COUNCIL OF THE CITY OF PHILADELPHIA SPECIAL COMMITTEE ON CRIMINAL JUSTICE REFORM

Room 400, City Hall Philadelphia, Pennsylvania Monday, May 23, 2016 1:13 p.m.

PRESENT:

COUNCILMAN CURTIS JONES, JR. - CHAIR COUNCILMAN KENYATTA JOHNSON

PANEL MEMBERS:

KEIR BRADFORD-GREY
KEVIN BETHEL
WILLIAM COBB
TARIQ EL-SHABAZZ
JOHN F. HOLLWAY
RICHARD MCSORLEY
RICHARD PODJUSKI
WILFREDO ROJAS
ANN SCHWARTZMAN
JULIE WERTHEIMER

RESOLUTIONS: 160101

Page 2 1 2 COUNCILMAN JONES: Good afternoon, 3 everyone. We are reconvening the Special 4 Criminal Justice Reform Committee Hearing. And will the clerk please read the title of 5 the Resolution. 6 THE CLERK: Resolution 160101: 7 8 Resolution appointing members to the "Special Committee on Criminal Justice 9 Reform, " who will conduct public hearings 10 examining the Philadelphia criminal justice 11 12 system for the impact of current policies, and offer recommended strategies for reform 13 that are in the best interest of public 14 safety and the public good. 15 16 COUNCILMAN JONES: Thank you, Mr. Cohen. Will you please also read the first panel to 17 18 testify.

- 19 THE CLERK: Panel 1 is Dr. Sandra L.
- 20 Bloom and Dr. Kirk Heilbrun.
- 21 COUNCILMAN JONES: Will you please come
- 22 to -- are they here? There they are.
- 23 Can you please come to the Witness
- 24 Table.

- 1 THE CLERK: She has a PowerPoint.
- 2 COUNCILMAN JONES: Would any of the
- 3 Members like to speak?
- 4 MR. BETHEL: Just would like to thank
- 5 Dr. Bloom. She came last minute. She was
- 6 away, but responded to ur email over the
- 7 weekend. And is going to be here to testify
- 8 to really give us a setup of understanding,
- 9 Councilman, the trauma. And so, what's good
- 10 about what Dr. Bloom will provide us with is
- 11 a real understanding of what gets us to this
- 12 place and the kind of things our young
- 13 people go through and the development that
- 14 goes with that.
- So, I am really delighted that she would
- 16 take time out of her day and on her trip
- 17 back to respond and be here. So on behalf
- 18 of the Committee, I want to thank you.
- 19 COUNCILMAN JONES: That's one of heck of
- 20 an introduction and accolade. Why don't you
- 21 state your name for the record, and bring
- 22 that mic a little bit closer to you. There
- 23 we go. And state your name for the
- 24 stenographer.

- 1 DR. BLOOM: Sandra Bloom.
- 2 COUNCILMAN JONES: And begin your
- 3 testimony and good afternoon.
- 4 DR. BLOOM: Thank you for having me.
- 5 It's a real honor to be here. And I'm going
- 6 to try to give you an idea about the impact
- 7 of the trauma informed services and why it's
- 8 so important in the whole Criminal Justice
- 9 System but also, basically, for our public
- 10 health, all of our public health. And I
- 11 have a PowerPoint to show you.
- 12 (Begins using PowerPoint with testimony)
- 13 So the big deal about this issue of
- 14 trauma is that we are now connecting the
- 15 notion of development and what has happened
- 16 to the people who end up in Juvenile Justice
- 17 and in the Criminal Justice System. I am a
- 18 psychiatrist by training. I'm now in public
- 19 health. But for 20 years I ran a program
- 20 that -- treating adults who had been
- 21 maltreated as children. And that is where I
- 22 originally came from on this topic.
- 23 But given what we know now, we really
- 24 have to look at it as a major public health

- 1 issue. It's really impossible to understand
- 2 the adults we become unless we understand
- 3 the child, the children that we have been.
- 4 And what is pretty revolutionary which may
- 5 seem to most of you like common sense, is
- 6 that we are looking at things differently
- 7 and defining the problem differently
- 8 starting with family dysfunction and then
- 9 what happens to kids, we call adverse
- 10 childhood experiences, and then the trauma
- and loss that many young people in
- 12 Philadelphia experience resulting in
- 13 emotional regulation/disregulation and all
- 14 kinds of behavioral problems. And often,
- 15 the focus of our interventions just focuses
- 16 on trying to do something about the
- 17 behavior. But without understanding what's
- 18 under the surface, it's not going to get us
- 19 anywhere. We have learned that with all
- 20 different populations.
- 21 It begins long before these children
- 22 enters the justice system. It begins before
- 23 they're in school. And it's about the
- 24 serve-and-return relationship that goes on

- 1 between kids and their caregivers that is
- 2 absolutely critical for development. And we
- 3 are learning so much more about how the
- 4 brain works.
- 5 So, the brain develops over time. We
- 6 are not finished getting wired until we're
- 7 25 to 30 years old. And it starts from the
- 8 bottom up. In infants, are developing 700
- 9 new neural connections a second.
- 10 There is this process that goes on
- 11 called pruning. So, we come into the world
- 12 with twice as many neurons as we are
- 13 ultimately going to have. And the process
- of eliminating half of our neurons in our
- 15 brain is called pruning, like you would
- 16 prune a shrub. This is what -- this is a
- 17 picture of what it looks like. There on the
- 18 left you see 36 weeks of gestation. You can
- 19 see there are some neurons around it. And
- 20 then they proliferate until you have by two
- 21 years of age a whole lot that is going on in
- 22 the brain, and then the pruning starts. And
- 23 by age six, the brain looks entirely
- 24 different.

- 1 It's a matter of the brain becoming more
- 2 efficient. And that's really why we put
- 3 kids into school when they are around six
- 4 because their brain is actually ready to do
- 5 the work required for school as long as
- 6 things have gone well. Because what this
- 7 means is that most of the brain development
- 8 occurs after we're born. And what that
- 9 means is that it's determined by what's
- 10 going on in the child's early childhood
- 11 environment. Long before they come to the
- 12 attention of the police or the justice
- 13 system.
- And up until quite recently, we have not
- identified the problem in that way. We've
- 16 been looking at the surface behavior and not
- 17 looking at where it's coming from. And we
- 18 now know a whole lot more about that.
- 19 The frontal lobes, which people depend
- 20 on in order to make good judgments, doesn't
- 21 really finish developing until we are in our
- 22 mid 20s. And that's what allows us to
- 23 really have a sense of self and governs
- 24 moral reasoning and judgment. So teenagers,

- 1 that is why they are often so problematic.
- 2 They don't have all of the equipment
- 3 necessary yet to really exercise good
- 4 judgment. And anybody that's been a parent
- 5 of a teenager or been a teenager can attest
- 6 to that. It's because of attachment, these
- 7 early caregiver experiences, really
- 8 determine how we self-regulate. How we
- 9 regulate our biology, our cognition, our
- 10 social development and our moral
- 11 development. It's all really determined
- 12 before we even get into school. And that
- 13 then determines how we are as members of a
- 14 community.
- 15 Lots of things can go wrong. Stress,
- 16 adversity and trauma is really the poison in
- 17 our lives. It's really poisonous to all of
- 18 us. But the more stress you have, the more
- 19 poison it is because of what it does to our
- 20 bodies. It's what it does to our bodies and
- 21 what it does to our brains. That's what
- 22 makes stress, adversity and trauma so
- 23 damaging. That's a picture just
- 24 illustrating what it's like to have somebody

- 1 really stressed and experiencing a traumatic
- 2 event. It affects our whole selves in ways
- 3 I'm going to try to describe to you briefly.
- 4 So there is good stress. There is the
- 5 kind of stress you get when you go to school
- 6 and it's good for you and it helps you grow
- 7 and develop. The ones on the right side of
- 8 the screen are the bad kinds of stress.
- 9 Relentless stress, also called allostatic
- 10 load, toxic stress and traumatic stress.
- 11 And what I am going to tell you about this
- 12 isn't my opinion. There is now pretty
- 13 recently really strong science that backs up
- 14 everything I am going to talk about.
- 15 Allostatic load means it's the body
- 16 adapting to challenging conditions all the
- 17 time. So, what kind of conditions produce
- 18 what I call relentless stress?
- 19 Poverty. Poverty is not necessarily in
- 20 and of itself traumatic, but it's
- 21 relentless. So, you don't get to take the
- 22 weekend off. You don't get a mental health
- 23 day. You don't get vacations if you live in
- 24 poverty. It's just always there. The

- 1 stress of not knowing if you are going to be
- 2 able to pay the bills, if you are going to
- 3 be able to feed the children, it's
- 4 constantly stressful.
- 5 Racism and other forms of
- 6 discrimination, constantly relentlessly
- 7 stressful; trying to parent alone because we
- 8 are not really well designed at all to
- 9 parent by ourselves; having two generations
- 10 of care giving that you never get a break.
- 11 You are always on, always stressed; having
- 12 multiply challenged children; having any
- 13 severe injuries or illness in a primary
- 14 family member. All of these things are
- often the subtext for people's experience
- 16 and then something else bad happens.
- 17 What's it like to live relentlessly
- 18 stressed? What happens to humans? We get
- 19 irritable. We get impatient. We often
- 20 don't make good decisions. It's really
- 21 difficult to parent well. And it is a setup
- 22 for violence within a family or within the
- 23 community. Relentless stress in parents can
- 24 lead to toxic stress in children.

- 1 Toxic stress is the word we are using to
- 2 describe what happens when a child is
- 3 exposed to overwhelming conditions when
- 4 their brain is in a critical period of
- 5 development. And we know now that toxic
- 6 stress actually affects the brains
- 7 architecture, the way the brain actually
- 8 gets put together. What gets wired to what.
- 9 How -- and it explains a lot given what I am
- 10 going to show you about what -- why kids are
- 11 having such difficulty often when and not
- 12 really well prepared for school.
- So, I want to tell you about the study.
- 14 It's called the ACES study, the Adverse
- 15 Childhood Experiences Study. It's been
- 16 around a while now. Came out in 1998. But
- 17 it's just now really getting traction. And
- 18 the population that was studied was a
- 19 Caucasian, largely middle class population
- 20 from San Diego. And the reason it's been so
- 21 significant is it's the largest study of its
- 22 kind that was ever done up until that time.
- 23 And it was the first really important study
- 24 to look at what happens across the lifespan.

- 1 So if you're badly hurt as a child, what
- 2 happens to you as you age? Can we -- is
- 3 there anything we can determine or predict?
- 4 So the categories -- sorry, why this isn't
- 5 happening right.
- 6 (PowerPoint stalls)
- 7 The categories of adversity were when
- 8 you were 18 or younger, were you physically
- 9 or psychologically abused by your parents?
- 10 Did you have contact, sexual abuse from
- 11 anybody? Were you physically or emotionally
- 12 neglected? Did you live in a household when
- 13 you were 18 or younger, was there anybody in
- 14 your household who was mentally ill or
- 15 substance abuser or was there domestic
- 16 violence or were your parents separated or
- 17 divorced, or where there was anybody
- 18 incarcerated. So, ten categories of
- 19 adversity were measured. Not numbers of
- 20 instances now. You could have been sexually
- 21 abused 300 times, but you'd still only be in
- 22 one category. And then you developed a ACES
- 23 score, just a simple addition category, 0 to
- 24 10 were the options.

- 1 What they discovered -- I don't know if
- 2 this is going to work (PowerPoint stalls
- 3 again) -- is only a third of this white
- 4 middle class population from San Diego had a
- 5 0 ACES score. And a substantial minority, 7
- 6 percent in this population, had an ACES
- 7 score of 4 or more. And I will tell you in
- 8 a minute why that's important.
- 9 What they found when they sent this to
- 10 the -- the results to the CDC to be analyzed
- 11 was that the ACES score was the total amount
- 12 of stress that a person had experienced in
- 13 childhood. That's what it was used for.
- 14 And the higher the ACE score, the more
- 15 likely a person was to be an alcoholic, to
- 16 be depressed, be suicidal, to be -- IV
- 17 drugs, to use IV drugs. In fact, one of the
- 18 coauthors when the study was here a few
- 19 years ago. And said if I could wave a magic
- 20 wand and eliminate childhood adversity based
- 21 on this study, I could instantly eliminate
- 22 78 percent of future IV drug abuse.
- 23 So, that was interesting. And kind of
- 24 intuitively we know that bad things happen

- 1 with your kids, so you end up depressed or
- 2 suicidal or drinking or doing drugs. Like
- 3 that's not exactly news. Except we didn't
- 4 have the statistics around it before, and we
- 5 did not know the higher that the ACE score,
- 6 the more likely a person is to have ischemic
- 7 heart disease, cancer, stroke, diabetes.
- 8 Basically, the ten most common causes of
- 9 death in the United States. We just didn't
- 10 know that. We didn't have real evidence
- 11 that supported that until 1998.
- 12 Now we know it. And it's pretty
- 13 startling the conclusions that with an ACES
- 14 score of 4 or more, because 4 or more looks
- 15 to be a break point, people are twice as
- 16 likely to smoke, seven times more likely to
- 17 be alcoholics, six times more likely to have
- 18 sex before they're 15, twice as likely to
- 19 have been diagnosed with cancer, twice as
- 20 likely to have heart disease, four times as
- 21 likely to suffer from lung disease, twelve
- 22 times as likely to have attempted suicide,
- 23 and ten times more likely to have injected
- 24 street drugs.

- 1 So, what we're really looking for is
- 2 looking at is what's underneath the iceberg.
- 3 What's going on developmentally that so many
- 4 people. And there's a direct correlation
- 5 with the rate of incarceration, as well.
- 6 Well, in Philadelphia we decided -- I am
- 7 cochair of ACES task force. We decided
- 8 to -- I will just give up on this. We
- 9 decided to do a study in Philadelphia. And
- 10 our demographics are very different than
- 11 this original ACES study. And what many of
- 12 our communities experience are other things
- in addition to, perhaps, the problems that
- 14 were in the original study. So, this was a
- 15 work of Roy Wade and other colleagues who is
- 16 a pediatrician at CHOP. And he put into --
- 17 we were doing a telephone survey that the
- 18 Philadelphia Health -- Public Health
- 19 Management Corporation was doing regularly
- 20 in Philadelphia. And so, Roy added on some
- 21 questions. Witnessing violence, living in
- 22 unsafe neighborhoods, experiencing racism,
- 23 living in foster care, experiencing
- 24 bullying.

- 1 And what we found is that many of the
- 2 traditional ACES is more prevalent in our
- 3 setting, including physical abuse and sexual
- 4 abuse and domestic violence and living with
- 5 someone as a child -- living with somebody
- 6 in the household who was incarcerated. The
- 7 overlap was substantial. So basically, to
- 8 summarize since I can't get the pictures for
- 9 it, only a small percentage had no ACES.
- 10 17 percent had no ACES. 49 percent had at
- 11 least one conventional ACE and what Roy
- 12 called one expanded ACE, at least one.
- So, we know that we are dealing with a
- 14 great deal of childhood adversity in our
- 15 population. And when we looked at the
- 16 overlap of where are the -- where is the
- 17 highest proportion of people who have
- 18 experienced 4 or more ACES, North
- 19 Philadelphia and Southwest. So, we got all
- 20 these overlapping issues that are happening
- 21 for families in our City. And I want to
- 22 tell you what that means as people grow up.
- Think of it as when life is a war zone.
- 24 What you all hopefully are doing right now,

- 1 your brain is integrating your -- what
- 2 you're hearing from me, your thoughts, your
- 3 sensations, your conscious awareness and
- 4 your knowledge and whatever you're feeling
- 5 right now. It's all being integrated in
- 6 your brain constantly. It's stream of
- 7 consciousness. That's what happens.
- 8 What trauma does is that if we suddenly
- 9 hear an alarm go off, we are very quickly
- 10 going to go to fight/flight mode. Our
- 11 central nervous system is going to shift
- 12 almost immediately. And things are going to
- 13 happen to our body and our brain.
- 14 The brain when faced with a threat --
- 15 hey, thank you. (IT fixes PowerPoint
- 16 presentation.) Keep going because I don't
- 17 know that I can -- okay. Thank you.
- 18 So, that's you sleeping last night, I
- 19 hope. That's you being conscious and aware
- 20 right now. We suddenly hear a noise. Very
- 21 quickly we are going into fight, flight,
- 22 freeze. Normal biological responses, part
- 23 of our mammalian heritage.
- What's going in the brain at that time,

- 1 is there is a high road and a low road of
- 2 information processing. So, the low road is
- 3 your senses taking information. And if
- 4 there's something to be afraid of, there's a
- 5 little red dot in the middle there. And
- 6 that's called your amygdala. And that is
- 7 your brain's alarm bell.
- 8 Your alarm bell rings. And within a
- 9 very short time sends information down
- 10 through the rest of your brain into your
- 11 spinal cord and you do something. You
- 12 fight, you defend yourself, you run or you
- 13 freeze, all of which helps you survive. And
- 14 then it takes twice as much time for
- information to get out to your frontal lobes
- 16 to be assessed. This for me is the best
- 17 argument for gun control. Because we are
- 18 just -- our brains are not equipped to be
- 19 able to respond consciously with full
- 20 awareness in the time it takes us to pull a
- 21 trigger.
- 22 So, that's all happening extremely
- 23 rapidly within 12 milliseconds. And at the
- 24 same time, your body is being exposed to

- 1 very powerful chemicals whether you are 2 or
- 2 you're 12 or you're 22 or you're 42.
- 3 Epinephrine, also called adrenaline, is
- 4 the chemical that makes your heart speed up
- 5 and makes you -- makes your digestive juices
- 6 stop flowing and all the blood goes into
- 7 your muscles to prepare you to fight or
- 8 flee. The problem with that is that as our
- 9 heart rate goes up because we are aroused
- 10 and prepared to fight or run, our
- 11 performance diminishes. And that is related
- 12 to heart rate.
- 13 So as our heart rate increases, we
- 14 become first really disabled in terms of our
- 15 fine motor coordination and then gross motor
- 16 coordination and then cognition. And then
- 17 we become really irrational at heartbeats of
- 18 175 and higher. And that -- we have no
- 19 control over that whatsoever. This is all
- 20 part of the human biological survival
- 21 response.
- 22 So when an officer in a juvenile justice
- 23 facility or somebody in the streets is
- 24 confronted with someone who has perceived

- 1 they are in danger, it doesn't have to make
- 2 sense. It has nothing to do with making
- 3 sense. It's about their biology. And at
- 4 that point, they are a dangerous being
- 5 because that's what we are capable of.
- 6 There are two other big chemicals that
- 7 are a big part of this. Cortisol and the
- 8 endorphins. Cortisol is our naturally
- 9 occurring antiinflammatory substance. We
- 10 can't live without it. It's neuro regulator
- 11 throughout our bodies. It's part of the
- 12 stress response because it's
- 13 antiinflammatory.
- 14 So if in that picture our guy gets
- 15 wounded by that tiger's tooth, his arm
- 16 naturally would swell up. But that might
- 17 mean him losing his spear. So instead,
- 18 Cortisol zips around through the body really
- 19 quickly and diminishes the swelling so it
- 20 doesn't happen.
- 21 The same -- the endorphins are naturally
- 22 occurring opiates. It's why we can get
- 23 addicted to opiates because already have the
- 24 receptor sites in our brain. Endorphins are

- 1 part of the stress response because pain can
- 2 be paralyzing.
- 3 So all of that, helps us to explain why
- 4 that would be so toxic for children to be --
- 5 to have their brains and bodies exposed to
- 6 those chemicals throughout their developing
- 7 life, bodies and brains, over and over and
- 8 over again is bound to do damage. And we're
- 9 starting to understand what the damage is.
- 10 So, all of those chemicals banging on the
- 11 brain over periods of time is going to cause
- 12 distortions in all kinds of systems that are
- 13 related to attachment including moral
- 14 development.
- Now another big thing that happens is a
- 16 loss of language. That is the pictures of
- 17 brain scans. And what it's showing you is
- 18 that at moments of peak fear, our ability to
- 19 take in our experience and do what all of
- 20 you are doing right now, which is listen to
- 21 me. I'm using words and you are thinking in
- 22 words. That capacity when we're at peak
- 23 fear is offline. It's not working. And
- 24 instead, all the sensory areas in the other

- 1 side of our brain are very activated.
- What it means is that when people
- 3 experience a traumatic event that in the
- 4 worse aspects of the experience are not
- 5 encoded in words. And whatever isn't put
- 6 into words, we can't think about. We can't
- 7 share with anybody else. We can't talk
- 8 about. It can't be processed. So, it lives
- 9 in a separate space and takes on a life of
- 10 its own in call kinds of ways.
- 11 So what we know now is that the hallmark
- 12 of trauma is the loss of integration. And
- in Spanish, one of the names for the devil
- 14 is Diabolos. And that -- the origins of
- 15 that word means the divider or the splitter
- 16 into fragments. And that is literally what
- 17 happens in somebody's brain. And that's
- 18 what interferes with memory. What happens
- 19 then is that the experiences of the
- 20 traumatic event is sensory. There is visual
- 21 images. Strong emotions, smells. Anything
- 22 that is sensory separated from any kind of
- 23 meaning or narrative.
- 24 So, the person that is haunted by these

- 1 sensory experiences and they're called
- 2 post-traumatic reminders, and they become
- 3 then triggers for all kinds of behaviors.
- 4 So the sensation occurs, person might walk
- 5 into a room that's painted green and freak
- 6 out, run away or become belligerent or
- 7 faint, do all kinds of reactions because
- 8 their mind has associated to a traumatic
- 9 event. And they -- it triggers the survival
- 10 response without any context. Just walk
- 11 into a room that's painted green. That
- 12 makes no sense. It makes no sense to the
- 13 person. They can't explain it, but they
- 14 will react because their body is on high
- 15 alert and is ready to defend them -- their
- 16 lives even though now there is nothing at
- 17 stake. And that when it happens over and
- 18 over again is one of the hallmark
- 19 characteristics of PTSD.
- 20 It's called chronic hyperarousal. And
- 21 it is literally a resetting of the central
- 22 nervous system. So, people are responding
- 23 to very, very low levels of stimuli as if
- 24 they were major threats. And you see that

- 1 all the time in juvenile justice clients.
- 2 They respond to just a look or a --
- 3 something somebody says casually as if it
- 4 were a threat to life. And of course it
- 5 isn't, but they respond as if it were. And
- 6 that then you get these escalating problems.
- 7 No wonder then that some people end up being
- 8 really paranoid. Some people run away from
- 9 everything. Some people are fighting all
- 10 the time. And some people live in la la
- 11 land. It kind -- we call it dissociation.
- 12 Which means the loss of integrated function.
- 13 That thing is frozen again if somebody
- 14 wants to -- oh, no. Sorry. Apologize.
- 15 So when life is a war zone, and this is
- 16 what's going on in many of our neighborhoods
- 17 where there is a lot of violence that people
- 18 are exposed to and kids are exposed to, they
- 19 become chronically hyper-aroused. They are
- 20 in a state of high alert. Can't think
- 21 clearly. Can only attend to what's
- 22 threatening, are driven to take action, have
- 23 hair trigger tempers. And then, of course,
- 24 there is more violence and aggression.

