incomplete documentation, delay, and inefficiency in the processing of property transactions.

VPMIS seeks to address these problems, increasing timeliness and decreasing the cost of the City's land acquisition and disposition processes. The system also will increase capacity and speed for property disposition, positively impacting the General Fund and affordable housing and other redevelopment activities.

Program Description

VPMIS is designed as a series of technology components supporting the RDA's business processes of acquisition, assembly and disposition of parcels. The system allows users to create a project and track information regarding a project status through all phases.

VPMIS allows for multiple end-user interfaces and reporting for City agencies, departments and elected officials.

The Virtual Property Management Information System (VPMIS) was tested and rolled-out in FY07 under the name, "Building Uniformity in Land Development," or "BUILD." The final VPMIS applications include the capability to submit property or project requests online; a component to allow housing staff to better review and evaluate submitted requests; and an automated workflow for the RDA's disposition process.

FY09 Budget

In FY09, Commerce proposes \$1,240,000 for VPMIS.

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	2000	2001	2002	2003	2004	2005	2006	2007	1 st -2 nd Quarters 2008	Total
Quality of Life Programs										
Abandoned Cars Removed	62,762	53,033	53,813	38,540	27,403	21,626	17,835	14,088	2,365	291,465
Graffiti Abated	34,464	54,533	74,720	90,876	91,100	92,375	93,272	110,028	22,458	663,826
Vacant Lots Cleaned			35,787	12,186	11,270	9,367	10,014	9,468	5,701	93,793
Buildings Demolished			1,040	573	1,380	984	1,037	643	447	6,104
Cleaned and Sealed			1,769	1,475	1,515	1,456				6,215
Affordable Housing Programs										
Special Needs Rental Units		71	122	136	74	115	20	95	14	647
Rental Units		781	324	143	302	492	241	340	55	2,678
Homeownership Units		192	166	125	116	92	28	204	129	1,052
Total Affordable Housing		1,044	612	404	492	699	289	639	198	4,377
Housing Preservation Programs										
Basic Systems Repairs					14,673	7,503	3,364	3,053	1,417	30,010
Adaptive Modifications					168	181	245	173	325	1,092
HRP					154	37	18	53	7	269
Settlement Grants					750	954	995	915	597	4,211
HELPP Loans					13	7	1			21
Phil-Plus and Mini -Phil					70	41	48	75	41	275
PHIL-Loans closed			77	80	207	168	141	193	61	927
PHIL-Loans (\$ millions)			\$1.3	\$1.6	\$4.1	\$3.5	\$2.9	\$3.9	\$12.5	\$18.9