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	Total Collections FY23-27 Proposed	545,242	611,120	627,034	634,523	655,495	678,669																						
	Total Collections FY23-27 Adopted	633,242	631,530	647,974	655,712	677,384	701,331																						
	Health Stores Credit in FY19-24	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)																						
	Manual Adjust. for Increased Revenue Dept. Collections 9 in FY19- C	(15)	(15)	(15)																									
	NEW Cuarterly i																												
	Less: Total Kenney Bill Collections #110548-A	634,257	632,545	648,991	656,714	678,386	702,333																			3.26% 5 Yr Avg.	4.09% 10 Yr Avg.	2.13% 15 Yr Avg.	
	Total Collections (prior year)	63,405	64,673	66,354	67,144	69,360	71,808					% Growth														3.26%	4.09%	2.13%	
	Projected Net Income Collections (prior year)	46,285	47,211	48,439	49,015	50,633	52,420						22.73%	9.50%	5.02%	-3.22%	-5.51%	3.36%	3.30%	15.80%	2.38%	-5.07%	8.20%	-11.95%	6.84%	21.25%	-1.23%	1.38%	
	Projected Gross Receipts Collections (prior year)	17,119	17,462	17,916	18,129	18,727	19,388			Total BPT Collections	(current & prior)		379,456	415,504	436,358	385.990	364,703	376,946	389,386	450,911	461,655	438,235	474,171	417,526	446,071	540,874	534,239	541,599	
	Total Collections (current year)	570,852	567,872	582,637	589,570	609,026	630,525			Total BPT	Collections (prior year)		52,808	25,041	34,447	18.916	35,428	41,950	19,197	39,180	40,589	36,114			17,210	34,220	39,351	54,142	Fill in Actual Amounts
	Projected Net Income Collections (current years)	416,722	410,659	421,337	426,350	440,420	455,967			Total BPT Collections	(current year)		326,648	390,463	401,911	367.074	329,275	334,996	370,189	411,731	421,066	402,121	427,134	396,635	428,861	506,654	494,888	487,457	Fill in Actua
	Projected Gross Receipts Collections (current year)	154,130	157,213	161,300	163,220	168,606	174,558																						
	Projected Net Income Tax Base	6,721,323	6,855,750	7,033,999	7,117,704	7,352,588	7,612,134			Implied Net	Income Tax Base		3,467,494		•	4.268.302	.,	3,843,365	3 4,247,130	•		4,642,271		•	•			5,739,413	
	Projected Gross Receipts Tax Base	1,089,258	1,111,044	1,139,931	1,153,496	1,191,561	1,233,623			Implied Gross	Receipts Tax Base		482,195	595,970	603,470	648.541	605,028	615,540	680,206	756,538	773,690	738,880	784,840	756,830	818,321	966,760	944,309	930,130	
	Projected Net Income Tax Base Growth (current year)	17.11%	2.00%	2.60%	1.19%	3.30%	3.53%		¥ S		(current year)		21.01%	23.00%	8.73%	-1.65%	-11.49%	1.74%	10.51%	11.22%	2.59%	4.20%	6.55%	-7.82%	8.98%	19.08%	-1.53%	-1.50%	
548-A)	Projected Gross Receipts Tax Base Growth (current	% 17.11%	%00.2	% 2.60%	% 1.19%	%08.8	% 3.53%		Actual Gross Receipts	Tax Base Growth	(current year)			% 23.60%				% 1.74%					% 6.22%					% -1.50%	
Business Privilege Tax Forecast FY2023 through FY2027 (with Bill Nos. 110554 & 110548-A,	Prior Year e as % of s) Total	35 10%	11 10%	39 10%	15 10%	33 10%	20 10%			Prior Year	e as%of s) Total		38 14%	_		37 5%	-				36 9%		-		33 4%		56 7%		
I Nos. 110	e Net income (prior years)	22 46,285	59 47,211	37 48,439	50 49,015	20 50,633	57 52,420				Net Income (prior years)		37 36,438			14.187		31,043					.,					14 39,524	
7 (with Bil	Net Income (current 's) year)	19 416,722	62 410,659	16 421,337	29 426,350	27 440,420	88 455,967			Net Income	(current s) year)				., .	29 275.306		07 247,897									.,	18 355,844	
gh FY2027	Gross Receipts (prior years)	30 17,119	13 17,462	00 17,916	20 18,129	06 18,727	58 19,388			Gross	Receipts (prior years)		61 16,370			93 9,074		10,907		•	_		_				•	13 14,618	
323 throu	Gross Receipts % (current l year)	154,130	157,213	161,300	163,220	168,606	174,558			Gross Receipts	% (current		101,261	,	_	94,033		87,099						•		`		131,613	
cast FY2	Gross ne Receipts % tal of Total	, 27.0%	, 27.7%	27.7%	27.7%	, 27.7%	, 27.7%				ne Receipts% tal of Total					25.0%		, 26.0%										, 27.0%	
Tax Fore	Net Income % of Total	% 73.0%	72.3%	72.3%	72.3%	72.3%	<mark>%</mark> 72.3%				Net Income % of Total					% 75.0% % 75.0%		% 74.0%										% 23.0%	
s Privilege	Tax Rate Net Income	6.20%	2.99%	2.99%	2.99%	2.99%	2.99%			Tax Rate	Net Income (1st half)		6.50%	6.50%	6.50%			6.45%	6.45%									6.20%	
Busines	Tax Rate Gross Receipts	0.1415	0.1415	0.1415	0.1415	0.1415	0.1415			Tax Rate Gross	Receipts (1st half)		0.2100	0.1900	0.1665	0.1340	0.1415	0.1415	0.1415	0.1415	0.1415	0.1415	0.1415	0.1415	0.1415	0.1415	0.1415	0.1415	
	F	FY22	FY23	FY24	FY25	FY26	FY27				History		FY05	FY06	FY07	FY09	FY10	FX11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	