- 1 We do the best we can to cope. And if
- 2 we are really lucky, we will have support of
- 3 family and support of resourced community.
- 4 And we will turn out okay even if bad things
- 5 have happened. If we are not so lucky, then
- 6 maybe what we start to do is drink or use
- 7 drugs. And we end up with an addiction or
- 8 maybe we are really avoidant and we end up
- 9 with a panic disorder or an anxiety
- 10 disorder. Maybe we use pain as a
- 11 distraction and we are into all kinds of
- 12 fighting and self-harming behavior. Maybe
- 13 we avoid grief and we become suicidal or
- 14 depressed. Maybe we engage in a lot of
- 15 risky behavior. In fact, we get hooked on
- 16 risk because we get hooked on the rush that
- 17 we get from being really afraid and then we
- 18 just engage in risk all the time. Maybe we
- 19 get real controlling, and that tends to
- 20 alienate other people. And maybe we find
- 21 out that it feels a lot better to hurt other
- 22 people than to get hurt ourselves. And
- 23 that's a pathway to antisocial behavior and
- 24 to more violence.

- 1 And unfortunately, the brain has adapted
- 2 to our evolutionary needs that are so
- 3 complex by ramping down our frontal lobes
- 4 that consume the most energy. And the way
- 5 we do that is by forming habits. We form
- 6 habits really quickly. And the problem with
- 7 that is that as long as we are doing
- 8 something that we are just learning, we are
- 9 thinking about it. We are able to think
- 10 about it, concentrate on it.
- 11 But as soon as something becomes a
- 12 habit, it goes into our brain called the
- 13 basal ganglia. And we have no control over
- 14 that at all. And that's why it's so hard to
- 15 change bad habits. That's why it's really
- 16 hard to get kids in the justice system to
- 17 change because they have developed a lot of
- 18 really problematic habit. And we don't
- 19 understand where they are coming from, so we
- 20 don't know how to undo all this. What
- 21 happens instead is that people tend to
- 22 reenact traumatic experience. They get
- 23 trapped in time and haunted by their own
- 24 past. They can't be fully present in the

- 1 present and they keep repeating bad things
- 2 over and over and over again. Sometimes
- 3 it's through self-harming behaviors,
- 4 sometimes it's through harming others.
- 5 So, that is the short version of trauma
- 6 theory 101. What happens is that folks
- 7 become completely organized, (hands up some
- 8 water) thank you, around, excuse me, the
- 9 past history of trauma. Thanks a lot. And
- 10 it undermines their ability to adapt in a
- 11 healthy way.
- 12 And so, the way we think about it is
- 13 that they can't keep themselves safe. They
- 14 can't manage their emotions. They can't
- 15 think in the presence of emotions. They are
- 16 emotionally disregulated. They don't
- 17 communicate well. They have a lot of
- 18 trouble with authority in external authority
- 19 relationships and having authority over
- 20 themselves. They have a really confused
- 21 sense of what's fair, what's just. And
- 22 enormous amount of unresolved loss, grief
- 23 and an inability to imagine anything else.
- 24 So instead, they just keep repeating the

- 1 same stuff over and over again. What
- 2 complicates this even more is that we know
- 3 now that we live in a inter-connected,
- 4 adaptive living world that is literally
- 5 filled with people who have had adverse
- 6 individual group and intergenerational
- 7 exposure to all this. So we have to take
- 8 account of the entire system, not just the
- 9 people that we target but the people who are
- 10 working with those people and the people who
- 11 are running the show. We have all been
- 12 exposed to all kinds of adversity and
- 13 trauma. We know that from all the
- 14 epidemiological work that's been done.
- We learned that it was really critical
- 16 to basically change the fundamental
- 17 question, to define the problem differently
- 18 and change the question from it's not really
- 19 what's wrong with you, it's what happened to
- 20 you. And once you understand what's
- 21 happened to a person, then their life makes
- 22 a whole lot more sense. There are many
- 23 tasks then, if we are thinking about a
- 24 juvenile justice population and helping

- 1 these kids to get on it because their brains
- 2 are not done, they have got years and years
- 3 before their brains are fully wired. So,
- 4 there is a great deal that we can do but we
- 5 have to identify the problems properly and
- 6 know what to do. We have to help them get
- 7 biologically regulated to begin with.
- 8 They have to develop safety skills.
- 9 They have to develop emotional management
- 10 skills and learn how to think in a different
- 11 way. We have to help all that fragmentation
- 12 that I was describing which may characterize
- 13 their entire existence. Have to help it
- 14 become all integrated so that they can
- 15 actually describe what happened to them,
- 16 talk about it and appreciate the impact that
- 17 it's had on them.
- 18 We have to help them understand the
- 19 patterns of repetition, that they are
- 20 trapped in over living the same things over
- 21 and over again and living those things out
- 22 in relationship with staff that they
- 23 encounter. And we have to help them improve
- 24 their executive function and really think in

- 1 a very different way. So, there are tasks
- 2 of recovery that really once you understand
- 3 the biology, you can really understand what
- 4 it is we need to be doing for young people
- 5 who really are very salvageable for the most
- 6 part. They don't have to end of being
- 7 chronically recidivistic. But it means we
- 8 have to define properly what it is that we
- 9 need to do and figure out some ways to do
- 10 it.
- 11 So, that's why we need a trauma informed
- 12 community. And that's a summary of why, as
- far as I'm concerned, this is a major public
- 14 health issue. And it really the pillars
- 15 there represent all of our systems. We need
- 16 to get on the same page. People who end up
- in our hands often end up in many parts of
- 18 the system simultaneously. We need to have
- 19 a real clear understanding of what this is
- 20 all about, and what we can do to address it.
- 21 So, those are three books that I've
- 22 written about this. If you want to go
- 23 deeper, and I would hope that you would, and
- 24 that's me. And I want to thank you very

- 1 much for your attention. And I hope this is
- 2 helpful to your Committee's work.
- 3 COUNCILMAN JONES: Thank you so you very
- 4 much. Don't go anywhere. I almost feel
- 5 like I was in therapy. I feel so much
- 6 better now that I realize what in the heck
- 7 is going on. And I think a couple of things
- 8 that I took from it was War Zone. And there
- 9 are -- there are some neighborhoods this
- 10 does not apply for those who might be
- 11 watching on television. You know, that life
- 12 is good. Life is normal.
- But what happens when in a condensed
- 14 area, in a laboratory, if you would, trauma
- 15 is every day?
- 16 DR. BLOOM: Yeah.
- 17 COUNCILMAN JONES: And you see things
- 18 bubble up from it. There is one kid who is
- 19 afraid to look, doesn't want to go out, just
- 20 clinging to their parents. Another kid
- 21 walks boldly into that chaos and adapts and
- 22 finds his level of chaos. And then another
- 23 kid just goes right through it, winds up
- 24 becoming Kenyatta Johnson, goes away to

- 1 Mansfield and does his thing. I mean, so --
- 2 so you get different reactions --
- 3 DR. BLOOM: Yeah.
- 4 COUNCILMAN JONES: -- to that stress and
- 5 chaos, if you would.
- 6 So I guess my question is, how do you
- 7 deal with that mass pressure cooker as a
- 8 municipality? How do we begin to create
- 9 pressure valves, outlets, exit strategies
- 10 from that kind of madness?
- 11 And it's not everywhere. I don't want
- 12 to give the impression that every
- 13 neighborhood is like that. But I travel
- 14 through some of them, and when you see kids
- 15 playing around teddy bear memorials jumping
- 16 rope like it's nothing, you know, where
- 17 their friends used to play, that gives me
- 18 pause to try to figure out how do we make
- 19 them understand that that is not normal?
- 20 And B, that you can survive this and move
- 21 beyond this?
- 22 DR. BLOOM: So it's -- you're totally on
- 23 target. Because I -- what happens in
- 24 situations like that is that what is really

- 1 abnormal becomes normalized. And we change
- 2 our social norms, so that is what happens.
- 3 And it's -- I think your question is really
- 4 how do we reclaim the territory. And I
- 5 think now as a public health person, so I
- 6 think at three levels.
- 7 There is first, there is what everybody
- 8 needs to know. So like we know smoking is
- 9 not good for you and everybody should wear
- 10 seat belts, right? That was not always the
- 11 case. We didn't always know that. So,
- 12 that's taken a massive universal public
- 13 health approach to say it's not just about
- 14 some people. That's why I try to say, look,
- 15 this is everybody. It's an everybody
- 16 problem that we need to have publicly
- 17 educate everyone about what I've been
- 18 talking about.
- 19 And then we need special attention to
- 20 what we call secondary prevention or
- 21 secondary intervention. So all the kids or
- 22 adults and families who are at risk, right,
- 23 which would be everybody in some of our
- 24 really high violent neighborhoods, right?

- 1 And then we have to be able to provide
- 2 trauma-specific treatment for the people
- 3 most effected. And they may be effected, as
- 4 you pointed out, in a variety of different
- 5 ways because development is so complex and
- 6 it goes on for such a long time. That when
- 7 bad things happen, it depends on what those
- 8 bad things are and when they happen in a
- 9 person's development to determine what their
- 10 outcome is. But whoever has trauma symptoms
- 11 needs adequate treatment.
- 12 So, we need to be thinking on all of
- 13 those levels and know that this has been
- 14 going on. It's been developing for a long
- 15 time, so it's not -- there is no quick fix.
- 16 We have to really look at this as a whole
- 17 City, not just one piece. But this is a
- 18 public health emergency. And for many young
- 19 people, it needs -- we need to think of it
- 20 as really urgent because they're continuing
- 21 development is continuing to be affected by
- 22 the violence that they are surrounded by.
- We've been doing a project for the last
- 24 year in Strawberry Mansion. And I went to

- 1 Temple. I've been working in North Philly
- 2 since I was a kid. I know what's happening
- 3 to people. And it's -- we have figure out
- 4 how to stop this. That means mobilizing
- 5 that. In everyone community, no matter what
- 6 violence is, there is also a lot of health.
- 7 There are healthy people there who don't
- 8 want -- but feel helpless. They don't know
- 9 what to do. And we need to activate those
- 10 because the only antidote we really know to
- 11 violence and to the trauma that occurs as a
- 12 result of violence is social support.
- COUNCILMAN JONES: So, I'm going to turn
- 14 over to my colleagues. But one of the
- 15 things that I keep hearing over and over
- 16 again probably my colleague is going to
- 17 mention, is a sequence of events happens
- 18 right after a murder. And it's like a slow
- 19 bullet that fires.
- DR. BLOOM: Yes.
- 21 COUNCILMAN JONES: And it's not always
- 22 the person jumping down screaming on the
- 23 floor that you got to watch. It's the kid
- 24 that's way over in the corner processing by

- 1 himself that leaves. That's the one you
- 2 better go find out where he's going, what
- 3 he's doing. Because he's internalizing it.
- 4 And is -- his outcry might be different.
- 5 My question becomes, what can we as a
- 6 municipality do to create rapid response
- 7 units that go out and keep a bad day maybe
- 8 from becoming a bad weekend from becoming a
- 9 bad week?
- 10 DR. BLOOM: I think for that, which is
- 11 you really defining basically a whole
- 12 neighborhood is at risk at that point. So,
- 13 the emergency preparedness for the City is
- 14 actually engaged in getting several hundred
- 15 people in different neighborhoods trained in
- 16 an intervention for exactly those situations
- 17 that are much more widespread and that help
- 18 people manage their physiology more
- 19 effectively and understand more about what
- they're seeing and what's happened to them.
- 21 So, you're absolutely right. That's
- 22 what we need to do. And we need to get more
- 23 people engaged in that, so that members of
- 24 the community just feel a sense of

- 1 responsibility to go out there and help
- 2 particularly the kids be able to process
- 3 that and do more than the memorials which
- 4 are not enough and often just are traumatic
- 5 reminders.
- 6 So we -- I think we are starting to --
- 7 the City is starting to take that on. It's
- 8 just beginning. There has only been one
- 9 training. And I think there's more coming
- 10 in June. So, I think that's the way we need
- 11 to be thinking, exactly the way you are.
- 12 COUNCILMAN JONES: Councilman Johnson.
- 13 COUNCILMAN JOHNSON: Thank you for your
- 14 report. And this is just more of a
- 15 statement and to just follow up on what the
- 16 Chairman talked about in terms of how we can
- 17 have more of a greater impact on the City
- 18 level.
- 19 I am glad that we're in this particular
- 20 session focusing on public safety as a
- 21 public health epidemic primarily because
- 22 when you talk about victims of the shootings
- 23 and the crimes as well as the shooters,
- there is some level of trauma on both ends.

- 1 And just as recent as a few minutes ago, we
- 2 had some young people here in City Council
- 3 today from Powel Elementary School. And
- 4 they are doing a service learning project
- 5 focusing on the issue of youth gun violence
- 6 and public policy. And several different
- 7 young people had the opportunity to come up
- 8 and talk about why we should have background
- 9 checks here in the State of Pennsylvania.
- 10 They had to also relate a personal
- 11 experience that they have had with youth gun
- 12 violence.
- 13 And I have had four our five young
- 14 ladies come to the microphone talk about how
- 15 they have lost a loved one. And, obviously,
- 16 one young lady was in tears. And it always
- 17 brings back home that on the victim's side,
- 18 and these are young people who not only lost
- 19 family members to gun violence and friends,
- 20 but these also are young people that have
- 21 lost family members who were actually the
- 22 shooters who are away in prison and how do
- 23 they process that stress that they are
- 24 actually experiencing as a result of those

- 1 incidents of gun violence.
- 2 For me it's more of a common sense
- 3 approach. And hopefully with this
- 4 administration as we move forward, we have
- 5 the MacArthur Grant and we have a new team
- 6 that's focusing on reentry. And I'm a
- 7 strong advocate of juvenile justice.
- 8 But one young lady when we had hearings
- 9 on youth gun violence and she just said in
- 10 the schools, how come we don't have grief
- 11 teams that will come help us process.
- 12 Because a lot of these shootings and these
- 13 fights start on social media, then they
- 14 spill over into the school. And I know as a
- 15 young man growing up in South Philadelphia,
- 16 the same things are going on now were going
- on when I was a young man. And so, I know
- 18 what took place inside the school. I know
- 19 how people responded based upon the trauma
- 20 and the hurt that they felt as a result of
- 21 not only just a shooting, but every day
- 22 stressors that are taking place in
- 23 low-income communities.
- 24 Hopefully, when we engage in this new

- 1 concept of community schools, which really
- 2 isn't a new concept but it's something we
- 3 would be taking on as a new initiative with
- 4 this administration. We will begin to look
- 5 at grief counseling in the schools, crisis
- 6 intervention teams that are in the schools
- 7 that can primarily help young people process
- 8 some of the stressors that they are dealing
- 9 with, living in neighborhoods of poverty.
- 10 But you did mention something interest.
- 11 I just wanted you to briefly elaborate on.
- 12 You talked about how the brain structure
- 13 changes as a result of the stressors that
- 14 are taking place that young people are
- 15 experiencing living in their environment,
- 16 rather family environment or community
- 17 environment.
- 18 So from a sociology standpoint, at what
- 19 time can you take that person out of that
- 20 environment and then that begins to -- and
- 21 new environment begins to reconstruct the
- 22 damage done to the brain? Because
- 23 oftentimes, I have countless examples of
- 24 young men who grew up in the inner City of

- 1 Philadelphia, engaged in the life of crime
- 2 and violence, go away to Glen Mills.
- 3 Excellent program, at least when I was young
- 4 growing up, excellent program. And they do
- 5 a full 360. Several of my friends went
- 6 away, played college basketball, some went
- 7 on to get good jobs all based upon them
- 8 being taken out of Point Breeze, South
- 9 Philadelphia, put into a whole different
- 10 environment and changed the whole trajectory
- 11 of their lives.
- 12 How does that impact on the brain
- 13 structure? Because at one point it kind of
- 14 seemed that once the brain is going in one
- 15 direction --
- 16 DR. BLOOM: Yeah.
- 17 COUNCILMAN JOHNSON: -- it's like a
- 18 hopeless cause.
- DR. BLOOM: We don't have good research
- 20 yet around looking -- actually looking at
- 21 the brain that is healing, so I will have to
- 22 be a little subjective about this because I
- 23 worked with adults, okay? And they were
- 24 adults who were largely in the mental health

- 1 system, not the criminal justice system.
- 2 But boy were they -- they had very
- 3 complex enormous problems and were often
- 4 chronically in and out of the system, high
- 5 utilizers we say now. And I watched brains
- 6 heal. I watched people totally change their
- 7 lives and -- exactly what you're describing.
- 8 And these were even -- these were adults.
- 9 So certainly, what we know about child
- 10 development and adolescent development is
- 11 that the reason why adolescents are so
- 12 dramatically different from like the twelve
- 13 year olds they were is because the sex
- 14 hormones absolutely reorganize the brain.
- 15 So, we have an enormous opportunity in
- 16 adolescents to do exactly what you
- 17 described, but it takes the whole place.
- What they're really doing, what you were
- 19 describing happened at Glen Mills is that
- 20 they were changing the norms that the kid
- 21 adopted. They had totally different
- 22 normative experiences that are -- that prior
- 23 to that, they didn't even imagine were
- 24 possible. They had to experience it in

- 1 their body and their minds to know, wow,
- 2 this is -- it's possible for me to be okay
- and to fulfil a whole different mandate than
- 4 just surviving. And that's what's so
- 5 important about how do we -- how do we take
- 6 that knowledge that we have about social
- 7 norms, how do you as leaders change the
- 8 social norms for the City that instead of
- 9 just, oh, well? Because there's a bit of an
- 10 attitude that you get around the City about
- 11 well, you know, it's just the way it is.
- 12 Just gets worse and worse and what can you
- 13 expect. And no. That's not good enough.
- 14 We can change that. People can decide
- 15 they don't want it to be this way anymore.
- 16 And if enough people do it --
- 17 COUNCILMAN JOHNSON: I agree.
- DR. BLOOM: -- we have a tipping point.
- 19 COUNCILMAN JOHNSON: I think the Board
- 20 agrees. I know he was going to get up on
- 21 that one.
- 22 COUNCILMAN JONES: No. I was going to
- 23 pass the baton to Ms. Grey and then
- 24 Mr. Shabazz.

- 1 COUNCILMAN JOHNSON: Thank you very
- 2 much.
- 3 DR. BLOOM: Thank you.
- 4 MS. BRADFORD-GREY: Thank you, Doctor.
- 5 Can you hear me?
- 6 My name is Kier Bradford-Grey. And I
- 7 really enjoyed your presentation. I have
- 8 heard it several times before because it
- 9 informs our practice. And I say "our", the
- 10 Public Defender Office because, of course,
- 11 I'm representing juveniles.
- But what I have seen over the years
- 13 obviously is that the triggers that you
- 14 described, when we have kids that
- 15 unfortunately come into our juvenile justice
- 16 system, there is not a lot of diagnosis of
- 17 PTSD. Instead, these kids are diagnosed
- 18 with ADHD. They are diagnosed with
- 19 everything else that is being funded and
- 20 treated but not really addressing the root
- 21 cause of some of the inability to adjust
- 22 that you described based on constant being
- 23 exposed to trauma.
- I have seen also funding resources open

- 1 up for Vets who they have understood this
- 2 same thing because they go over to the war
- 3 of experience, the same thing that you are
- 4 saying young kids experience.
- 5 DR. BLOOM: Right.
- 6 MS. BRADFORD-GREY: How does your work
- 7 inform opportunities to release funding so
- 8 that there are treatment resources available
- 9 to young kids who don't have private
- 10 insurance or their -- neither do their
- 11 parents so that we can start to address this
- 12 in a practical way and utilizing the
- 13 appropriate funding to do so?
- 14 And in my second -- it's a two-part
- 15 question. Secondly, you are familiar that
- 16 we do have a child welfare system here. And
- 17 I think to me that is the first glimpse of
- 18 what we are going to see in a child that has
- 19 experienced or going to experience some of
- 20 the detrimental effects of trauma. Because
- 21 we get kids at a very early age who have
- 22 been abused physically, sexually, mentally,
- 23 all of it.
- 24 Do you work with our child welfare

- 1 system to understand a model of
- 2 trauma-informed therapy that can be utilized
- 3 that is very effective so that we don't see
- 4 these same kids trickle into our criminal
- 5 justice system?
- 6 That's a two-part question. One is the
- 7 funding. And one is developing models at
- 8 the preventive area because, for the most
- 9 part, those are the children that we see in
- 10 our juvenile and, of course, our adult
- 11 system.
- DR. BLOOM: Big, big questions, right?
- 13 I -- I hope what I have conveyed is that all
- of this knowledge, it's relatively new and
- 15 it is a huge shift for the mental health
- 16 system because the mental health system now
- 17 has this -- these categories of diagnoses
- 18 which are not based on the brain. They are
- 19 not. They are colorful descriptions of
- 20 people, okay?
- 21 So, we have a problem with the
- 22 diagnostic system, period. It's a huge
- 23 problem. So there -- with the whole mental
- 24 health system, the big, big not just the

- 1 City but everywhere is really undergoing a
- 2 real questioning of what does it really mean
- 3 to have treatment? What are we treating?
- 4 And this changes the real definition
- 5 just as you've pointed out of what it is
- 6 we're supposed to treat, which we haven't
- 7 had before. I am a before and after. I was
- 8 well trained. We treated people. But I now
- 9 realize we didn't know what in the world we
- 10 were doing because we didn't understand any
- 11 of this.
- 12 Now that we understand it, it means --
- 13 but those kind of shits take a long time for
- 14 whole professions to really undergo. So we
- 15 are still mid process in that. I think, and
- 16 this is consistent with Dr. Evans actually,
- 17 our Commissioner. That we really think --
- 18 need to think differently about what
- 19 treatment is and not confine it just to on
- 20 somebody's therapy office. That there
- 21 should be trauma-specific treatment that is
- 22 really for the people most severely
- 23 affected. But we have got thousands and
- thousands of people who need help, who are

- 1 not going to come into traditional mental
- 2 health settings.
- 3 So, we need to really think differently
- 4 about how do we get people mobilized to help
- 5 each other and be therapeutic. And that
- 6 begins with public edu -- you got to really
- 7 educate people so we are all on the same
- 8 page about what these problems are.
- 9 MS. BRADFORD-GREY: Can I just ask,
- 10 you're a professional and deal with a lot of
- 11 mental health experts and professionals. I
- 12 do see a lot of wasted tax dollars going on
- 13 treatment for things that are not being --
- 14 not the root cause of the problem. So, I
- 15 know we have many kids that those days that
- 16 you just described are within a
- 17 psychological report, which is what most
- 18 kids get when they come into the juvenile
- 19 justice system.
- 20 However, the diagnosis is never PTSD.
- 21 DR. BLOOM: No.
- MS. BRADFORD-GREY: The diagnosis never
- 23 recommends some of the things that you say
- 24 is kind of like a physical therapy for the

- 1 brain. And until we start to do that or
- 2 recognize that, we were sending kids away to
- 3 get treatment which does not help their
- 4 underlying issue. And then they are
- 5 recidivising.
- 6 DR. BLOOM: Exactly.
- 7 MS. BRADFORD-GREY: And they are coming
- 8 back.
- 9 DR. BLOOM: And they become more
- 10 hopeless.
- 11 MS. BRADFORD-GREY: Yes.
- DR. BLOOM: Yep. I agree.
- 13 MS. BRADFORD-GREY: How do we work at
- 14 least with the healthcare professionals to
- 15 change that to allow some funding
- 16 opportunities for these types of therapeutic
- 17 programs?
- DR. BLOOM: Well, I think that -- I
- 19 don't have a simple answer for that. I
- 20 think that's why I agreed to do this today.
- 21 Was that you are all in a leadership
- 22 position. And when you and the people
- 23 beyond, you know, the larger justice system
- 24 say this is mandatory, you know, we have to

- 1 become trauma informed. We've have to
- 2 really have trauma specific treatment. We
- 3 really need to change our policies and
- 4 practices because we haven't identified the
- 5 problem correctly. That's how it will
- 6 happen.
- 7 It won't -- it's not going to -- it's
- 8 not going to come from outside. It's going
- 9 to have to come from within. We have
- 10 done -- we have done work in New York and in
- 11 Colorado in the justice system. And it
- 12 really has to be -- it will not change from
- 13 below. It has to change from people like
- 14 all of you going, this is why it needs to
- 15 change and it needs to change.
- 16 And that change is -- it is beginning.
- 17 The justice system is gradually taking on
- 18 this knowledge about the brain because it
- 19 makes sense. And it correlates, I think,
- 20 with a lot of people's experience.
- 21 Now your comments about the child
- 22 welfare system. Yeah, I think that's --
- that's where we see the beginning often of
- 24 where intervention can occur. But when I

- 1 did start doing work with the child welfare
- 2 system, I kind of -- I just -- I had this
- 3 delusion in mind for no reason that kids
- 4 automatically got treatment because they
- 5 were in child welfare. And that's not true
- 6 at all. So only the squeaky wheels get the
- 7 grease. And so, we miss a whole lot of, you
- 8 know, dealing right at the ground with
- 9 families who are in -- clearly in distress.
- 10 There is a whole lot more that can be done.
- 11 But that means reorienting the child welfare
- 12 system.
- 13 They're beginning. But it's still --
- 14 all of this is still very new in any of our
- 15 systems. So it's -- it's very complex. And
- 16 how do we get whole systems to change? It's
- 17 not like moving a sailboat. It's moving
- 18 these huge cruise liners. It takes a whole
- 19 lot more and it really takes leadership. It
- 20 won't happen without leadership.
- 21 COUNCILMAN JONES: Thank you.
- 22 Tariq Shabazz.
- 23 MR. EL-SHABAZZ: Thank you. Good
- 24 afternoon. I'm Tariq El-Shabazz. If I am

- 1 to understand your presentation correctly,
- 2 from a prevention standpoint, you took great
- 3 pains to explain the development of the
- 4 brain of the child. And we have been
- 5 talking about how to rehabilitate people,
- 6 how to deal with people once they become
- 7 part of the juvenile system.
- 8 My question basically deals with early
- 9 childhood development and education. Based
- 10 on what you're saying, one of the avenues to
- 11 attack the trauma that people experience at
- 12 home is daycare, preK, kindergarten, those
- 13 things that this Administration talked about
- 14 putting money into.
- 15 DR. BLOOM: Yes.
- 16 MR. EL-SHABAZZ: And developing the
- 17 professionals that are equipped to recognize
- 18 a traumatic situation that may exist with
- 19 the child, to address that at that
- 20 particular time so that we can somewhat
- 21 prevent --
- DR. BLOOM: Yup.
- MR. EL-SHABAZZ: -- that from occurring.
- 24 So, would you suggest as one of the many

- 1 avenues to address this ill, an influx of
- 2 money even if it's going to be painful to
- 3 some lobbyists and some people, an influx of
- 4 money into preK, into kindergarten and, in
- 5 fact, into nursery school areas to begin to;
- 6 first of all, identify; secondly, address;
- 7 and thirdly, follow up so that we don't get
- 8 the teen with the trauma and the stresses
- 9 but we begin to identify it?
- 10 If we identify it early enough, we may
- 11 be able to assist that family that may have
- 12 that single parent mother who works three
- 13 jobs and comes home frustrated because she's
- 14 trying to make ends meet with three children
- or, in this day and age, single parent
- 16 father that is in the same situation. We
- 17 can identify. We can address it on that
- 18 level as Ms. Grey has said, address it on
- 19 that level. But we also can address it
- 20 through education, public education,
- 21 something that has been forgotten when
- 22 people started to, in my own personal
- 23 opinion, benefit from charter schools. But
- 24 that's just my own personal opinion. That's

- 1 not anyone else's. That's mine. For the
- 2 record, I don't want anybody to get mad at
- 3 anybody else. That's Tariq El-Shabazz's
- 4 position.
- 5 So would you suggest an influx of
- 6 finances, resources into our early childhood
- 7 development that's involved, daycares, preK,
- 8 kindergarten, first, second, third when that
- 9 brain is actually being developed the way
- 10 that you described it?
- 11 DR. BLOOM: Right.
- MR. EL-SHABAZZ: And whatever we need to
- 13 do as a municipality --
- 14 COUNCILMAN JONES: Careful. He sounds
- 15 like hes' for the soda tax.
- 16 MR. EL-SHABAZZ: I'm for children in
- 17 education. And if a soda tax is going to be
- 18 influx into children in education, I am for
- 19 that.
- DR. BLOOM: Me too.
- 21 MR. EL-SHABAZZ: It's a difference
- 22 between a grocery tax and a soda tax. But
- 23 anyway, that's not my platform. I'm sorry.
- DR. BLOOM: I think it's where you get

- 1 the biggest bang for our buck. Is that
- 2 that's where we should be focusing on taking
- 3 care of people before the problems submerge.
- 4 And I think with the -- if the justice
- 5 system is farsighted enough to get that,
- 6 then that will influence all the other parts
- 7 of the system. You know, to know that --
- 8 that we are basically closing the barn door
- 9 after the horse has already gotten out,
- 10 right? It's a waste to spend all our money
- 11 on preventable problems.
- 12 But we have to -- and we need to realize
- 13 that that is going to go long -- long after
- 14 one administration even if there's two
- 15 terms. This is a long term strategy. So,
- 16 we can't expect to see, you know, a funding
- improved on one end and then immediate
- 18 results. It's going -- it's going to be --
- 19 this has been generations in the making.
- 20 It's going to take generations to undo it.
- 21 But we can at least start making progress.
- 22 And I think it's entirely possible that
- 23 if we were focusing on kids and families, we
- 24 would then have a healthier city a

- 1 generation from now and a less violent one.
- 2 MR. ROJAS: Let's say that what you laid
- 3 out is actually one of the biggest problems
- 4 that we are confronting. Looking around
- 5 Philadelphia, in minority communities there
- 6 is proliferation of mental health clinics
- 7 that are opening up with federal funding,
- 8 state funding and city funding.
- 9 Have those organizations are they -- is
- 10 there an oversight as to the kind of
- 11 therapeutic intervention they are providing
- 12 and the persons that are providing that
- 13 therapeutic intervention with the child and
- 14 the families?
- DR. BLOOM: You know, I'm probably not
- 16 the best person to ask. It would probably
- 17 be -- you'd have to ask Dr. Evans about
- 18 that. I think that the department has been
- 19 really focused on trauma-informed services
- 20 for the last few years. And I think they've
- 21 been doing a lot to try to increase the
- 22 level of knowledge in all of the City
- 23 settings around for mental health service
- 24 delivery.

- 1 Now whether or not that has yet been
- 2 effective, I am not in a position to know.
- 3 But I think they are moving in the right
- 4 direction. But as I said, it takes -- this
- 5 is a major reorientation for anybody who is
- 6 delivering mental health services. They
- 7 have to think in a really different way
- 8 about what they have been doing sometimes
- 9 10, 20, 30 years and what they have to do
- 10 going forward. And it's a process of change
- 11 that you kind of have to undergo.
- 12 And our mental health system is very
- 13 stressed. And not -- parts of it not well
- 14 funded. So I don't -- I can't answer any
- 15 better than that.
- 16 Very good question.
- 17 COUNCILMAN JONES: One of the reasons
- 18 this Committee was formed was to look -- and
- 19 I hate using the term to look outside of the
- 20 box, but look inside the box where things
- 21 are funded and whether we should do things
- 22 differently. Because the reverse of that
- 23 question is what happens when we don't
- 24 intervene? And what does it cost on the

- 1 other end? And how much does it cost by way
- 2 of what does trauma cost? And what other
- 3 health-related symptoms happen or outcomes
- 4 where people are incarcerated?
- 5 So, you have to look at where you spend
- 6 those dollars and how you spend them.
- 7 DR. BLOOM: See, a big problem in the
- 8 mental health system is that there has not
- 9 been historically an emphasis on defining
- 10 outcomes. So in -- if you were a cardiac
- 11 surgeon, you operate. And either the person
- 12 lives or they don't. In mental health, it's
- 13 been much more of an art than a science.
- 14 And partly because we haven't had a good
- 15 explanatory framework for what the problem
- 16 was. You can't fix a problem if you haven't
- 17 defined it properly. We haven't up until
- 18 now defined it properly.
- 19 So, the outcomes we should be able if
- 20 somebody gets into treatment, they should
- 21 get better. Maybe not all the way better,
- 22 depends on all the other factors that are
- 23 involved in what's happened to them. But
- 24 they should be better than when they came

- 1 into treatment. Something should have
- 2 changed. But we -- but the mental health
- 3 system is not accustomed to looking at
- 4 change. Looking at how much has the person
- 5 really recovered. What do they say about
- 6 their level of function? So, that's a huge
- 7 shift for a system that's not really been
- 8 held accountable for outcomes before.
- 9 Because we've been so unclear about what the
- 10 outcomes are supposed to be.
- 11 Now it's a lot clearer. And in our
- 12 program which closed in 2001, that was the
- 13 main criteria that we used is did the person
- 14 change when they were us. Was short term.
- 15 It was a short term program. Only lasted
- 16 like a week or two weeks. But during that
- 17 time, did something change? And if it
- 18 didn't, then what did we not do right?
- 19 Because people are -- we are possible
- 20 agents of change for our whole lives. My
- 21 father is 101 and he's still learning
- 22 things. So, we can change forever. And if
- 23 we're not changing, then something is
- 24 keeping us fixed in place. And so, the

- 1 system should be ultimately held responsible
- 2 for that. But we are in a -- in a learning
- 3 curve. And -- and I think sys -- the mental
- 4 health system is struggling to figure out
- 5 what does that look like? How do we measure
- 6 it? What does it mean? Is it real? Is it
- 7 scientific?
- 8 MR. ROJAS: You mentioned something at
- 9 the very beginning about the role that
- 10 racism possibly plays in this. Is that
- 11 institutional racism, or is that individual
- 12 racism?
- 13 And how do we address the -- if it's
- 14 institutional, how do you address the
- 15 institutional racism of the mental health
- 16 community as it relates to providing
- 17 services to a community that's culturally
- 18 different? Because different people get
- 19 treated differently.
- DR. BLOOM: Well, racism is another
- 21 really broad subject. And it can be
- 22 individual. And certainly, we know that
- 23 it's been a part and parcel of our --
- 24 historically, of our national structure.

- 1 So -- and we're trying to undo it, get away
- 2 from it, stop it, prevent it in all kinds of
- 3 ways. But I don't -- I think that's what's
- 4 most important probably is in every place,
- 5 we are able to have conversations about it
- 6 which don't happen that much. Meaningful
- 7 conversations about what people experience
- 8 who are discriminated against often don't
- 9 happen in workplace settings.
- 10 People are scared. Scared to have the
- 11 conversations. Scared of where it might go.
- 12 Scared of what it means. And I think we
- 13 have to have those conversations about what
- 14 it means and how it affects people. And
- 15 we -- you know, I think that that's --
- 16 that's such a big -- it's a such a big thing
- 17 for us in our City because we are so
- 18 diverse. And there is so much that's built
- into the structure that people don't intend,
- 20 but now it's there.
- 21 And we have to -- we have to do
- 22 something to level the playing field. And I
- 23 think the way -- in many ways, the way to do
- 24 that is by funding the people who are most

- 1 discriminated against. And those are likely
- 2 to be people who live in pretty profound
- 3 poverty and who have been subjected to many
- 4 generations of racism. And their -- their
- 5 social norms are what we have been talking
- 6 about. So, how do we shift that? How do we
- 7 prioritize the most traumatized
- 8 neighborhoods, the most traumatized people
- 9 and get their families they help they need?
- 10 I think there is a lot we can do to
- 11 dismantle it.
- 12 COUNCILMAN JONES: Thank you so much
- 13 very much.
- DR. BLOOM: You're welcome.
- 15 COUNCILMAN JONES: Are there any other
- 16 questions for this witness?
- 17 Seeing none, thank you.
- DR. BLOOM: Thank you.
- 19 COUNCILMAN JONES: It was so
- 20 informative. And we may have to reach out
- 21 and tap your expertise again.
- DR. BLOOM: You betcha.
- 23 COUNCILMAN JONES: Thank you.
- 24 Will the clerk please read the next

- 1 witness to testify.
- 2 THE CLERK: The next witness is Kirk
- 3 Heilbrun.
- 4 COUNCILMAN JONES: Thank you for your
- 5 patience. Please approach the Witness
- 6 Bench. Who else do we have?
- 7 THE CLERK: Second panel is Ashley
- 8 Sawyer and Angel Flores.
- 9 COUNCILMAN JONES: If you'd like, you
- 10 can come up to behind the bar so that the
- 11 distance won't be so long for you.
- 12 Please come in. Have a seat. Bring the
- 13 mic to you. State your name for the record
- 14 and begin your testimony.
- 15 (Witnesses approach Table.)
- 16 Good afternoon.
- DR. HEILBRUN: Good afternoon, sir. My
- 18 name is Kirk Heilbrun. I'm a psychologist
- 19 and a professor at Drexel University. Very
- 20 pleased to be here. Thank you for the
- 21 invitation.
- 22 COUNCILMAN JONES: Pleased to have you.
- 23 Please begin.
- DR. HEILBRUN: All right. Well, I have

- 1 a brief two-page handout. Don't have any
- 2 slides for folks. But as I was thinking
- 3 about what I might say during my testimony
- 4 this afternoon, and I particularly
- 5 appreciate my colleague Kevin Bethel who was
- 6 kind enough to extend the invitation to me,
- 7 I thought in the beginning that what I might
- 8 do is talk a little bit about some
- 9 evaluations that I do as a psychologist for
- 10 the juvenile courts. But then I decided
- 11 that that was not going to be quite so
- 12 interesting. And I thought I might broaden
- 13 the focus of this little bit.
- I'm pleased that I did because I had the
- 15 opportunity to listen to Dr. Bloom's
- 16 testimony. And I think what I'm going to
- 17 have to say over the next few minutes is
- 18 going to be very consistent with the kinds
- 19 of things that she's talking about, although
- 20 she talked about one part of what I am going
- 21 to describe a bit more broadly.
- 22 So, what I would like to say after
- 23 thanking the Special Committee on Criminal
- 24 Justice Reform for the invitation to speak

- 1 to you this afternoon, is I am going to be
- 2 talking about ten things that I think
- 3 policymakers could do to reduce the risk of
- 4 crime and violence in our adolescents.
- 5 And so, what I will do is describe this
- 6 in the context of two important
- 7 constituencies. One of those are the
- 8 individual kids and their families.
- 9 That's -- that's a consideration for me, an
- 10 important consideration. But the other
- 11 constituency is our community and sort of
- 12 the issue of public safety more broadly.
- 13 And these are two kind of ends of the
- 14 spectrum. And there is always a balance
- 15 that needs to be struck.
- And so, one of the things I am going to
- 17 try to do in my comments here is strike that
- 18 balance so that I am talking about what's
- 19 important to kids and their families, but
- 20 I'm also talking about what's important to
- 21 communities and the issue of public safety.
- 22 So, let me see if I can describe ten things
- 23 that I would offer to you as suggestions in
- 24 your role as policymakers.

- 1 And one of the considerations here is
- 2 that this -- these are not the first thing
- 3 ten things that occurred to me off the top
- 4 of my head. What I have tried to do here is
- 5 talk about what the behavioral science,
- 6 which I represent in part in my role here as
- 7 a psychologist and a researcher and a
- 8 scholar, what that would offer to
- 9 individuals. What I am trying to do is give
- 10 you a list of ten things that would make the
- 11 most sense. If I were to talk about what
- 12 the science -- the behavioral science tells
- 13 us in terms of what we might do, what you
- 14 all might do as policymakers to reduce the
- 15 risk of crime and violence. So let me talk
- 16 about this a bit if I could.
- 17 Number one is to adopt a public health
- 18 perspective. Now you heard Dr. Bloom for
- 19 the last hour or so talking about trauma and
- 20 various other kinds of things. And what she
- 21 was really doing in some very important ways
- 22 is speaking as someone who approached things
- 23 from a public health perspective. When I
- 24 say that, even though I'm a psychologist.