Diff 88,000 20,410 21,189 21,889 22,662 195,090

Tax Rate Gross Tax Rate	Tax Rate 6.43% 6.43% 6.39% 6.39% 6.35% 6.30% 6.25% 6.20% 6.10%	55 55 55 55 55 55 55 55 55 55 55 55 55
Net in	9 69 6	0.1415
Net in 115 115 115 115 115	6.20	1415
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Net In	6.41	1415
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Marisa G. Waxman, AICP, Budget Director Marisa.Waxman@phila.gov

Harvey Rice, Executive Director Pennsylvania Intergovernmental Cooperation Authority Via Email – Hrice@picapa.org

June 30, 2022

Dear Mr. Rice.

Please find attached the FY23-27 Five Year Plan, incorporating the FY23 Adopted Budget, passed by City Council and signed by the Mayor on June 27, 2022.

This Five Year plan was prepared during an ongoing global pandemic, paired with economic disruption, and ongoing calls for racial equity. These events are layered on top of Philadelphia's persistent challenges: intergenerational poverty, the need for an improving education system, and violence and public safety crises that threaten lives and disrupt our cherished communities. Even against this backdrop, the Plan has been updated to reflect more revenues, based on FY 22 collections, more reserves for future labor costs, more reserves for inflation and a potential recession, a significant increase in deposits into the Budget Stabilization Reserve, expanded investments in areas including public safety, community quality of life and public health, and a slightly higher ending fund balance than the original FY23-27 Plan and the PICA-approved FY22-26 Plan.

This Five Year Plan reflects evolving needs and changes to the resources available to serve Philadelphians. It demonstrates an improved revenue outlook compared to the version released in March, based on strong actual collections in FY22. As we anticipate that some of that strength is a one-time spike, this version of the Plan lowers growth rates for some tax types compared to the estimates presented that were generally accepted at the Economist Meeting convened by PICA. These changes are based on input from IHS Markit and updated collection figures to ensure reasonable revenue projections. Additionally, the updated Plan reflects property assessments released after March 31st, which enabled reductions to the Wage and Business Income and Receipts Taxes, as well as expansions of property tax relief and rental assistance to offset the impacts of the assessments on Real Estate Tax bills.

The spending side of this Plan is updated to reflect the adopted amendments to the FY23 budget and their impact across the Five Year Plan, as some of those increases will lead to recurring expenditures. Spending changes include increases for programs to address violence and community safety, including lighting, a new forensics lab, abandoned car



removal, and police recruitment. Community and cultural facilities will be boosted with additional funds for Free Library materials and executive staff, expanding Rec Center hours to weekends, and expanded support for organizations including the Dell, Mann, Art Museum, Zoo, and African American Museum of Philadelphia.

This revised Five Year Plan also includes increasing allocations to support 3.25% raises for exempt employees, something not contemplated in the original FY23-27 proposal that creates parity with incorporated raises for represented non-uniform employees and non-represented civil servants. The Labor Reserve has been increased to reflect expected needs related to the outstanding contract for corrections officers and new contracts for all represented employees in the later years of the Plan. In response to inflation and supply chain pressures that have worsened since March, the Plan adds funding for fuel, utilities and adds \$12M per year to the Recession and Reopening Reserve, an amount roughly equal to 5% of the General Fund's Class 300/400 budget.

Through this careful approach of monitoring revenues and conservative revisions based on actual collections and stewardship of federal relief funds, this Five Year Plan makes sustained investments in the areas that matter most to Philadelphians while ensuring adequate reserves to weather expected and unexpected disruptions and economic trends. Revenue growth will average 3.9%. The level of revenue growth would be unachievable without the draw downs of American Rescue Plan funds that replace lost revenues. Absent these funds, the City would not be able to sustain needed services and fiscal stability.

This Plan will end with an \$86 million fund balance, nearly \$20 million more than the ending fund balance in the Plan most recently approved by PICA. In addition to this improvement, the revised FY23-27 Plan includes deposits into the Budget Stabilization Reserve in four of the five years. If untapped throughout the Plan, more than \$165 million will be available to the City in the event of future distress.

We look forward to working with you and your team as you review the Plan. Please reach out if we can be of any assistance.

Sincerely,

Marisa G. Waxman, AICP Budget Director