- 1 I'm not a -- I don't have a MPH. There is
- 2 an important consideration about what you're
- 3 doing when you adopt a public health
- 4 perspective. That is, in particular, you
- 5 look at crime and violence not as something
- 6 that evil people do or something like that.
- 7 Instead, though, you look at it -- you look
- 8 at it as a public safety, a public health
- 9 problem.
- 10 And so, one of the things that you can
- 11 do when you do that is to talk about what we
- 12 call risk factors and protective factors.
- 13 And risk factor basically is an influence
- 14 that occurs as a result of -- or an
- 15 influence that occurs. And when it is
- 16 present, it increases the risk that this bad
- 17 outcome will occur. There are different
- 18 kinds of outcomes, of course. I mean, you
- 19 can talk about crime and violence as one.
- 20 You can talk about heart attacks or cancer
- 21 or other kinds of public health problems, as
- 22 well.
- 23 But -- so one consideration is risk
- 24 factor. And a protective factor is just the

- 1 flip side of a risk factor. Something that
- 2 when it is present reduces the risk that
- 3 crime and violence will occur. And so, one
- 4 of the things that we can really talk about
- 5 doing then is to speak about some risk
- 6 factors that basically are what we call
- 7 static. They don't change.
- 8 If you spoke about -- not necessarily
- 9 the case, but if you spoke about gender,
- 10 that does not change as a risk factor. On
- 11 the other hand, there are some things that
- 12 do change. What we call them are dynamic
- 13 risk factors. They are malleable. They are
- 14 things that can be done differently.
- 15 And so, what we can do here as
- 16 policymakers if you make the right kinds of
- 17 intervention or as intervention agents is
- 18 that you can reduce the strength of a risk
- 19 factor. And over the course of a kind of
- 20 broad period of time, interventions, you can
- 21 actually reduce the risk of crime and
- 22 violence.
- 23 So if you were to think about this from
- 24 a public health perspective, then one of the

- 1 things you would be asking is what are the
- 2 malleable dynamic risk factors associated
- 3 with adolescent crime and violence. And
- 4 then secondly, once you have identified
- 5 those, what could you do to reduce those --
- 6 the risk of that kind of thing occurring?
- 7 And you would also from the public health
- 8 perspective ask the question, what are the
- 9 protective factors? What can we do to -- to
- 10 kind of strengthen people's outcomes and
- 11 approaches and so on? And if you do that,
- 12 then that also reduces the risk of crime and
- 13 violence.
- 14 The other thing that you can do from a
- 15 public health perspective is you can think
- 16 about kids who are at different levels of
- 17 risk. Low risk, somewhere in the middle
- 18 moderate risk, and then high risk. Now
- 19 there are different things that go into
- 20 creating this kind of risk level. And one
- 21 of the things is the number and strength of
- 22 risk factors and protective factors that are
- 23 present. But your interventions can be
- 24 keyed to an individual's risk level.

- 1 I heard a question earlier about should
- 2 we be investing resources in -- in preK and
- 3 kindergarten and those kinds of
- 4 interventions. And if we were able to do
- 5 that, then the question really would become
- 6 could we take kids who otherwise might
- 7 become moderate or high risk and keep them
- 8 at a relatively lower risk level. So that
- 9 would be number one is think like a public
- 10 health individual when you are making
- 11 policy.
- 12 The second thing has to do with making
- 13 policies developmentally informed. One of
- 14 the things that we now know as psychologists
- and psychiatrists and other people who study
- 16 developmental scientists study adolescents
- 17 is that what parents intuitively have known
- 18 over the years, which is kids are different.
- 19 They are much -- were much better at
- 20 identifying how they are different and the
- 21 extent to which they are different and so
- 22 on. And there are some particular ways
- 23 related to crime and violence that
- 24 adolescents are different. And I have

- 1 jotted a few of these down here.
- 2 One is that kids are much more
- 3 influenced by their peers. And so if you
- 4 happen to have kids who are spending time
- 5 with peers who are antisocial and themselves
- 6 inclined to crime and violence, then you
- 7 have a kid who is going to be influenced in
- 8 that direction. Kids are much more
- 9 impulsive than they will be when they --
- 10 when they are later in their lives starting
- in early to mid 20s. They take risks much
- 12 more than they will later in their life.
- 13 Even though they don't have a problem
- 14 recognizing risks in the same way that
- 15 adults do, they just don't act on that
- 16 recognition. They weigh risk and rewards
- 17 differently.
- 18 And then the other thing about policies
- 19 that are developmentally informed, the
- 20 majority of adolescents age out f being at
- 21 greater risk for crime and violence. And
- 22 when we say that, what we mean is there is
- 23 something called the age crime curve.
- 24 Meaning, basically, that the highest risk

- 1 for violence and offending are between the
- 2 ages of 15 and 24. And even for kids who do
- 3 pretty seriously wrong stuff in terms of
- 4 offending and being violent around those
- 5 ages, the majority of them will not continue
- 6 to do that as adults. So the question is,
- 7 what could we do as policymakers to speed
- 8 that distance along.
- 9 The third thing is that we can as
- 10 policymakers do things that are important in
- 11 schools. One of the things that we can do
- in particular is to address the problem of
- 13 bullying. We can discourage and reduce the
- 14 incidence of bullying in our schools. And
- if we can do that, that's a really important
- 16 consideration. It's one of the biggest
- 17 problems in our schools in terms of
- 18 aggression.
- 19 We can strengthen the effectiveness in
- 20 recognizing things like problem behaviors
- 21 and learning disorders and the kinds of
- 22 things that Dr. Bloom talked about earlier,
- 23 which is kids who are at high risk for
- 24 trauma who have themselves been traumatized

- 1 and things like that.
- 2 Another important consideration is how
- 3 well we can retain kids in our schools.
- 4 There are policies in some schools knowns as
- 5 zero tolerance. Which is -- basically means
- 6 that if you do something no matter how
- 7 minor, you can get yourself removed from the
- 8 school by suspension, out-of-school
- 9 suspension or expulsion. And that is a big
- 10 problem for our youth. Because once you are
- 11 out of school, your risk of a variety of bad
- 12 outcomes, including dropping out of school
- 13 entirely and some other things, goes up
- 14 considerably.
- So if we were to take seriously the idea
- 16 that we are not going to have zero tolerance
- 17 policies but instead formal threat
- 18 assessment policies with graduated outcomes.
- 19 So depending on the severity of the threat
- 20 and the genuineness of the threat, we might
- 21 do something sort of at the last kind of --
- 22 the sort of thing where we would remove kids
- 23 only as a last resort. But instead, what we
- 24 do is we would increase the risk for justice

- 1 involvement, increase the risk for school
- 2 drop out if you actually have kids who are
- 3 leaving schools.
- 4 And then finally, the more kids who
- 5 complete high school and possible go on to
- 6 do job training jobs or college, the better
- 7 off they are going to do.
- Number four is families. The better we
- 9 can do with families, the more you are --
- 10 you are doing much better with kids in terms
- 11 of reducing the risk of crime and violence.
- 12 And I have mentioned some ways on here that
- 13 you might strengthen families and reduce
- 14 dysfunction having to do with parental
- 15 management, abuse and neglect, conflict,
- 16 more modeling and a parent who is
- 17 overwhelmed.
- 18 Families keep coming up over and over
- 19 and over again in terms of youth who are --
- 20 have problems with being just as involved,
- 21 have problems with being violent. The more
- 22 you can do in terms of doing a
- 23 community-based family-based intervention,
- 24 the better it works out typically what the

- 1 science shows.
- 2 Substance abuse is something that's
- 3 number five that comes up again over and
- 4 over. We, pretty much as a society, known
- 5 for many, many years that drugs and alcohol
- 6 are a problem. I'm here to tell you today
- 7 that the science is very strong on saying it
- 8 continues to be a huge problem. And the
- 9 better we can do with keeping it out of
- 10 kids' hands, the better we will do in terms
- of reducing the risk of crime and violence.
- 12 There are under number six some personal
- 13 characteristics. And unfortunately, the
- 14 general public tends to think of number six
- 15 as the main kinds of considerations that
- 16 reduce crime and violence. They are not the
- 17 main ones, but they are on the top ten list.
- 18 So, kids who have personal problems with
- 19 anger management, with impulsivity, with
- 20 things like ADHD or criminal thinking, those
- 21 are some of the things that you can
- 22 recognize those and see that those are
- 23 addressed in various ways. And when a kid
- 24 needs that kind of intervention, that can be

- 1 very helpful.
- Number seven you have heard about for
- 3 the last hour, so I won't belabor it, but it
- 4 is on the top ten list. It's an important
- 5 consideration.
- 6 Number eight, is pro-social activity.
- 7 And this basically has to do with modeling.
- 8 The more you can get kids involved not --
- 9 outside of the classroom. But the more you
- 10 can get them involved with things like clubs
- and sports and other sorts of things where
- 12 there are other pro-social youth around and
- there are responsible adults there as well,
- 14 the better you are going to be doing.
- 15 One of the things that I came to
- 16 appreciate more about my own high school
- 17 years when I started seeing kids who are
- 18 juveniles is to recognize that I had a lot
- 19 of opportunities to be on sports teams, and
- 20 clubs and other sorts of things. And most
- 21 of the kids that I evaluate in the juvenile
- 22 justice system don't have those kinds of
- 23 opportunities. So the more they do, the
- 24 more a kid tells me that he likes to play

- 1 basketball, that he's on the football team,
- 2 that he's on this sort of club and so on,
- 3 the more I check that off as this is really
- 4 good. Keep it up. Keep it going.
- Number nine is not going to come as a
- 6 surprise to anyone. But the more community
- 7 disorganization there is, the more violence,
- 8 the more poverty, the more problems we have
- 9 with kids who just are going to continue to
- 10 see that as a big problem.
- 11 And then finally, if you look at the
- 12 things, particularly number eight, number
- 13 nine, number seven and so on, if you look at
- 14 kids having some sort of reason to hope and
- 15 it's not there, that's a big problem. It
- 16 doesn't have to be anything in particular.
- 17 It could be very various kinds of thing.
- 18 If you are talking about responsible
- 19 adolescents or, excuse me, responsible
- 20 adults outside of the family taking an
- 21 interest in kids whether it's a teacher or
- 22 coach, big brother, a minister, Rabbi, Imam,
- 23 those are individuals who can make a big
- 24 difference in a kids' life. Even public

- 1 figures who are good models from various
- 2 kinds of areas, if you ask about those
- 3 individuals and get a kid to pay attention
- 4 to someone who is basically doing well and
- 5 lays it out there and has a foundation and
- 6 talks about these sorts of things, then
- 7 these are considerations that are important
- 8 to kids.
- 9 But the bottom line is and, number ten
- 10 and maybe this shouldn't be number ten but
- 11 it's definitely on the list, is give this
- 12 kid who is potentially at risk for crime,
- 13 for violence, give this kid a reason to hope
- 14 and a reason to think pro socially rather
- 15 than antisocially.
- 16 Those are my top ten. I thank you for
- 17 very much for your attention. And I'd be
- 18 happy to take any questions you might have.
- 19 MR. PODJUSKI: I do a lot in the adult
- 20 world in terms of -- oh, Rich Podjuski.
- 21 I do a lot in the adult criminal justice
- 22 world in addressing criminogenic needs and
- 23 looking at offenders from a risk and a needs
- 24 perspective. And we do a lot in terms of

- 1 targeting those -- those interventions, a
- 2 lot of the things you talked about.
- 3 Targeting the interventions to the highest
- 4 risk individuals.
- 5 DR. HEILBRUN: Yes.
- 6 MR. PODJUSKI: We use to help us
- 7 identify, we use actuarials that give us the
- 8 ability to not only assess risk but to
- 9 identify need.
- 10 Do you know of any -- any -- any
- 11 specific actuarials that we could use on a
- 12 juvenile population to not only help us
- identify youthful offenders or youths who
- 14 are at risk, but to help us identify what
- 15 interventions that they may -- they may, in
- 16 fact, need?
- 17 DR. HEILBRUN: Yes. First of all, in
- 18 your question you talked about risk and
- 19 needs. And that's part of a larger theory
- 20 known as R&R, Risk Need Responsivity.
- 21 MR. PODJUSKI: Right. R&R.
- DR. HEILBRUN: And so one of the things
- 23 that you mentioned is using an actuarial
- 24 approach to identify risk level. And one of

- 1 the things that the science tells us
- 2 particularly over the last 20 or 25 years is
- 3 that we have done a pretty good job of
- 4 getting better at identifying kids who are
- 5 at higher risk. So relative to 20 or 30
- 6 years ago, we were -- we are really doing
- 7 much better right now at saying this is a
- 8 high risk kid. This is a low risk kid.
- 9 This is somewhere in between.
- 10 However, I use the word or the term
- 11 guardedly because when I said pretty well,
- 12 what I mean is that we have gotten up to a
- 13 certain point, but I don't think we're going
- 14 to get much higher in terms of saying this
- 15 is a -- this is a level of risk where we can
- 16 be real precise about this. We're pretty
- 17 good at saying this is a high risk kid, low
- 18 risk kid. The important thing, though, is
- 19 not combining that risk level with those
- 20 needs that you talked about.
- 21 And you mentioned you did a lot in the
- 22 adult system in terms of intervening for
- 23 criminogenic needs. If I can describe a lot
- 24 of what I talked about here, these basically

- 1 are criminogenic needs. And so, what I
- 2 would say is that we don't have to be hugely
- 3 precise about what exactly the number is and
- 4 so on. What I did was I did my best to
- 5 identify the things that are the strongest
- 6 dynamic risk factors that we can focus on.
- 7 And I put those on this top ten list. Now,
- 8 there are some others, as well.
- 9 But I think if we were able to, say,
- 10 focus on the strongest dynamic risk factors
- 11 not only for kids who are already just as
- 12 involved, but going back earlier into their
- 13 lives, going back into their communities,
- 14 going back into their families, going back
- into their preschool years and things like
- 16 that, that would be helpful. And if you did
- 17 that consistently over a period of time,
- 18 then what you would find in a community, the
- 19 science tells us is those levels dropping.
- 20 MS. BRADFORD-GREY: Thank you, Doctor.
- I think one of the things I really took
- 22 from your presentation was when you talked
- 23 about the high risk youth offenders being
- 24 between the ages of 18 and 24.

- DR. HEILBRUN: Ah, 15 and 24.
- 2 MS. BRADFORD-GREY: Very good. Even
- 3 better. I think that that strikes me.
- 4 Because obviously in our criminal justice
- 5 system, what we are talking about we
- 6 consider an 18 year old an adult.
- 7 DR. HEILBRUN: Yes.
- 8 MS. BRADFORD-GREY: And they are
- 9 treated, generally, like an adult for
- 10 behaviors that they display and things that
- 11 they do that they commit. I know across the
- 12 country there are several states exploring
- 13 the option of a young adult court, per se,
- 14 for that age level where their brains still
- 15 haven't quite developed, but they are at
- 16 risk of more or they are kind of the ones
- 17 that are demonstrating the more risky
- 18 behavior because they have a little more
- 19 freedom and flexibility. They have the
- 20 ability to do things like drive a car or do
- 21 certain things that the younger kids do not.
- 22 What have you -- have you looked at any
- 23 of the research around creating courts that
- 24 have certain rehabilitational aspects to it

- 1 such like the juvenile system, per se,
- 2 that -- that deal with kids between the ages
- 3 of 18 and 24? And what do you suggest, what
- 4 have you noticed about those courts? Or
- 5 what have you -- what information have you
- 6 derived as to whether or not those are good
- 7 models to use to kind of stop this behavior
- 8 level so that, you know, as they grow older,
- 9 their risk factors go down.
- 10 DR. HEILBRUN: Yes. That's a really
- 11 good question. One of the things that just
- 12 appeared in the last month in the New York
- 13 Times is an article by one of my colleagues
- 14 from Philadelphia, a gentleman by the name
- of Larry Steinberg, a developmental
- 16 psychologist at Temple. I see some heads
- 17 nodding around the room.
- And the topic was what do we think about
- 19 the idea of increasing that age of 18 to
- 20 have the juvenile system kind of expand to
- 21 cover more of those 19, 20, 21 year olds, 18
- 22 year olds and so? Interestingly enough,
- 23 considering that Dr. Steinberg has been a
- 24 strong proponent of kids are less culpable.

- 1 His perspective in that article was do not
- 2 do this. Do not take the juvenile justice
- 3 system which is kind of set up as you
- 4 described for 14, 15, 16, even 17 year olds
- 5 and drop a number of 18, 19, 20, 21 year
- 6 olds in it. Instead he said, but recognize
- 7 that they are still somewhat different than
- 8 young men and young women up to the age of
- 9 22, 23, 24.
- 10 And so, take a part of our -- probably
- 11 our adult criminal justice system and
- 12 develop something that has the prospect for
- working with those individuals, individuals
- 14 between the ages of 13 and 22. And one of
- 15 the things that we might do is look at the
- 16 problem solving court model, which has been
- 17 really interesting and quite successful in
- 18 some important ways.
- 19 So, we have mental health courts. We
- 20 have drug courts. We have Veterans courts.
- 21 We even have some juvenile problem solving
- 22 courts. Now, I think this is generally a
- 23 good idea. But one of the things about
- 24 problem solving courts is that they tend not

- 1 to focus on the highest risk or the most
- 2 serious offenders. And so, that would be
- 3 one of the considerations that we would have
- 4 to be real careful about. If you set
- 5 something up like that, is that you couldn't
- 6 take young offenders -- 18, 19, 20 year olds
- 7 -- who had been charged with armed robbery
- 8 and carried a weapon and put them in that
- 9 problem solving court. It would be -- that
- 10 would be a difficult thing for a community
- 11 to handle, I think. But there are a number
- 12 of individuals who are still at that age who
- 13 might actually be much more appropriate for
- 14 problem solving court.
- MS. BRADFORD-GREY: One of the models
- 16 around the country is not necessarily a
- 17 problem-solving court, per se, but it is a
- 18 young adult court that recognizes on the
- 19 probationary end or whatever disposition
- 20 that a youth -- and I say youth -- between
- 21 the ages of 18 and 22 --
- DR. HEILBRUN: Yes.
- MS. BRADFORD-GREY: -- could get more
- 24 services related to rehabilitation, as well.

- 1 So it wouldn't be that they are going
- 2 through our traditional types of
- 3 diversionary programs if they have committed
- 4 certain offenses. However, we are
- 5 recognizing that there are some
- 6 developmental or rehabilitational
- 7 programming that could be utilized so that
- 8 this young adult does not end up
- 9 systemically in the system. And we are not
- 10 treating them exactly like we are treating
- 11 adults.
- 12 Also, the separation of youth that go
- 13 into adult prisons, they have certain
- 14 prisons that have certain rehabilitational
- 15 programming that go on inside that
- 16 institution for our youth that are charged
- 17 as adults. And these are kids that are 15,
- 18 14 and all that. It's more of a model
- 19 recognizing bringing more rehabilitational
- 20 programming to that dispositional phase or
- 21 even in the beginning phase. If we are
- 22 going to have, like, a problem-solving court
- 23 for certain offenses or certain youth. But
- 24 it is an understanding that kids in that age

- 1 group are not adults. And we should really
- 2 stop treating them like adults, address the
- 3 behavior, but also put something in place
- 4 for the rehabilitational aspect, as well.
- DR. HEILBRUN: Yes, I agree. That makes
- 6 a lot of sense. They are not adults. It's
- 7 true because we -- the science begins to
- 8 recognize full fledged adults fully
- 9 developed brains and so on around the age of
- 10 25, 26, something like that. But they are
- 11 also not 14, 15, 16 year olds.
- 12 So, you are right. There is sort of
- 13 another -- there is another phase in there.
- 14 There is another level in there that it
- 15 would make sense to implement some of these
- 16 things we've talk about that distinguishes
- 17 those from adults and from younger
- 18 adolescents.
- 19 MS. BRADFORD-GREY: Thank you, Doctor.
- DR. HEILBRUN: Yes. Absolutely.
- 21 MR. PODJUSKI: I just want to -- I just
- 22 want to say your observations on a
- 23 pro-social activity I think is very
- 24 important. We find that that positive

- 1 reinforcement at a four-to-one ratio for
- 2 adult offenders seems to be the -- the right
- 3 number. But I guess my -- my question, I
- 4 guess, pertains to number six when you talk
- 5 about personal characteristics. I am
- 6 thinking about the youthful offender and
- 7 specifically some of our findings with
- 8 technical parole violators and youthful
- 9 offenders. They seem to exhibit the same
- 10 sorts of criminal thinking errors and anger
- 11 management problems and impulsivity. And I
- 12 probably add to that unrealistic
- 13 expectations when they're coming out of
- 14 prison.
- So, how do you reconcile these sort of,
- 16 what I would say, you know, opportunities
- 17 and cognitive restructuring with trauma that
- 18 they may have experienced as a youth? How
- 19 do you -- how do you see the two influencing
- 20 one another?
- 21 DR. HEILBRUN: Dr. Bloom is a good
- 22 colleague, and I heard her speak a number of
- 23 times before. She was pretty clear in her
- 24 testimony that her background is primarily

- 1 mental health, and that she comes into this
- 2 from the standpoint of juvenile justice and
- 3 criminal justice is somewhat different.
- 4 And so, one consideration there is that
- 5 just because somebody is displaying things
- 6 like anger problems and criminal thinking
- 7 and ADHD, doesn't mean that they also didn't
- 8 experience a fair amount of trauma. It's
- 9 just that people respond differently to
- 10 traumatic events. And sometimes -- I mean,
- 11 it's interesting given how often people
- 12 experience adverse events and trauma and so
- on that there is not more post traumatic
- 14 stress disorder. But it's not -- it's by no
- 15 means a hundred percent of people that
- 16 experience that.
- 17 But what can happen sometimes, and you
- 18 know this very well from the standpoint of
- 19 working with individuals in the criminal
- 20 justice system and the juvenile justice
- 21 system, is that one response to experiencing
- 22 trauma in someone is not so much that I turn
- 23 it against myself, is that I turn it against
- 24 you. And so, it's a difficult thing to do

- 1 basically. If I'm doing things, I'm robbing
- 2 and I'm violent and I'm doing other crime
- 3 and so on, for you to look at me and say,
- 4 you know what, I'm not entirely going to
- 5 look at this and say I am going to excuse
- 6 that behavior. But I can recognize that
- 7 that behavior and those habits and so on
- 8 began and were influenced by the background
- 9 and the models and some of the things that I
- 10 had growing up.
- 11 So, it's -- it's a difficult
- 12 consideration what you're talking about.
- 13 And one of the reasons that I began with the
- 14 kind of balance between public safety and
- 15 our communities and the individuals and
- 16 their families is if you tip too far in one
- 17 direction, then it doesn't quite make sense
- 18 anymore.
- 19 MR. PODJUSKI: Would you add companions
- 20 and antisocial behavior.
- 21 DR. HEILBRUN: I absolutely would add
- 22 companions, yes. That, of course, would
- 23 have been on the top ten. I did slide peers
- in there and peers susceptibility and so on.

- 1 But yes, companions are in there.
- 2 MR. PODJUSKI: That's it. Thank you.
- 3 MR. ROJAS: One question. How do you
- 4 envision having an interface with school
- 5 psychologists who deal with children who are
- 6 at risk and people entering the criminal
- 7 justice system, if any?
- 8 DR. HEILBRUN: There is something that's
- 9 been called the school-to-prison pipeline.
- 10 And it's possible to get a lot more kids
- involved in the juvenile justice system and
- 12 subsequently the criminal justice system if
- 13 you look at the sorts of things that they do
- in school and say we are not going to
- 15 tolerate this. You are out of here, and we
- 16 are going to let the juvenile justice system
- 17 handle them.
- 18 Rather than doing that, if you recognize
- 19 that we really want for the most part to
- 20 keep you in school, and it doesn't matter if
- 21 that means we have to work harder -- and I
- 22 think Kevin Bethel can tell you some of the
- 23 things that he and some other folks are
- 24 doing to work harder to keep kids in school.

- 1 But the more we can do that, the harder we
- 2 can work to keep kids in school, the more we
- 3 reduce that school-to-prison pipeline. And
- 4 the more we give many kids the advantage of
- 5 possibly kind of working things out in a way
- 6 that doesn't put them at a huge
- 7 disadvantage.
- 8 So partly the answer to your question is
- 9 recognizing things that make it harder for
- 10 kids to learn, undiagnosed attention deficit
- 11 hyperactivity disorder, for instance,
- 12 learning problems, making sure that kids
- 13 have the opportunity to -- to look at these
- 14 sorts of things. And if they need
- 15 treatment, if they need an intervention,
- 16 they need an IEP, they get it. That's one
- 17 of the things that school psychologists can
- 18 really -- can really help with.
- 19 MR. BETHEL: All right, Doctor. I want
- 20 to thank both you and Dr. Bloom for
- 21 informing us today. I mean, part of this
- 22 process for us is -- I know some people may
- 23 get frustrated. Why you bring a researchers
- 24 into the room. But if we don't bring

- 1 research and we don't bring science and we
- 2 don't bring other ways of understanding what
- 3 we are doing, I mean, we are sitting here
- 4 sometimes. And it's like, hey, no kidding
- 5 moment. But the reality is, is we build
- 6 this report and we try to inform the folks
- 7 in the field. I think when we bring that,
- 8 particularly for the folks who have been
- 9 coming in like yourself who are on the
- 10 ground doing work in the field and not just
- 11 sitting at 50,000 feet and understanding
- 12 what's going on.
- 13 So we want -- was there a question? Did
- 14 I miss your question? I apologize.
- MS. SCHWARTZMAN: That's okay.
- 16 MR. BETHEL: No. Go ahead. I
- 17 apologize. I'm closing out, but I open back
- 18 up.
- 19 MS. SCHWARTZMAN: Sorry.
- 20 MR. BETHEL: That's okay. I didn't see
- 21 the red light down there.
- 22 MS. SCHWARTZMAN: I am Ann Schwartzman
- 23 with the Pennsylvania Prison Society. I was
- 24 just wondering, you look at modeling as

- 1 something very important that makes the top
- 2 ten list?
- 3 DR. HEILBRUN: Yes.
- 4 MS. SCHWARTZMAN: Are you considering
- 5 that as mentoring? Is this something else?
- 6 A different kind of twist to mentoring that
- 7 maybe we should be looking at or how are you
- 8 defining that.
- 9 DR. HEILBRUN: I'm considering mentoring
- 10 to be very much a part of modeling. But
- 11 there are some interactions that aren't so
- 12 much simply modeling that are mentoring.
- 13 For instance, comment earlier about
- 14 working with people in a criminal justice
- 15 context. And one of the powerful kinds of
- 16 interventions that you can -- you can use is
- 17 positive reinforcement. Don't focus on when
- 18 somebody screws up and does something wrong.
- 19 When you catch them doing something right,
- 20 thank you very much. Well done. And that
- 21 sort of thing.
- 22 And so yes, I think modeling is one of
- 23 the most powerful ways of learning to behave
- 24 that we have. And given that we have one of

- 1 the most powerful ways of learning to
- 2 behave, we should use it in this context.
- 3 MS. SCHWARTZMAN: Thank you.
- 4 DR. HEILBRUN: Quite welcome.
- 5 MR. BETHEL: I think I closed it out,
- 6 but I will say thank you again. Thank you
- 7 to you both.
- 8 DR. HEILBRUN: Thank you all very much.
- 9 I appreciate the opportunity.
- 10 MR. BETHEL: We will going to our second
- 11 and final panel.
- 12 (Panel approaches Table.)
- 13 THE CLERK: Again, the second panel is
- 14 Ashley Sawyer, Angel Flores and also Timene
- 15 Farlow. If all three can come to the
- 16 Witness Table, please.
- MS. BRADFORD-GREY: Ready when you are.
- 18 MR. BETHEL: Ashley, you want to start
- 19 or whomever.
- 20 MR. FLORES: Good afternoon. My name is
- 21 Angel Flores.
- 22 MR. BETHEL: Pull it a little closer,
- 23 Angel. A little bit more.
- MR. FLORES: My name is Angel Flores.

- 1 I'm the Deputy District attorney for the
- 2 Juvenile Division here in the Philadelphia
- 3 District Attorney's Office. And I want to
- 4 thank you for the invitation to be here and
- 5 certainly on behalf of the District Attorney
- 6 Seth Williams. We welcome a chance to talk
- 7 about the programs that we have created to
- 8 reduce the number of juveniles coming into
- 9 the system as well as programs that we have
- 10 teamed up with others to lessen the impact
- 11 of the juvenile system on the youth.
- 12 There is a handout that was prepared.
- 13 And hopefully, you can follow along with it.
- 14 But one of the first places that we will
- 15 have to start in are the schools. The
- 16 schools is where we have a captive audience
- 17 with our young people. And that is where we
- 18 need to bring our prevention programs to. I
- 19 heard Dr. Heilbrun talk about bullying and
- 20 the effects of bullying that take place at
- 21 school and how that leads to further
- 22 involvement in the system.
- 23 District Attorney Seth Williams has a
- 24 bullying program, anti-bullying program that

- 1 he takes to the elementary and middle
- 2 schools so that they can discuss these types
- 3 of behavior openly and they can talk about
- 4 where that may lead to and how the
- 5 consequences of that are something that
- 6 would have to be dealt with if the young
- 7 people find themselves in the juvenile
- 8 justice system.
- 9 One of the other things that we do is
- 10 have our Assistant DAs go out to the school
- 11 and talk to the class. Before I was the
- 12 Deputy of the Juvenile Division, I was the
- 13 Chief of East Division where I spent an
- 14 enormous amount of time going to the schools
- in that division where we have many, many
- 16 challenging issues there and talk openly
- 17 with the young people about the issues that
- 18 they confront and dispel many of the myths
- 19 that they find within the criminal justice
- 20 system and the juvenile justice system.
- 21 I don't have to tell you of the many
- 22 myths that exist out there. People are
- 23 misinformed. People are not fully aware of
- 24 the consequences that take place for their

- 1 action. Talking to a young person about the
- 2 crime of conspiracy and how they don't need
- 3 to touch the drugs in a drug transaction.
- 4 That all they need to be is a lookout and
- 5 yell certain words, that they are just as
- 6 culpable as the person who is actually
- 7 selling the drugs and educating them. So
- 8 that when they are perhaps put in that
- 9 position, that they are able to make an
- 10 informed decision.
- 11 We take great pride in going out to the
- 12 schools and talking to the young people.
- 13 It's one of the areas where you can have a
- 14 very open dialogue with the young people and
- 15 they feel that they are in their own
- 16 environment, so they are not intimidated by
- 17 us being there and speaking with them.
- We also have supported when we talk
- 19 about the school setting, Kevin Bethel's
- 20 program for the school Diversion. We have
- 21 diverted through his program over 1,100
- 22 cases a year. Think about removing those
- 23 cases from the justice system and the stigma
- 24 attached with it. And we have had per the

- 1 statistics that have been shown, enormous
- 2 success with those programs. And one of the
- 3 things that I enjoy greatly about that
- 4 program is that we are not only dealing with
- 5 the young person, but we are trying to deal
- 6 with the environment in which they come
- 7 from. If there is any lesson to be learned
- 8 when we talk about youth offenders and
- 9 programs within the juvenile justice system,
- 10 we will only be effective if we are able to
- 11 deal not only with the juvenile but
- 12 certainly with the environment in which they
- 13 come from. And we have to get better in
- 14 that regard.
- Tomorrow I will also be testifying
- 16 before a senate panel on youth courts and
- 17 how they are greatly a credit to our
- 18 schools. And when they are in our schools,
- 19 youth courts can be very, very instrumental
- 20 in avoiding the zero tolerance and removing
- 21 kids from the school. Because we know as
- 22 has been mentioned by the other two previous
- 23 speakers, that keeping kids in school,
- 24 keeping them involved is critical in keeping

- 1 them away from the juvenile justice system.
- We have also partnered with a couple of
- 3 groups in going out and speaking to young
- 4 people. The youth and law enforcement
- 5 training where we had teamed up with the
- 6 Disproportionate Minority Contacts
- 7 Committee, going out to groups of young
- 8 people with law enforcement, police and
- 9 airing out the concerns that they have. We
- 10 can't hide behind the fact that there is
- 11 enormous issues involving young people and
- 12 law enforcement. And we have to do
- 13 everything that we can to break down those
- 14 barriers to deal with them head on and not
- 15 be afraid to call someone out.
- 16 One of the interesting things that I saw
- 17 when I went to view one of these training is
- 18 the role reversal. Where we have the youth
- 19 playing the police officer and the police
- 20 officer playing the youth. And quickly,
- 21 there was some realization of the other
- 22 person's position and what they were going
- 23 through. And I would love to see that being
- 24 replicated at a grander scale so that people

- 1 can truly appreciate the roles that they
- 2 play that they have.
- We also teamed up with part of our focus
- 4 deterrents a program called Lace Up Speak
- 5 Up. And it's through our partnership with
- 6 the Commission on Human Relations. We take
- 7 some very high risk people, youth in South
- 8 Philadelphia, and we bring law enforcement
- 9 in to create that dialogue, to break down
- 10 those barriers and obstacles that they may
- 11 feel exists between them, to air them out.
- 12 At the end, there is this friendly game
- of basketball to show and to humanize both
- 14 sides of this divide. That if there is this
- 15 dialogue that exists, you may not agree on
- 16 everything. But the more and more you
- 17 discuss things, you will have a greater
- 18 chance of finding commonality and seeing
- 19 things from a different perspective, as
- 20 well.
- 21 When I was asked to speak here, I was
- 22 excited to talk about our truancy prevention
- 23 program, our Project Go. I can't tell you
- 24 the crisis that this truancy problem is for

- 1 this City. When I took over as Deputy of
- 2 the Juvenile Division, the first meeting I
- 3 attended was a truancy meeting where the
- 4 School District was there, our colleagues at
- 5 DHS were there, the Courts were there. And
- 6 I learned that out of 144,000 students in
- 7 the Philadelphia School District, 40,000 are
- 8 truant. And when you try to digest that and
- 9 analyze that, it's a scary proposition.
- 10 Because ultimately, if our young people
- 11 aren't graduating, their road to success is
- 12 going to be very difficult, filled with
- 13 many, many obstacles.
- 14 And one of the first signs of a person
- 15 being delinquent is that they failed to go
- 16 to school. That they dropped out of school.
- 17 At last that I had heard, the number of our
- 18 Latino males that don't graduate is around
- 19 50 percent. The number of African-American
- 20 males that don't graduate is around
- 21 40 percent. And digest that for a moment
- 22 because these young people are not leaving
- 23 our City. They are going to remain here and
- 24 they are going to want exactly the same

- 1 thing in life that you and I want. But when
- 2 they lack the skills to do anything that's
- 3 productive, anything that can allow them to
- 4 go into the workforce and make meaningful
- 5 salary, they are going to turn to things
- 6 that we don't want them to turn to. And
- 7 that is what brings them into our justice
- 8 system.
- 9 We have to be very, very cognisant that
- 10 this is an enormous crisis that we have to
- 11 deal with. And our truancy program is
- 12 headed up by this amazing District Attorney,
- 13 Assistant District Attorney Ebony Worthem
- 14 who last year alone dealt with a thousand
- 15 truant kids with enormous success. But we
- 16 had a meeting recently with the courts. And
- 17 out of those thousands kids, we have five
- 18 kids going into reginal court for truancy.
- 19 The remaining we have made enormous progress
- 20 with.
- 21 It's a lot of hard work. You can only
- 22 imagine the issues that we have to deal
- 23 with. And when we talk about truancy, the
- 24 fallacy is that we are dealing with ninth

- 1 grader and tenth graders that just don't
- 2 want to wake up, right? That's what we
- 3 normally think about. The reality is we
- 4 have first graders, second graders who are
- 5 missing 100 days, 110 days and beyond of
- 6 school because their parent and their
- 7 guardian are dealing with very challenging
- 8 issues that they feel overcome -- that they
- 9 cannot overcome and leads to their child
- 10 being truant. Ebony spends an enormous
- 11 amount of time dealing with those families
- 12 and those parents, working with our
- 13 colleagues at DHS trying to figure out a
- 14 solution to deal with those underlying
- 15 issues.
- 16 Our other program that we have is the
- 17 Youth Aid Panel, which is an enormous
- 18 program that diverts about 600 cases a year.
- 19 And these are first-time offenders coming
- 20 into the juvenile justice system where they
- 21 admit their quilt. And I am a firm believer
- 22 that an individual who is prepared to admit
- 23 their guilt, is someone who tells me that
- 24 they are on the road to success. That they

- 1 have accepted, that they owned their
- 2 mistake. And when we have these individuals
- 3 who admit what they have done, they go
- 4 before a panel of community members. These
- 5 community members are your neighbors, are
- 6 your grandparents, are your students in
- 7 college who decided to volunteer their time
- 8 and enter into a contract with the youth
- 9 where they are able to commit to certain
- 10 conditions that they will have to meet.
- 11 Normally, it lasts about three months.
- 12 And if they complete their terms of their
- 13 contract, they will get their case
- 14 dismissed. And more importantly, their
- 15 arrest and their whole process through the
- 16 system expunded. You will hear me discuss
- 17 many of the programs where we are
- incentivizing youth to engage in the program
- 19 because it leads to an expungement.
- 20 Reporting Consent Decrees are another
- 21 program withing the juvenile justice system
- 22 that is closely akin to the ARD Program on
- 23 the adult side. There is no admission of
- 24 quilt. A person goes in there. They are

- 1 asked to meet certain requirements and
- 2 certain conditions such as restitution,
- 3 community service hours, stay away orders
- 4 from certain places or certain people. And
- 5 if they complete these conditions, these --
- 6 their case is also withdrawn, leading to a
- 7 very early expungement six months after the
- 8 discharge if they are able to stay arrest
- 9 free during that time period.
- 10 One of the other programs that we are
- 11 very proud of and we have partnered with
- 12 many great agencies and group is our drug
- 13 treatment court in the juvenile setting.
- 14 Unfortunately, as you can imagine, we are
- 15 seeing more and more young people who, if
- 16 not addicted to drugs, they are certainly
- 17 abusing drugs. Initially, we all think
- 18 about abusing marijuana. And certainly,
- 19 that's still one of the leading causes that
- 20 brings a child into our drug treatment
- 21 court. But we are seeing a greater trend
- 22 where young people are being -- have started
- 23 abusing prescription drugs.
- 24 And again, when I talked about

- 1 prescription drugs, no one thinks that it's
- 2 a problem because it's in grandmom's
- 3 medicine cabinet. We see it there all time.
- 4 Unfortunately, we are seeing a trend where
- 5 young people are starting to use it. We all
- 6 know that once you start using prescription
- 7 drugs, at some point that's no longer going
- 8 to be enough to satisfy your craving that
- 9 you are going to turn to something harder,
- 10 something much more toxic and dangerous such
- 11 as heroin.
- 12 So our drug treatment court partners up
- 13 with not only the courts and probation and
- 14 our friends at the Defenders Association,
- 15 but certainly institutions that deal with
- 16 drug addiction and -- and help it both
- 17 through inpatient and outpatient deal with a
- 18 person's abusing of drugs. Our Crossover
- 19 Court is something that we were instrumental
- 20 in developing with the courts, again with
- 21 the help of DHS providing services. But
- 22 those are courts where we have a juvenile
- 23 who has a dependent as well as a delinquent
- 24 case.

- 1 But the dependent situation that they
- 2 are dealing with outweighs the delinquent
- 3 case. We are comfortable that close
- 4 monitoring of those individuals in dependent
- 5 court through the crossover program is where
- 6 we are going to get the greater chance of
- 7 success for that individual. And the
- 8 results currently will bear that out, that
- 9 we have had enormous success with the
- 10 Crossover Courts headed up by Judge
- 11 Olefshevski who takes great pride in
- 12 ensuring that his youth who appear before
- 13 him are provided all the services that they
- 14 need to become successful.
- 15 And finally, the last program that I
- 16 wanted to talk about is one that is fairly
- in its infancy. It's called WRAP Court.
- 18 Working to Restore Adolescent Power. And
- 19 it's a pilot program that deals with young
- 20 individuals who have been identified as
- 21 victims of commercial sex exploitation or
- 22 human trafficking.
- 23 Currently, we had 23 individuals in that
- 24 program. The more and more we learn about

- 1 human trafficking and sexual exploitation,
- 2 there is a sense that there is a greater
- 3 population than what we see here currently
- 4 in Philadelphia. And we got to learn how to
- 5 identify these young people so that we are
- 6 able to address their needs.
- 7 So, we are doing all of these things
- 8 with the hope that we are able to steer
- 9 people away from the juvenile justice
- 10 system. And if they are in the justice
- 11 system, that we don't graduate to the
- 12 criminal justice system. One of the things
- 13 that we are very mindful of are the fact
- 14 that young people will make mistakes. One
- of the things that I always try to stress to
- 16 them when I go speak, is that mistake should
- 17 not be there to define who they are. It's
- 18 how they work their way out of the mistake.
- 19 We are a firm proponent of using the
- 20 expungements. We will try to induce certain
- 21 cases for an individual to admit and work in
- 22 an expungement. We believe that ultimately
- 23 if they have that to work towards, that that
- 24 would be a greater incentive for them to

- 1 stay on the straight and narrow and avoid
- 2 reentering the justice system.
- 3 So, thank you for giving us this
- 4 opportunity to speak before you. We welcome
- 5 partnering with whomever in order to prevent
- 6 our people from coming into the justice
- 7 system whenever possible.
- 8 MR. BETHEL: We will let you all each
- 9 start testifying. And if there is any
- 10 questions for anyone in the group, we will
- 11 do that. Thank you. Thank you, Angel.
- 12 You deferring to Ashley? She's the
- 13 young one in the group, so -- she's supposed
- 14 to go last, but we will let her jump in
- 15 there. I'm just having fun. Come on,
- 16 Ashley.
- 17 MS. SAWYER: Good afternoon. My name is
- 18 Ashley Sawyer.
- 19 MR. BETHEL: Pull it up a little bit
- 20 more, Ashley.
- 21 MS. SAWYER: My apologies. Is this
- 22 better? Great.
- 23 Good afternoon. My name is Ashley
- 24 Sawyer. And I am a Stoneleigh Emerging

- 1 Leader Fellow and an attorney at the
- 2 Education Law Center. Thank you very much
- 3 for giving me the opportunity to speak to
- 4 your Committee. And thank you very much,
- 5 Mr. Bethel, for the opportunity.
- 6 I just want to give you a little bit of
- 7 background about my understanding of these
- 8 issues. For the past 21 months, I have been
- 9 doing direct representation, policy
- 10 advocacy, some site visits of juvenile
- 11 justice facilities and the juvenile justice
- 12 system as it pertains to youth with special
- 13 education needs and youth -- the education
- 14 rates of youth generally.
- 15 Education Law Center mission is to
- 16 ensure quality education for all students in
- 17 Pennsylvania. And that includes the most
- 18 vulnerable groups of students, particularly
- 19 students who are in the juvenile justice
- 20 system, students with disabilities, students
- 21 exploring homelessness. Many of those
- 22 students are the ones that end up in the
- 23 juvenile justice system.
- 24 So throughout the past year and a half

- 1 of my fellowship, I met a number of students
- 2 who were already in the juvenile justice
- 3 system who are incarcerated or who are
- 4 recently incarcerated. And there is some
- 5 pretty consistent trends along the lines of
- 6 trauma and their needs, mental health needs
- 7 and special education needs.
- 8 The national data is pretty telling.
- 9 About 75 percent of the youth in juvenile
- 10 justice system have either a special
- 11 education need or diagnoses. And sometimes
- 12 same we overlap or conflate mental health
- 13 needs with special education. But special
- 14 education services are those entitlements
- 15 that student have once they have an
- 16 individualized education plan or an IEP.
- 17 And many of those needs are coming out as a
- 18 result of mental health needs that were not
- 19 met.
- 20 We also know that a very
- 21 disproportionate number of the students who
- 22 end up incarcerated have an emotional or
- 23 behavioral disorder that was not addressed.
- 24 And in Philadelphia, the students that I

- 1 have worked with, I met with one young man
- 2 who is in his late teens and who does not
- 3 know how to read. I met him in juvenile
- 4 court. And it was very clear to me that the
- 5 acting out and the behaviors that he had
- 6 that got him suspended and expelled over the
- 7 years were very much a response to his
- 8 embarrassment about not being able to read.
- 9 In addition, I met a student who was
- 10 incarcerated in one of our state secure
- 11 facilities from Philadelphia originally.
- 12 And he was there initially for a very, what
- 13 I considered to be a smaller or minor
- 14 offense. But the special master on his case
- 15 felt that he should stay in placement to get
- 16 a high school diploma, which goes against
- 17 the expectations of the Juvenile Act, but it
- 18 also goes against the clear data which
- 19 indicates that a longer a student is in
- 20 placement or in a juvenile justice facility,
- 21 the more likely they are to reoffend and the
- 22 more harm it has on them mentally and
- 23 emotionally.
- 24 That young man was very much harmed by

- 1 being away from his mother, his siblings.
- 2 And we know the data is very clear when you
- 3 disconnect a person from their community and
- 4 their families, the trauma is exacerbated,
- 5 and it also increases their likelihood of
- 6 reoffending.
- 7 Overall, the students that I have worked
- 8 with have been failed by their schools at
- 9 every turn. There is really no nicer way --
- 10 there is not a very nice way to put that.
- 11 And the challenges that these students face,
- 12 excuse me, are often a byproduct of
- inadequate funding and resources for the
- 14 schools that they attended prior to system
- 15 involvement. I don't think that's a
- 16 surprise.
- 17 And I think that we need -- as we are
- 18 working on interventions around the criminal
- 19 justice and the juvenile justice system,
- 20 cannot ignore the ways that the
- 21 school-to-prison pipeline continues the
- 22 involvement of our students. So, I also
- 23 want to sort of highlight a couple of really
- 24 important policy issues that are influencing

- 1 the recidivism that are related to the
- 2 trauma that we spoke about earlier today,
- 3 and that are about affecting the outcomes of
- 4 our very vulnerable groups of students.
- 5 First, we should be mindful of the very,
- 6 very low graduation rates for the youth who
- 7 are in the juvenile justice system. The
- 8 juvenile justice system, particularly
- 9 incarceration placement, is not improving
- 10 their education outcomes contrary to what
- 11 some might think. It is not making them
- 12 better or less likely to reoffend. It's
- 13 actually putting them in a position where
- 14 they are more likely to never graduate and
- 15 to end up in the criminal justice system.
- 16 Second, I think it's important for us to
- 17 think about the ways that incarceration
- 18 specifically deprives students of quality
- 19 education and increases their chances of
- 20 reoffending. So currently, juvenile
- 21 probation lets me know that there are about
- 22 800 young people who are incarcerated from
- 23 Philadelphia. So throughout the state,
- 24 obviously, there are more. But from

- 1 Philadelphia County, there are about 800
- 2 young people which is a great improvement
- 3 from years past, but it's still very
- 4 startling particularly given what we know.
- 5 According to the Federal Government,
- 6 only about 27 percent of the youth in our
- 7 juvenile justice system get a high school
- 8 diploma. So that's less -- that's almost a
- 9 quarter of them get a high school diploma.
- 10 And the rest do not. A recent study by
- 11 Brown University and MIT found that
- 12 nationally only about -- students who go
- into placement are 39 percentage points less
- 14 likely to graduate once they go to a
- 15 facility.
- 16 So understanding that even if a student
- 17 has been adjudicated delinquent, that does
- 18 not necessarily mean we have to incarcerate
- 19 them. There are other ways that we can try
- 20 to meet their needs. But we find that when
- 21 we do make the decision to send them to
- 22 placement, and I use the term incarceration
- 23 to describe placement as well. When we do
- 24 that, we often are doing more harm for their

- 1 education outcomes. And I imagine the
- 2 myriad of other outcomes. But I will speak
- 3 specifically about education.
- 4 We look locally. CHOP Policy Lab did
- 5 their Project U-Turn Research. Students
- 6 across the City have improved their
- 7 graduation rate. Two groups of students
- 8 have not. Youth in the juvenile justice
- 9 system and pregnant and parenting students.
- 10 We are seeing that youth in the juvenile
- 11 justice system are particularly vulnerable
- 12 and they are being left behind. So, we need
- 13 to do a better job of keeping them out of
- 14 the system, otherwise they will be filling
- 15 our adult jails.
- I just want to really emphasize that
- 17 these are our most educationally vulnerable
- 18 youth. And many of them have experienced
- 19 trauma. So while they have committed what
- 20 we consider to be a delinquent act, over the
- 21 course of their lives they have witnessed
- 22 and been victims of trauma on numerous
- 23 occasions. And the way that they respond to
- 24 trauma may not be the way that we would like

- 1 or expect. But yet, they are still very
- 2 vulnerable groups of children.
- In 2014, the US Department of Education
- 4 and Department of Justice released federal
- 5 guidance specifically around the education
- 6 needs and rights of youth in the juvenile
- 7 justice system. Many of those
- 8 recommendations are very applicable in
- 9 Pennsylvania. That guidance package in
- 10 incredibly detailed. One of the first
- 11 things that we need to be thinking about are
- 12 memorandums of understanding between our
- 13 state juvenile justice agencies and our
- 14 education agencies so that we are not
- 15 working in silos.
- 16 What I have come across is that the
- 17 Pennsylvania Department of Education doesn't
- 18 focus particularly on youth in the juvenile
- 19 justice system. And our JCJC, Bureau of
- 20 Juvenile Justice Services or juvenile
- 21 justice agencies are focusing on the
- 22 criminogenic needs of our youth almost to
- 23 the exclusion of education. So, there is no
- 24 understanding about how we are going to

- 1 ensure that these incredibly vulnerable
- 2 groups of students are getting everything
- 3 that they need. And we also need to make
- 4 sure we are having adequate monitoring.
- 5 Just a couple things to be mindful of.
- 6 The students who are incarcerated in
- 7 Pennsylvania generally very behind, several
- 8 grade levels behind when they get there.
- 9 The facilities that I have seen and that I
- 10 have read about and that I have visited and
- 11 met with other students to talk about as
- 12 well as reviewed many of assessments are
- 13 available, they perform very poorly. Very
- 14 few certified teachers.
- 15 I recently visited a facility with --
- 16 and I won't give too many details. Let's
- 17 just say they did not have -- they only had
- 18 one certified teacher and they had several
- 19 hundred students there. So, it's something
- 20 that we should be mindful of.
- 21 The class time in those facilities is
- 22 shortened. It's not a full amount of time
- 23 that a student would receive if they were in
- 24 a traditional public school. Several

- 1 facilities that I visited only do
- 2 software-based learning or worksheets. So
- 3 if a student has a special education need
- 4 and they are entitled to differentiated
- 5 learning, I can't really see how that would
- 6 be happening if everyone is doing a packet
- 7 and working on the same thing.
- 8 Credits are not transferring in a timely
- 9 fashion. I met a young man here in
- 10 Philadelphia, came back from placement
- 11 confident that he was ready for a high
- 12 school diploma only to find out that he had
- 13 never taken Biology and he could not get
- 14 that high school diploma. So, you can
- 15 imagine how defeated he might have felt as a
- 16 result of the systems not coordinating well
- 17 enough to make sure he got things he needed.
- 18 We spent close to \$265 a day per kid
- 19 with a special education need when we send
- 20 them to a juvenile justice facility. And we
- 21 don't have a lot in place to make sure that
- 22 we -- those facilities are doing what they
- 23 are supposed to. I'm really excited to be
- 24 working with Ms. Timene Farlow to implement

- 1 an education assessment tool whereby DHS can
- 2 begin to look at what facilities are
- 3 providing with regard to education and think
- 4 long term about who we will contract and who
- 5 we will work with to ensure that we are only
- 6 working with providers who really are
- 7 providing quality education for our
- 8 students.
- 9 But the most important things, as I will
- 10 wrap up, we want to keep our kids out of
- 11 those facilities. So while it's important
- 12 to be assessing the quality of education if
- 13 a student is in one of those facilities and
- 14 making sure that we are providing
- 15 accountability for those providers, it is
- 16 way more effective to educate them in their
- 17 community then it is to try to educate them
- 18 when they are in some remote part of the
- 19 state, western part of the state in a
- 20 facility separated from their community and
- 21 their family. The State of New York has
- 22 moved towards keeping kids closer to home
- 23 because it's more effective. We also know
- 24 that the Federal Bureau of Prisons keeps in

- 1 mind that when people are able to make
- 2 contact with their family, the people who
- 3 love them, they are less likely to reoffend.
- 4 They are more likely to be successful, so we
- 5 should be doing the same thing for our
- 6 children in Philadelphia. And we
- 7 shouldn't -- we should not be overlooking
- 8 them.
- 9 We spent -- the School District of
- 10 Philadelphia spent \$64 million in their most
- 11 recent audit on outside institutions.
- 12 That's not just juvenile justice. That's
- 13 dependent providers as well as special
- 14 education providers. But that's a huge
- 15 chunk of that was also juvenile justice. We
- 16 are spending a great deal of money to
- 17 educate our kids outside, but not
- 18 necessarily looking at ways to keep them in
- 19 the community and provide the best quality
- 20 education for them here or looking to make
- 21 sure that the places that are providing
- 22 education are doing the best that they can.
- 23 So again, I want to emphasize as people
- 24 have said before, closing or dismantling

- 1 that school-to-prison pipeline, reducing
- 2 suspensions, expulsions, transfers to
- 3 alternative education for disruptive youth,
- 4 those suspensions and expulsions have a
- 5 direct correlation with the likelihood that
- 6 the student will end up in the juvenile
- 7 justice system. So to the extent that we
- 8 can eliminate those, we have an opportunity
- 9 to prevent losing our kids.
- 10 We need to utilize antiracist,
- 11 culturally competent, restorative justice
- 12 practices so that a little bit of extra work
- 13 keeping that student in school and
- 14 responding to trauma, giving them support
- 15 services and giving them whatever tutoring
- 16 they need will be much more effective and a
- 17 much more productive use of our time as well
- 18 as more helpful for our students than
- 19 incarcerating them or kicking them out of
- 20 school.
- 21 And if we do find that we have to
- 22 adjudicate a child delinguent, using
- 23 placement as the last and only last resort
- is the better way to go because the students

- 1 who are being sent away are not coming out
- 2 better particularly around education. They
- 3 are actually more harmed. The education is
- 4 more harmed by being sent away. We have to
- 5 invest seriously in community-based
- 6 placements just at the first glance at the
- 7 outcomes of PYAP, or the Philadelphia Youth
- 8 Advocate Program, those outcomes are a lot
- 9 better than the outcomes we are seeing in
- 10 our long term juvenile delinquency
- 11 placement.
- 12 So, we should be utilizing the programs
- 13 that we know work effectively keeping kids
- in the community, and at no greater risk to
- 15 the community I might add. And taking time
- 16 to think critically about how we can utilize
- 17 our community-based placement so that
- 18 students can continue to be educated here in
- 19 the School District of Philadelphia.
- 20 So, thank you very much for giving me
- 21 the opportunity to present. And once my
- 22 time has come, I will be happy to answer
- 23 questions.
- MR. BETHEL: I want you all to write

- 1 down Ashley Sawyer's name because she is
- 2 going to be a power. And I see the
- 3 acknowledgement of your mentor over there to
- 4 your right sitting there with much pride in
- 5 her face when you are talking. So, I will
- 6 transition over to you, Timene, but I know
- 7 how you feel about Ms. Young Ashley and the
- 8 work she's doing.
- 9 MS. FARLOW: Absolutely. I am delighted
- 10 always refreshed and encouraged whenever I
- 11 hear Ashley speak.
- 12 Good afternoon, Councilman Jones and
- 13 Members of the Special Committee on the
- 14 Criminal Justice Reform. My name is Timene
- 15 Farlow. And I'm the Deputy Commissioner for
- 16 the Department of Human Services, Juvenile
- 17 Justice Services Division. I'm here today
- 18 to testify as to the strategies employed by
- 19 our agency and its contracted providers to
- 20 explore and respond to the trauma with which
- 21 so many of our young people in our
- 22 Philadelphia juvenile justice system
- 23 present.
- We recognize that responding to this

- 1 trauma is in culturally competent,
- 2 professional and supportive ways is an
- 3 essential first step to bringing these young
- 4 people closer to the state of healing and
- 5 wholeness they'll need in order to become
- 6 the most stable and productive citizens they
- 7 can be. Left unaddressed, we know that
- 8 children exposed to violence in their homes,
- 9 schools and communities can come to have
- 10 mental health and substance abuse disorders,
- 11 school failure, increased risk taking and
- 12 participation in the juvenile justice
- 13 system. These are outcomes that none of us
- 14 wants for our City's most vulnerable
- 15 citizens.
- 16 Given that young people touch the
- 17 juvenile justice system in multiple points,
- 18 we have tried to be thoughtful about
- 19 ensuring that there are no missed
- 20 opportunities for exploring and responding
- 21 to trauma that might otherwise have gone
- 22 unrecognized or un-responded to. I will
- 23 begin by talking about the strategies used
- 24 within our secured juvenile detention

- 1 facility, the Philadelphia Juvenile Justice
- 2 Services Center.
- 3 Our entire complement of line staff are
- 4 trained in "Think Trauma." A full day
- 5 training which examines the impact of
- 6 psychological trauma on the lives of young
- 7 people involved in juvenile justice system.
- 8 Designed by the National Child Traumatic
- 9 Stress Network, this training provides
- 10 tangible skills for supporting adolescents
- 11 who have been exposed to traumatic life
- 12 events. We are also trained in Youth Mental
- 13 Health First Aid which teaches the skills
- 14 needed to identify, understand and respond
- 15 to young people experiencing behavioral
- 16 health challenges or crises.
- 17 Given the unique vulnerability of LGBTQ
- 18 youth in the juvenile justice system and
- 19 especially in secure detention, all JJSC
- 20 staff receive LGBTQ sensitivity training
- 21 during their orientation and as part of
- 22 their continuing education requirements.
- 23 These trainings are taught by qualified
- 24 trainers with expertise in working with

- 1 LGBTQ youth and cover best practices with
- 2 how to better serve this population. Given
- 3 that LGBTQ your are at high risk for
- 4 significant distress and self-destructive
- 5 behaviors due to high rates of depression,
- 6 anxiety, substance abuse and suicidal
- 7 behavior, training for our staff includes
- 8 information about suicide prevention.
- 9 Screening for mental health issues is
- 10 critically important to our ability to
- 11 ensure the safety and emotional well being
- 12 of the youth in our custody. And to
- 13 accomplish this, we administer the
- 14 Massachusetts Youth Screening Instrument or
- 15 the MAYSI within 24 to 48 hours of each
- 16 youth's admission to our detention center.
- 17 the MAYSI-2 is a standard and reliable
- 18 self-report inventory designed to identify
- 19 potential mental health problems that may
- 20 require prompt attention. The screen is not
- 21 intended to make psychiatric diagnoses,
- 22 decisions about long term placements or
- 23 rehabilitative decisions. But it can give
- 24 us some insights as to whether a youth has

- 1 experienced traumatic events that warrant
- 2 further exploration and detention.
- If so, we have on-site behavioral health
- 4 services provided through Pennsylvania
- 5 Hospital's Hall Mercer Community Mental
- 6 Health Center to which youth may be
- 7 referred. Staffing consists of two
- 8 part-time child and adolescent psychiatrist,
- 9 one of whom is Dr. steven Berkowitz,
- 10 Director of the Penn Center for youth and
- 11 family trauma.
- 12 In addition, we have one full-time
- 13 therapist and three part-time therapists who
- 14 provide an array of behavior health
- interventions to the youth in our custody,
- 16 all of which are trauma focused. Through
- 17 our strong partnership with the Department
- 18 of Behavioral Health and Intellectual
- 19 Disabilities, the youth detained at the
- 20 center also benefit from monthly wellness
- 21 sessions provided by EMOC. That stands for
- 22 Engaging Males Of Color, a newly established
- 23 targeted initiative under the direction of
- 24 Dr. Arthur Evans, Commissioner for that

- 1 department.
- 2 The goal of the program is to improve
- 3 the health status of males of color by
- 4 increasing behavioral health literacy and
- 5 access to resources and services while
- 6 reducing stigma and known disparities while
- 7 building system capacity in order to sustain
- 8 wellness. Many of the adjudicated youth in
- 9 Philadelphia's juvenile justice system will
- 10 be court ordered to participate in programs
- 11 or to receive services that address the
- 12 underlying trauma and other behavioral
- 13 health issues which are believed to have
- 14 contributed to their offending behaviors.
- To this end, DHS contracts with an array
- 16 of service providers both residential and
- 17 community based to deliver such programs and
- 18 services for both pre and post adjudicated
- 19 youth. Behavioral health evaluations, which
- 20 document the trauma histories of youth in
- 21 the system, serve to inform efforts to
- 22 properly match youth with programs best
- 23 suited to meet their individual needs.
- 24 Youth with the most significant trauma

- 1 histories, for example, are often served in
- 2 residential treatment facilities which are
- 3 both funded and overseen by Community
- 4 Behavioral Health, the nonprofit
- 5 organization contracted by the City of
- 6 Philadelphia to provide mental health and
- 7 substance abuse service for Philadelphia
- 8 County Medicaid recipients.
- 9 Each provider in the CBH network
- 10 provides a comprehensive treatment and
- 11 education program in a safe, nurturing and
- 12 trauma-informed environment to assist
- 13 children and adolescents experiencing
- 14 serious emotional and behavioral issues.
- 15 Many of the non-RTF providers with which DHS
- 16 contracts also provide programming which
- 17 addresses trauma. Some are certified as
- 18 sanctuary models, blueprints for clinical
- 19 and organizational change which promote
- 20 safety and recovery from adversity through
- 21 the active creation of a trauma-informed
- 22 community. Others offer evidence-based
- 23 interventions like cognitive-behavioral
- 24 therapy proven to be the most effective type

- 1 of counseling for post traumatic stress
- 2 disorder.
- 3 Community-based programs like our
- 4 evening reporting centers, in-home detention
- 5 program and intensive supervision programs
- 6 all available exclusively to youth by way of
- 7 court orders each effect linkages to
- 8 trauma-based services on behalf of youth and
- 9 families on their case loads. So, too, do
- 10 our six community-based intensive prevention
- 11 services providers.
- 12 Finally, preventing youth from having a
- 13 traumatic experience of being arrested,
- 14 formally processed or admitted into a secure
- 15 detention facility is the primary goal of
- 16 two major programs of which we are involved,
- 17 the Police School Diversion Program and the
- 18 Juvenile Detention Alternatives Initiative.
- 19 During the school arrests, students are
- 20 handcuffed, removed from school, transported
- 21 to the police station, fingerprinted,
- 22 photographed and held for processing for up
- 23 to six hours. The trauma of the arrest
- 24 process can be devastating to a young

- 1 person. The School Police Diversion Program
- 2 provides a unique diversion strategy
- 3 allowing for avoidance not only of the
- 4 traumatic arrest and processing experience
- 5 for these youth, but also avoidance of
- 6 formal penetration of the juvenile justice
- 7 system.
- JDAI, on the other hand, addresses the
- 9 matter of youth that have already
- 10 experienced the initial trauma of having
- 11 been arrested and formally processed but who
- 12 could nevertheless avoid the additional
- 13 trauma of being held in a secure detention
- 14 facility. Launched by the Annie E. Casey
- 15 Foundation in 1992 and now in place in over
- 16 150 jurisdictions across the country, JDAI
- 17 efforts aim to support jurisdictions with
- 18 reducing unnecessary reliance on the use of
- 19 secure detention, recognizing that in
- 20 contrast with common perceptions, the
- 21 majority of youth in facilities nationwide
- 22 are not quilty of serious violent offenses.
- 23 Finding alternatives to secure detention
- 24 prevents the exacerbation of trauma that

- 1 inevitably occurs when youth are placed in
- 2 such environments. Not only does this serve
- 3 to save considerable taxpayer dollars, it
- 4 also addresses the important matter of
- 5 disproportionate minority confinement. DHS
- 6 takes seriously the matter of how
- 7 Philadelphia can best explore and respond to
- 8 the trauma needs of its youth. We are
- 9 committed to continuing strong partnerships
- 10 with our behavioral health provider
- 11 community and the many stakeholders who have
- 12 an interest in emotional health and well
- 13 being of children and can be relied upon to
- 14 join with others in addressing this
- 15 important issue.
- 16 Thank you for this opportunity to have
- 17 presented to you today. And I'm prepared to
- 18 respond to any questions you may have.
- 19 MR. BETHEL: Before we start the
- 20 question, I just want to -- they brushed
- 21 across an area that you know is dear to me
- 22 as I left my job in the Police Department
- 23 and now a Stoneleigh fellow at Drexel
- 24 University around the school diversion

- 1 program. I just wanted to highlight, you
- 2 know, obviously this is a collaboration with
- 3 the District Attorney's Office, Angel
- 4 Flores, Deputy Commissioner Timene Farlow.
- 5 I see David Bruce back there, his supervisor
- 6 Mr. Walker who runs it, the JJC and others
- 7 are not in the room, David Trem.
- 8 But today we reached our thousand youth
- 9 mark. We had a little exchange amongst
- 10 ourselves that we diverted over a thousand
- 11 kids from being formally entered into the
- 12 system. Diverted them on a trauma form
- 13 approach, asking the questions why.
- I have to give acknowledgement. DHS is
- 15 going to the houses of these young people,
- 16 engaging in the information to find out
- 17 what's going on at home. Really routed in
- 18 the trauma approach, then moving those kids
- 19 into programs, staying with those kids in
- 20 programs up to 90 days and sometimes beyond
- 21 that. So for anyone who is listening,
- 22 because it's not many people in the room,
- 23 but the listening audience, oftentimes DHS
- 24 is not given the credit that they rightfully

- 1 deserve. But the work that they are doing
- 2 to help young people and using this
- 3 trauma-informed approach is something that
- 4 endeared me to leave the department and work
- 5 on it full time. But more importantly,
- 6 Commissioner Farlow as you know, I want to
- 7 publicly again, as I always do, acknowledge
- 8 you and your team for your continued work in
- 9 this area to really, really change the
- 10 projection and trajection we talked about
- 11 for young people in the City. So, thank you
- 12 and your team.
- MS. FARLOW: Thank you, sir. It's been
- 14 a great partnership.
- 15 MS. BRADFORD-GREY: Thank you for all of
- 16 your information. I really did find it
- 17 informative. Ashley, you know, I love your
- 18 work. Was by -- the Defender's Association
- 19 works really well with some of your
- 20 information and trying to push better
- 21 policies.
- 22 Some of the things that I want to ask is
- 23 that, Angel, I love the perspective you
- 24 bring to the juvenile justice system. I

- 1 think that you have a very good mind, very
- 2 well intended for what to do with these
- 3 kids. Even as well intended as you and I
- 4 may be, I think some things become normal to
- 5 us. And what has been normalized over the
- 6 years is how many youth come into our
- 7 juvenile justice system which was a lot
- 8 different than, I would say, when you and I
- 9 may have been growing up.
- 10 Now I'm seeing youth come in for
- 11 behaviors that I have myself have displayed.
- 12 And I am wondering when are we kind of going
- 13 to shift the thought towards when do we not
- 14 need to use the juvenile justice system for
- 15 these youth? I like the fact that we have a
- 16 program that diverts youth from school. But
- 17 it begs me to understand, what kind of
- 18 offenses are those youth displaying?
- 19 And why are we calling them offenses,
- 20 number one, because they are things that,
- 21 you know, youth do?
- 22 And two, why do we not equip the schools
- 23 to make the referrals to DHS to do the
- 24 holistic understanding of what's going on?

- 1 Why do we use -- not to discredit the
- 2 program because I think it is very helpful
- 3 for those whose behavior is causing a risk
- 4 to safety. But I think a lot of things get
- 5 tangled into this process. Where we are now
- 6 taking what we may call kind of normal youth
- 7 behavior and labeling it as an offense
- 8 versus, you know, behavioral pattern that we
- 9 should deal with in the therapeutic school
- 10 setting, using the right personnel, using
- 11 the right professionals to deal with that.
- 12 Has there been any kind of visionary
- 13 look at how are we going to deal with youth
- 14 behavior as a non-criminal justice issue at
- 15 all? I mean, not even as a diversionary
- 16 issues using school resources officers, but
- 17 really using certain behaviors as a non-
- 18 criminal justice related issue and saving
- 19 the criminal justice system for those who
- 20 pose real, real threats, real dangers that
- 21 we really need more therapeutic support such
- 22 that the juvenile justice system is designed
- 23 for?
- 24 MS. SAWYER: Well, my initial response

- 1 is to agree with you. Certainly, Education
- 2 Law Center is working around issues of the
- 3 school-to-prison pipeline where zero
- 4 tolerance, this attitude of zero tolerance
- 5 has a tendency to take a behavior that many
- 6 people grew up understanding is just
- 7 childlike behavior and making it into a
- 8 violation.
- 9 What we see outside of Philadelphia or
- 10 across the country are model of restorative
- 11 practices where it stays in the school and
- 12 doesn't involve contacting law enforcement,
- doesn't involve sending a student to the
- 14 District Attorney's office but thinking
- 15 about how school, staff and community
- 16 members even this other student if there was
- 17 an -- even the student who might be the
- 18 victim can all be involved in a conversation
- 19 about how we improve the behavior.
- 20 Oakland, California has a pretty good
- 21 model. There are other studies who are
- 22 really employing restorative practices.
- 23 They need to be done with fidelity. They
- 24 need to be done in a way that is culturally

- 1 competent. We still see a lot of
- 2 dis-proportionality in our suspensions and
- 3 expulsions as well as juvenile justice
- 4 involvement. So we can't just say the
- 5 students that I like, when they get in
- 6 trouble, they can do restorative program.
- 7 And the students that I don't particularly
- 8 care for, they don't do the restorative
- 9 program. Thinking about how we can also use
- 10 school-based mental health services.
- 11 But all of the things I just described
- 12 require additional resources. We can't --
- 13 we can't expect teachers and staff to do
- 14 restorative practices unless they get the
- 15 training and support and the resources that
- 16 it will require to implement those programs.
- 17 But I would be happy to provide this
- 18 Committee with a list or some additional
- 19 information about the restorative practices
- 20 that are happening all over the country.
- 21 MS. BRADFORD-GREY: Couldn't we shift
- 22 some of the resources that we currently use
- 23 for justice system and look at some of the
- 24 profile of the kids that we kind of shuffled

- 1 through our system? Even with giving them
- 2 opportunities for consent decrees,
- 3 opportunities for diversion. There are some
- 4 in that group that are real good kids. And
- 5 they have done something that caused the
- 6 attention of a school resource officer or
- 7 someone else. I look at some of these kids
- 8 through direct services and they are doing
- 9 things -- I think I did worse than they did
- 10 as a kid. But they are being tagged and
- 11 labeled as system involved youth. And I
- 12 think that's detrimental.
- 13 If we can just be bold enough to shift
- 14 some of these resources and put them into
- 15 the school, I think we have a better process
- 16 to deal with child behavior.
- 17 MR. FLORES: The one thing that I wanted
- 18 to correct on this, Ms. Grey, is in fact we
- 19 are at the lowest level ever in the juvenile
- 20 justice system with offenders coming in. As
- 21 comparison in 2003, we hit around 10,000
- 22 petitions being filed. Last year we were
- 23 less than 2,500. So we have made enormous
- 24 inroads in that regard.

- 1 With the -- with the diversion program
- 2 started up by Kevin Bethel, we have seen
- 3 schools' offenses dramatically decrease. As
- 4 you can imagine, there is a disparity based
- 5 on what school you go to where you may see
- 6 things. And that's where I think we need to
- 7 work on. So that, a kid in West
- 8 Philadelphia is being treated the same as
- 9 someone in Northeast Philadelphia. And
- 10 that's, I think, where we need to get better
- 11 at.
- But one of the things that I don't want
- 13 to lose here is that once we have an
- 14 individual who comes into the justice
- 15 system, that we utilize the resources to not
- 16 only deal with the youth but with the family
- 17 at that time to deal with some of the issues
- 18 that they may have. It's an unfortunate
- 19 situation that may find themselves in the
- 20 justice system.
- 21 But while we are there, we have to
- 22 address some of the issues that they
- 23 confront whether it's through a diversion
- 24 program or whether it's through court

- 1 intervention ideally it's with an
- 2 expungement built in.
- 3 MS. BRADFORD-GREY: And I get that. I
- 4 think we've become too reliant on juvenile
- 5 justice system for these types of services.
- 6 And maybe, just maybe just like we all have,
- 7 we all had bad days in school. We all have
- 8 things that made it difficult in school
- 9 settings. But maybe if we utilize those
- 10 same approaches that you use in diversion to
- 11 address the family from a school setting
- 12 perspective, couldn't we accomplish similar
- 13 things for certain kids? I'm not talking
- 14 about everyone.
- 15 I think that we have been so ordained --
- 16 it's become so normal to use the juvenile
- 17 justice system for kids. I think that we as
- 18 a juvenile justice system overburden our
- 19 resources. And we start to kind of, you
- 20 know, utilize them in a way that maybe some
- 21 kids don't need to.
- 22 But also, Angel, to your credit, I get
- 23 it. We were part of it, too. The number of
- 24 petitions have decreased. However, the

- 1 number of minority petitions have stayed the
- 2 same. So if there are only 2,000, our
- 3 statistics are -- I mean, our in terms in
- 4 Defenders Association representation,
- 5 revealed that 79 percent are minority youth.
- 6 So even though there is 8,000 less
- 7 petitions, the minority youth -- percentage
- 8 of minority youth petitions are still very
- 9 high. And I don't know if we can do
- 10 something to look at that while it may not
- 11 be an intention, it is a factor.
- 12 MS. FARLOW: I was just going to
- 13 comment. I really appreciated your point.
- 14 And I think you made some really powerful
- ones. When we think about normalcy and we
- 16 think about what happens in terms of young
- 17 people making their way through and into the
- 18 juvenile justice system for what is normal
- 19 adolescent behavior. And today's
- 20 presentation by Dr. Bloom and others that
- 21 talked about the fact that there are
- 22 behaviors that are not unique to
- 23 adolescents. In fact, many adolescents do
- 24 those same things. Everything we know about

- 1 adolescent brain science tells us that kids
- 2 are going to make mistakes. But I think
- 3 it's how we respond to that. Do we need to
- 4 criminalize behavior that is certainly
- 5 viewed as perfectly normal in other
- 6 communities?
- 7 To your point, kids don't necessarily
- 8 have to be diverted from penetrating the
- 9 juvenile justice system. They're never even
- 10 considered for penetration to begin with.
- 11 And so, but that is a huge cultural shift
- 12 paradigm that needs to happen all across the
- 13 city.
- 14 For those young people who did make
- 15 their way into the juvenile justice system,
- 16 I think we need to think earnestly about how
- 17 we plan to respond to them. Because there
- 18 are some kids who aren't going to get that
- 19 opportunity to have been diverted. They are
- 20 already in. How do we respond to them?
- I think about young people who are in
- 22 some of our residential facilities and how
- 23 provider agencies respond to behavior that
- 24 is really normal adolescent behavior. How

- 1 do you respond? Do you call in law
- 2 enforcement when that happens or do you deal
- 3 with it in a way that allows that young
- 4 person to continue on a more positive
- 5 trajectory, or do you sort of take him or
- 6 her off track by having him or her
- 7 rearrested and sometimes occurring new
- 8 charges even while they're in a treatment
- 9 program.
- 10 MS. BRADFORD-GREY: Thank you.
- 11 MR. PODJUSKI: Just a quick question for
- 12 Mr. Flores. I'm really excited about the
- 13 Project Go and the truancy initiative. We
- 14 have one at the state currently up in Erie.
- 15 Senator Wiley and one of our board members,
- 16 Board Member Potter is spearheading the
- 17 effort.
- 18 But I guess my question is, do you --
- 19 would you characterize Project Go as
- 20 enforcement or preventive in nature?
- 21 MR. FLORES: It's strictly preventative.
- 22 I know it comes under the auspices of the
- 23 District Attorney's Office. And there has
- 24 been some individuals who would state that

- 1 we are criminalizing truant behavior. I am
- 2 here to tell you that not one person in the
- 3 existence of Project Go has ever been
- 4 prosecuted for their child not attending
- 5 school. It is not the manner in which we
- 6 wish to utilize it.
- 7 Clearly, we have found, and I think it's
- 8 been borne out by others that when you just
- 9 use the name the District Attorney's Office,
- 10 that people will fall in line a lot quicker
- and be more accepting of services and deal
- 12 with the issues. But I am here to tell you
- in no uncertain terms that it is a
- 14 preventive program. Not one person has ever
- 15 been prosecuted for their child not
- 16 attending school.
- 17 MR. PODJUSKI: That's good to hear.
- 18 Thank you.
- 19 MR. ROJAS: Yeah. Wilfredo Rojas, how
- 20 are you?
- 21 MR. FLORES: I'm doing well.
- MR. ROJAS: First of all, I wanted to
- 23 offer my belated congratulation on your
- 24 appointment.

- 1 MR. FLORES: Thank you.
- 2 MR. ROJAS: One of the questions I have,
- 3 and I guess it's more picking your brain
- 4 than it is venting. We are -- I was able to
- 5 take a regional approach to some of our
- 6 regional problems in the area or a regional
- 7 approach to other problems that our City
- 8 confronts.
- 9 When we shift these kids out to
- 10 facilities that are far removed from
- 11 Philadelphia, we are trying to get rid of
- 12 the problem now. Doctor this morning, this
- 13 afternoon spoke about poverty. And if we
- 14 look at the problems associated with youth
- incarceration to the prison of poverty, we
- 16 see that a lot of these kids don't know
- 17 anything but poverty. A lot of these kids
- 18 don't ever get an opportunity to leave their
- 19 one mile radius and their community.
- 20 So I guess my question is, how can we
- 21 take a regional approach to have some type
- 22 of interlink with suburban communities that
- 23 are also in the State of Pennsylvania and
- 24 can actually -- our kids can be exposed to

- 1 how the other America lives. To realize
- 2 that the America that we know in the inner
- 3 cities is not the only America, so it
- 4 doesn't just become a problem setting on
- 5 incorrigible kids out to suburban facility,
- 6 but actually have them go out and experience
- 7 how the suburban communities live so they
- 8 can get a sense that there is something more
- 9 than just the inner city three-block radius
- 10 where they live.
- 11 MR. FLORES: That's always been the
- 12 challenge where it's a matter of lack of
- 13 exposure for young people to experience
- 14 something beyond their four-block radius
- 15 from their home, their comfort level. And
- 16 that's a challenge to all of us to ensure
- 17 that they are exposed to other things
- 18 whether through recreational activities or
- 19 some other form.
- 20 But in terms of juvenile justice, there
- 21 is a greater push to do more community-based
- 22 services whether it is through inpatient or
- 23 outpatient. And I think that the
- 24 conversation has already started in terms of

- 1 developing more community based to keep them
- 2 within their community to treat them for
- 3 some of their deficiencies and some of their
- 4 issues within the community. At the same
- 5 time, dealing with their environment that
- 6 they were in before they got put into an
- 7 inpatient facility.
- 8 MR. ROJAS: Have you ever thought of
- 9 doing a cross analysis of how much money we
- 10 would save if you began to partner with
- 11 other communities that have more funds than
- 12 we do?
- MR. FLORES: You know, I can't tell you
- 14 that I have. I can tell you this, the
- 15 challenge is always for us is to convince
- 16 the suburbanites to accept the Philadelphian
- 17 problem. You can imagine the amount of
- 18 protest we would be hearing at that point,
- 19 as I see some heads shaking.
- 20 So while it's a great thought that that
- 21 would be able to exist, I think there will
- 22 be some enormous obstacles that we would
- 23 have to overcome.
- 24 MR. BETHEL: Just a quick question. Can

- 1 you -- when I -- first, let me though
- 2 something out there. I work with the School
- 3 District, so I have to -- I know they get a
- 4 lot of push back, as well. I also have to
- 5 give them compliments for the work they are
- 6 doing. They are doing, as you know, Ashley,
- 7 some restorative justice practice. I know
- 8 Rachel and Jody Greenblack are very much
- 9 involved. They changed the code of conduct.
- 10 As you indicated, the incidents have
- 11 come down in that regard. And many of the
- 12 cases that they would normally call us for,
- 13 they stop calling for it, disorderly conduct
- 14 and some of the offenses. The reductions we
- 15 have seen, they played a critical role in
- 16 those reductions because they are not
- 17 calling for offenses that they used to.
- 18 Speak to the question of -- one of my
- 19 frustrations moving into this world was the
- 20 inability of sharing information. You know,
- 21 these silos. When I go to the School
- 22 District, it's FERPA. When I go here, it's
- 23 something else.
- 24 How do you create a template -- I know

- 1 you have this Crossover Program which is
- 2 pretty much I guess silo somewhere. How can
- 3 we build a system of care for young people
- 4 if many of the things we can't talk? You
- 5 know, I can't walk into DHS and get
- 6 information. You can't walk over.
- 7 How do we build something that can be
- 8 sustainable and really work to change that
- 9 child's trajectory if we can't even really
- 10 bring that conversation and all that
- 11 information to the table to dissect it?
- 12 I know you may not have an answer, but
- 13 is there an idea? Is that something that we
- 14 need to look as a Committee to really start
- 15 to push in creating that ability that when
- 16 Kevin Bethel is at the table, can everybody
- 17 talk about Kevin Bethel or does everybody
- 18 have to sit and whisper? I can talk to you
- 19 as a cop, but I can't talk to you -- it just
- 20 seems sometimes very confusing to me.
- 21 MR. FLORES: Well, I think you've -- you
- 22 have touched on a point that's of
- 23 frustration to us, as well. I know in our
- 24 dealings with the School District, we have

- 1 had to deal with the FERPA law where their
- 2 translation of it is a little bit different
- 3 than what our translation is of the FERPA
- 4 law. We have dealt with that issue in terms
- 5 of truancy with them.
- 6 I think it's going to require greater
- 7 dialogue. And require greater dialogue at a
- 8 different level. And any assistance we can
- 9 get from this committee, we will greatly
- 10 appreciate it.
- MR. BETHEL: Ms. Farlow, what's your
- 12 thoughts?
- MS. FARLOW: I agree that our problem of
- 14 inability to share data has probably
- 15 prevented us from saving many lives. And
- 16 sadly, the only -- I was thinking of which
- 17 forums I'm a part of where information is
- 18 freely shared. And the one meeting that I
- 19 think of is the medical examiner's office
- 20 when we talk about deceased children.
- 21 Somehow it doesn't seem to matter. And even
- 22 then it's expost facto. The child is
- 23 already deceased. And then we learn that
- 24 you knew him. I knew him. There were red

- 1 flags when he was in third grade. All of
- 2 these things were amiss, but none of us had
- 3 the ability to do anything because we don't
- 4 share data.
- I don't know what the fix is for that.
- 6 I know that it needs to be fixed, obviously.
- 7 And maybe it does need to come from someone
- 8 higher than the folks who have raised those
- 9 conversations in the past.
- 10 MR. BETHEL: It's amazing you say that.
- 11 When you talk about where you can share the
- 12 information because the kid is deceased. I
- 13 think that's, again, something we really
- 14 need to talk about as a Committee. I used
- 15 to laugh. Say, where is the FERPA police?
- 16 If I violate, are they going to come get me.
- 17 I keep waiting for him or her. I want to do
- 18 good for a child, and you are going to come
- 19 lock me up for that.
- I keep waiting for HIPPA/FERPA police to
- 21 come grab me, but they haven't gotten me
- 22 yet. This is something we need to -- law
- 23 enforcement. I think we really need to
- 24 bring that to bear if we're going to go down

- 1 this path of trauma reform and going to go
- 2 down this path of really understanding the
- 3 development approach. It will require us to
- 4 really be able to share realtime data to be
- 5 able to address the needs of that child at
- 6 the moment.
- 7 It's unfortunate teachers are sitting in
- 8 rooms and they don't even know they have a
- 9 child who's been traumatized or you're
- 10 sitting there with a kid and you can't get
- information, Angel, because you know that's
- 12 ready and available to you. That's not
- 13 going to change the system. It's going to
- 14 be about collaborating an sharing that
- 15 information. That's my soapbox.
- 16 I think that's it. Without seeing any
- 17 other questions, we are going to have to --
- 18 we are going to excuse the panel. We want
- 19 to thank you all very, very much for your
- 20 testimony. And keep up the great work you
- 21 are doing.
- MS. BRADFORD-GREY: Does that conclude
- 23 our questions? All right.
- I know that we have all have a report,

- 1 an interim report that was generated. And
- 2 so, I am going to kind of close out the
- 3 session today. And I know that we have a
- 4 quorum at this time. And we will now go
- 5 into our public meeting to consider the
- 6 actions to be taken on the interim report
- 7 under consideration by the Special
- 8 Committee.
- 9 – –
- 10 (Public Hearing adjourns and the Public
- 11 Meeting commences.)
- 12 - -
- MS. BRADFORD-GREY: The Chair recognizes
- 14 Kevin Bethel for a motion of interim report
- on the Special Committee on Criminal Justice
- 16 Reform as it was considered by this
- 17 Committee at the public hearing on May 13,
- 18 2016 and May 23, 2016.
- 19 MR. BETHEL: Thank you, Madam
- 20 Chairman -- co-chairperson.
- 21 I move that the interim report of the
- 22 Special Committee entitled Summer of 2016
- 23 Youth Action Plan as it was considered by
- 24 this Committee on May 13, 2016 and May 23,

Page 157 2016 be issued by this Committee to the council. 2 3 MS. BRADFORD-GREY: Anyone second the 4 motion? (Duly seconded.) 6 MS. BRADFORD-GREY: It's been moved and 7 properly seconded that the interim report of 8 the Special Committee Entitle Summer of 2016 9 Youth Action Plan as it was considered by this Committee on May 13, 2016 and May 23, 10 2016 be issued by this Committee to the 11 12 Council. All those in favor of the motion will 13 14 signify by saying aye. 15 (Chorus of Ayes) 16 17 18 MS. BRADFORD-GREY: Those opposed? 19 The ayes have it and the motion carries. The report will be issued to the Council at 20 21 the next session of Council. 22 MR. BETHEL: Without any final 23 questions. 24 We are putting on the MS. WERTHEIMER:

Special Committee on Criminal Justice Reform May 23, 2016

```
Page 158
     record Julie Wertheimer is abstaining.
 2
         MR. MCSORLEY: And putting on the Rich
     McSorley from the First Judicial District is
 3
 4
     abstaining.
 5
         MR. BETHEL: All right. We recess to
     the call of the Chair. Thank you everyone.
 6
         (Special Committee Public Meeting
 7
 8
     adjourned at 4:01 p.m.)
 9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
```

CERTIFICATION

I, hereby certify that the proceedings and evidence noted are contained fully and accurately in the stenographic notes taken by me in the foregoing matter, and that this is a correct transcript of the same.

ANGELA M. KING, RPR Court Reporter - Notary Public

(The foregoing certification of this transcript does not apply to any reproduction of the same by any means, unless under the direct control and/or supervision of the certifying reporter.)

							Page 1
	I	I	1	1	1	I	1
A	59:8	25:7 107:16	109:21	124:8	18:7,8	159:11	153:10
ability 21:18	accurately	addition	admitted	afraid 18:4	alcohol 75:5	anger 75:19	appreciated
27:10 79:8	159:5	12:23 15:13	132:14	25:17 31:19	alcoholic	88:10 89:6	144:13
82:20	accustomed	113:9	adolescent	100:15	13:15	Ann 1:16	approach
128:10	59:3	129:12	42:10 69:3	African-A	alcoholics	93:22	33:13 39:3
152:15	ACE 13:14	additional	108:18	102:19	14:17	Annie 133:14	63:5,15
154:3	14:5 16:11	133:12	129:8	afternoon 2:2	alert 23:15	answer 49:19	79:24
able 10:2,3	16:12	140:12,18	144:19	4:3 51:24	24:20	57:14 92:8	135:13,18
18:19 26:9	ACES 11:14	address 30:20	145:1,24	63:16,17	alienate	124:22	136:3 148:5
34:1 37:2	12:22 13:5	45:11 52:19	adolescents	64:4 65:1	25:20	152:12	148:7,21
53:11 58:19	13:6,11	53:1,6,17	42:11,16	95:20	allostatic 9:9	anti-bullying	155:3
61:5 70:4	14:13 15:7	53:18,19	65:4 70:16	110:17,23	9:15	96:24	approached
81:9 98:9	15:11 16:2	60:13,14	70:24 71:20	125:12	allow 49:15	antidote	66:22
99:10 105:9	16:9,10,18	72:12 87:2	77:19 87:18	148:13	103:3	35:10	approaches
	acknowledge	109:6	127:10	age 6:21,23	allowing	antiinflam	69:11 95:12
106:8 109:6	136:7	130:11	131:13	12:2 45:21	133:3	20:9,13	143:10
109:8 113:8	acknowledg	142:22	144:23,23	53:15 71:20	allows 7:22	antiracist	appropriate
122:1 148:4	125:3	143:11	adopt 66:17	71:23 82:14	146:3	123:10	45:13 85:13
150:21	135:14	155:5	67:3	83:19 84:8	alternative	antisocial	architecture
155:4,5	act 71:15	addressed	adopted	85:12 86:24	123:3	25:23 71:5	11:7
abnormal	113:17	75:23	42:21	87:9	alternatives	90:20	ARD 105:22
33:1	117:20	112:23	adrenaline	agencies	132:18	antisocially	area 31:14
absolutely	acting 113:5	addresses	19:3	106:12	133:23	78:15	46:8 134:21
6:2 36:21	action 24:22	131:17	adult 46:10	118:13,14	amazing	anxiety 25:9	136:9 148:6
42:14 87:20	98:1 156:23	133:8 134:4	78:19,21	118:13,14	103:12	128:6	areas 21:24
90:21 125:9	157:9	addressing	80:22 82:6	145:23	154:10	anybody 8:4	53:5 78:2
abstaining	actions 156:6	44:20 78:22	82:9,13		America	12:11,13,17	98:13
158:1,4		134:14	84:11 85:18	agency 125:19	149:1,2,3	22:7 54:2,3	
abuse 12:10	activate 35:9					57:5	argument 18:17
13:22 16:3	activated 22:1	adequate	86:8,13 88:2 105:23	agents 59:20 68:17	amiss 154:2		arm 20:15
16:4 74:15		34:11 119:4			amount 13:11	anymore	
75:2 126:10	active 131:21	ADHD 44:18	117:15	ages 72:2,5	27:22 89:8	43:15 90:18	armed 85:7
128:6 131:7	activities	75:20 89:7	adults 4:20	81:24 83:2	97:14	anyway 54:23	aroused 19:9
abused 12:9	149:18	adjourned	5:2 33:22	84:14.85:21	104:11	apologies	array 129:14
12:21 45:22	activity 76:6	158:8	41:23,24	aggression	119:22	110:21	130:15
abuser 12:15	87:23	adjourns	42:8 71:15	24:24 72:18	150:17	apologize	arrest 105:15
abusing	actuarial	156:10	72:6 76:13	ago 13:19	amygdala	24:14 93:14	106:8
106:17,18	79:23	adjudicate	77:20 86:11	38:1 80:6	18:6	93:17	132:23
106:23	actuarials	123:22	86:17 87:1	agree 43:17	analysis	appear	133:4
107:18	79:7,11	adjudicated	87:2,6,8,17	49:12 87:5	150:9	108:12	arrested
accept 150:16	adapt 27:10	116:17	advantage	101:15	analyze 102:9	appeared	132:13
accepted	adapted 26:1	130:8,18	92:4	139:1	analyzed	83:12	133:11
105:1	adapting	adjust 44:21	adverse 5:9	153:13	13:10	applicable	arrests
accepting	9:16	administer	11:14 28:5	agreed 49:20	and/or	118:8	132:19
147:11	adaptive 28:4	128:13	89:12	agrees 43:20	159:18	apply 31:10	art 58:13
access 130:5	adapts 31:21	administrat	adversity	Ah 82:1	Angel 63:8	159:16	Arthur
accolade 3:20	add 88:12	39:4 40:4	8:16,22	ahead 93:16	95:14,21,23	appointing	129:24
accomplish	90:19,21	52:13 55:14	12:7,19	Aid 104:17	95:24	2:8	article 83:13
128:13	124:15	admission	13:20 16:14	127:13	110:11	appointment	84:1
143:12	added 15:20	105:23	28:12	aim 133:17	135:3	147:24	Ashley 63:7
account 28:8	addicted	128:16	131:20	air 101:11	136:23	appreciate	95:14,18
accountabil	20:23	admit 104:21	advocacy	airing 100:9	143:22	29:16 64:5	110:12,16
121:15	106:16	104:22	111:10	akin 105:22	155:11	76:16 95:9	110:18,20
accountable	addiction	105:3	advocate 39:7	alarm 17:9	ANGELA	101:1	110:23
	l 	I	I	I	I	I	

15:11,7.11 attest 8:5 artitude backs 9:13 40:20.21 40:								Page 2
151-61 151-62 151-63 1				I	I		I	
s151-6 431 0 1 39-4 bay 8 10 1-6 46,86 87-7 129-20 149-14 big 413 2 26-6 173 1 8:24 101-13 askof 10 12 1 96,52 3 26,15 2 7:1 bess 137-17 bess 137-17 best 21-14 big 413 2 06-6 20,77 21-15 20,77 21-15 40,81 23-14 41-14 40-14 41-14 40-14 41-14 40-14 41-14 41-14 brief 64:1 brief 64:1 brief 64:1 brief 64:1 brief 64:1 brief 64:1 brief 93:3 brief 93:3 brief 64:1 46:14 24:87.7 46:14:13 46:14:13 46:14:13 brief 93:3 46:14:13 46:14:13 46:14:13 brief 93:3 46:14:13 brief 94:13 brief 93:3 brief 94:13 brief 94:13 46:14:13 46:14:13 brief 94:13 brief 94:13 brief 94:13 46:14:13 brief 94:13								
asked 101:21 attorney 96:1 13:24 25:4 begs 137:17 Berkowitz big 4:13 20:6 17:13 18:24 10:19 60:24 asking 69:1 10:31:213 26:15 27:1 behalf 3:17 12:9 20:17:15 20:13:21 43:1 briefe 64:1 briefe 64:1 135:13 311:1 36:89:9 60:5 13:38 behave 94:23 56:16 81:4 61:16,16 boldl 14:1:3 briefe 64:1 briefe 9:3 bold 14:1:3 briefe 9:3 bold 14:1:3 briefe 9:3 bold 14:1:3 briefe 9:3 briefe 9:3 dold 14:1:3 briefe 9:3								
106:1 103:12,13 347.8 36:7 6:5132.8 betalf 317 5:5132.8 betalf 317 36:8,9 5:10.8 betalf 317 36:8,9 5:10.8 betalf 317 36:8,9 5:10.8 betalf 317 36:8,9 5:10.8 betalf 317 36:8,9 36:								
asking 69:1 103:12,13 347,8 367.9 96:5 1328.8 besta214 46:12,12,24 431.1 briefe 64:1 aspect 87;4 Attorney's 67:16 73:11 95:2 56:16 81.4 61:16,16 60!dly 31:21 brieff 94:1 brieff 94:1 aspect 87;4 42 963 135:3 1437 behave 94:23 58:16 681.4 61:16,16 boldly 31:21 brieff 94:1 brieff 94:1 assess 97.8 146:23 bald 12:1 behavior 5:17 122:19.22 73:97:710 books 30:21 brieff 32:19:223 18:16 audicene 65:18 90:14 82:18 83.7 134.7 56:37:20:23 borne 147:8 93:2.7 78:9 92:24 93:1 assessments 140:22 bang 65:10 128:7 34:45 34:10 92:24 93:1 assessments 140:22 barn 55:8 138:37,14 93:16,20 92:20 9:10 90:00 97:20 95:51,018 90:33:03 456:48.9 brings 38:17 19:12 assessments 140:22 barn 55:8 138:37,14 93:12:10 92:21 10<		-				0		
135:13		,						
aspect 87:4 spects 22:4 specific 87:4 specific 96:315:3 specific 80:4 specifi	asking 69:1		· ·					
aspects 22:4 96.3 35:3 1 43:7 behavior 5:17 1 22:19.22 73.9 77:10 books 30:21 bring 3:21 cm 7:8 63:129:23 assesser 1 assesser 1 147:9 65:18 90!4 25:15;23 130:22 biggest 55:1 born 7:8 63:129:23 63:129:23 29:24 93:1 assessing 96:16 bang 55:1 87:3 90:07, 7 Bethel 1:12 56:3 72:16 bottom 6:8 93:2,7 73:18 121:1 assessment 73:18 12:11 assessment 33:23 21:10 128:7 34:45:5 172:21 9:20 bottom 6:8 93:2,7 3ssessments auspices barn 5:8 138:37,14 93:16:20 29:7 Bridford brings 38:17 19:12 authority authority 100:10 144:19 10:19 20:3 30:3 45:648:9 brings 38:17 15:18 available 5:14 assistance 45:81 19:13 assel 26:13 145:42.32.44 111:5 bit 32:24 49:7 100:7 103:13 15:51:2 assistance 5:14 6:61 5:29 1			· ·					•
82.24 139:14 assess 79.8 146:23 balance 65:14 balance 65:18 90:14 balance 65:18 90:14 balance 65:18 90:14 balance 65:18 90:19 balance 70:19 balance 70:								
assessers 9:8 assessed 147:9 discharce 65:14 25:15.23 assessers 147:9 65:18 poil-14 82:15.23 87:3 90:67 poil-16 87:3 poil-1								bring 3:21
assessed 18:16 audience assessing 18:16 audience assessing 12:11:2 assessment 12:11:12 assessments 73:18:12:11 auspiecs assessments 14:62:2 barriers 139:57,19 audience 14:12:11 auspiecs assessments 14:62:2 barriers 139:57,19 audience 14:12:11 auspiecs audience 14:12:11 authority 100:14 att.1:6 assessments 14:62:2 barriers 139:57,19 assessments 13:12 authority 100:14 att.1:6 asset 13:0 authority 100:14 att.1:6 asset 13:0 a							born 7:8	
1816 assessing 121:12 audience sasessing 121:12 bang 55:1 banging 90:20 97:3 betheh 62:22 biological 135:23 betheh 62:22 biological 17:22:19:20 box 57:20,20 152:10 152:10 assessment 13:23:1 auspices assessment 14:22:1 authority assist 53:11 auspices assist 53:11 automatical bassist 53:11 automatical bassist 53:11 13:12 automatical bassis 15:12 automatical bassis 15:14 bass 12:03 automatical bass 12:03 automatical bassis 12:03 automatical bass 12:03 automatical b	assess 79:8							
assessing 121:12 96:16 135:23 banging assessment 90:20 97:3 129:14 Bethel 1:12 172:19:20 bound 21:8 136:24 152:10 box \$57:20,20 152:10 152:10 152:10 152:10 box \$57:20,20 152:10 152:10 152:10 152:10 box \$57:20,20 152:10 box \$42:2 152:10 box \$12:12 142:14 box \$12:13 142:14 box \$12:14 142:14								
121:12			0					
assesment 73:18 121:1 assessments 119:12 audit 122:11 autority authority 100:14 bar 63:10 138:37,14 91:22 92:19 93:16,20 biology 8:9 95:5,10,18 boy 42:2 1:12 44:4,6 biology 8:9 1:12 44:4,6 bringing 86:19 126:3 bringing 38:17 154:24 45:6 48:9 45:6 13:1 100:10 86:19 126:3 14:11 154:24 100:19 86:19 126:3 14:24 49:7 100:19 154:44 bringing 86:19 126:3 14:6 48:9 100:70 86:19 126:3 14:6 48:9 100:70 154:44 bringing 86:19 126:3 100:70 86:19 126:3 14:6 48:9 100:70 154:44 86:19 126:3 14:2 49:7 100:19 86:19 126:3 14:2 49:7 100:19 154:44 86:19 126:3 14:2 24:7 100:19 86:19 126:3 100:7 86:10 126:3 100:7 86:10 126:3 100:7 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>								
73:18 121:1 auspieces seasements barn 55:8 138:37,14 93:16,20 29:7 Bradford bringing biology 8:9 1:12 44:46 86:19 126:3 119:12 authority 100:14 141:16 95:22 110:8 20:3 30:3 45:6 48:9 bringing biology 8:9 1:12 44:46 86:19 126:3 assistance 51:4 automatical based 13:20 147:1 124:24 64:8,13.21 48:22 49:7 103:7 Assistance 51:4 assistance 39:19 41:7 behavioral 134:19 66:16 95:23 81:20 82:2 broad 60:21 97:10 132:6 52:9 130:17 66:12 150:24 111:6 85:23 87:19 50:70 ode 103:13 155:12 142:4 150:1 112:23 153:10 153:1 153:1 153:2 140:21 64:12 23:8 69:2 148:14 avoid 25:13 28:16 36:11 130:41,21 155:2 140:21 64:21 65:12 107:14 133:12 67:73 8:4 134:10 158:5 43:16 155:3 16:10	121:12							
assessments 146:22 authority authority barriers 101:12 authority 139:5,7,19 by 55:5,10,18 biology 8:9 biology 8:9 brings 38:17 birgs 38:18 birgs 38:18 birgs 38:18 birgs 38:18 birgs 38:17 birgs 38:18 birgs 38:19 birgs 38:18 birgs 38:19 birgs 38:18 birgs 38:19 birgs 38:18 birgs 38:19 birg								
19:12 authority 100:14 141:16 95:22 110:8 20:3 30:3 45:6 48:9 brings 38:17 assist 53:11 20:13 authority 101:10 144:19 101:19 101:19 102:13 48:22 49:7 103:7 103:7 103:7 103:7 103:13 assistance 51:4 53:8 available 39:19 41:7 behavioral 134:19 66:16 95:23 82:8 85:15 68:20 47:10 132:6 52:9 130:17 66:12 150:24 111:6 95:17 64:12 103:13 155:12 142:4 150:1 112:23 150:16,17 123:12 136:15 broadly 64:21 65:12 associated avenues basically 4:9 127:15 153:11 153:2 140:21 64:21 65:12 association 110:1 52:8 55:8 131:4,14 157:22 35:10 4:1,1 155:22 116:11 association 110:1 52:8 55:8 131:4,14 157:22 35:10 4:1,1 155:22 116:11 associated avoidance 71:29 3.18 Bethel's 32:3.22 157:36,18 avoidance 71:20 82:10 associated avoidance 41:6 77:1 13:5 128:5 57:15 58:21 45:5 40:12 157:36,18 avoidance 41:6 77:1 13:5 128:5 57:15 58:21 45:5 40:12 47:14,14 47:57 1 47:37 47:48 47:14,77 47:14 47:14,77 47:14 47:37 47:48 47:14,77 47:14 47:14,77 47:14 47:14,77 47:14 47:14,77 47:14 47:14,77 47:14		-			· · · · · · · · · · · · · · · · · · ·			
assist 53:11 27:18,18,19 101:10 144:19 110:19 120:13 48:22 49:7 103:7 assistance assistance assistance 15:3.8 available available available 45:81 43:19 145:4,23,24 111:5 bit 3:22 43:9 49:11,13 106:20 Assistant 97:10 132:6 52:9 130:17 5:14 66:5 142:2 16:10 95:23 82:8 85:15 68:20 Assistant 97:10 132:6 52:9 130:17 66:12 150:24 111:6 95:17 64:12 associated avenues 23:8 69:2 52:10 53:1 142:4 150:1 112:23 152:16,17 123:12 140:21 64:12 50:24 111:6 95:17 64:12 50:00 64:12 50:00 64:12 50:00 64:12 50:00 64:12 50:00 64:12 50:00 64:12 50:00 64:12 50:00 64:12 50:00 64:12 50:00 64:12 50:00 64:12 66:15 95:23 80:14 64:12 65:13 66:12 15:24 14:22 150:14 150:12 14:21 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>								
131:12		•						
assistance 51:4 based 13:20 147:1 124:24 64:8,13,21 81:20 82:2 broad 60:21 153:8 available 39:19 41:7 behavioral 134:19 66:16 95:23 82:8 85:15 68:20 97:10 132:6 52:9 130:17 66:12 150:24 111:6 95:17 64:12 associated avenues basically 4:9 127:15 153:11 153:2 140:21 54:16:15 broadly 23:8 69:2 52:10 53:1 14:8 16:7 129:3,18 154:10 blood 19:6 143:3 brother 77:22 107:14 133:12 67:13 68:6 134:10 158:5 44:31:16 155:12 116:11 107:14 133:3,5 76:7 78:4 138:8 Bethel's 32:3,22 157:3,6.18 brushed 144:4 133:3,5 76:7 78:4 behaviors 98:19 35:20 36:10 61:5,22,23 134:20 98:24 avoiding 41:6:77:1 113:5 128:5 57:15 58:1 48:20 49:1 13:30:1 48:20 49:1								
Assistant								
Assistant 45:8 119:13 44:22 46:18 5:14 66:5 142:2 110:19 85:23 87:19 broaden 97:10 132:6 52:9 130:17 64:12 150:24 111:6 95:17 64:12 64:12 103:13 155:12 142:4 150:1 112:23 152:16;17 123:12 136:15 broadly associated avenues 52:10 53:1 14:8 16:7 129:3;18 154:10 blood 19:6 143:3 brother 77:22 148:14 avoid 25:13 28:16 36:11 130:4;12,19 156:14,19 Bloom 2:20 146:10 Brown Association 110:1 52:8 55:8 131:4,14 157:22 35:10 4:1,1 155:22 116:11 136:18 avoidance 71:24 73:5 138.8 Bethel's 32:3,22 157:3,618 brushed 144:4 133:3.5 76:7 78:4 behaviors 98:19 35:20 36:10 brain 6:4,5 134:20 48:621:13 aware 17:19 101:13 130:14 58:21,24 48:21 49:6 17:3,14;24 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>								
97:10 132:6 52:9 130:17 66:12 150:24 111:6 95:17 64:12 associated associated associated 23:8 69:2 52:10 53:1 142:4 150:1 112:23 153:11 153:2 140:21 64:21 65:12 23:8 69:2 52:10 53:1 14:8 16.7 129:3,18 154:10 blood 19:6 143:3 brother 77:22 Association 107:14 133:12 67:13 68:6 134:10 158:5 44:31:16 155:22 116:11 136:18 avoidance 133:3,5 76:778:4 behaviors 98:19 98:19 35:20 36:10 brain 6:4,5 brushed 144:4 133:3,5 76:778:4 behaviors 98:19 98:19 35:20 36:10 brain 6:4,5 brushed 36:21:3 awording 24:12 avoiding 32:3 23:3 27:3 better 25:21 41:16,19 6:15,22,23 bubble 31:18 414cchement 8:6 21:13 avoiding 99:20 41:6 77:1 113:5 128:5 57:15 58:21 45:5 46:12 11:7 17:1,6 bild 93:5 3ttack Sci:11 37:23 abace 43:23 137:11 70:								
103:13								
associated 23:8 69:2 (23:8 69:2) avenues 5:1:10.53:1 basically 4:9 127:15 153:11 153:11 153:2 140:21 143:3 143:3 brother 77:22 64:21 65:12 brother 77:22 Association 10:1 (10:1) 52:8 55:8 131:4,14 157:2 156:14,19 157:22 Bloom 2:20 3:5,10 4:1,1 155:22 116:10 155:23 5:5 Brown 116:11 155:22 116:11.1 107:14 (10:1) 133:12 67:13 68:6 134:10 158:5 134:10 158:5 4:43 1:16 156:13 155:13 Bruce 135:5 brushed 155:13 144:4 (13:3) avoidance avoidance 14:44 13:35, 133:5 76:7 78:4 78:4 beatwirs 133:3,5 76:7 78:4 basketball 41:67 71:1 13:5 128:5 151:13 basketball 41:67 71:1 13:5 128:5 57:15 58:21 41:16,19 6:15,22,23 bubble 31:18 buck 55:1 attachemen 99:20 41:677:1 13:5 128:5 57:15 58:21 45:5 46:12 11:7 17:1,6 build 93:5 attack 52:11 97:23 baton 43:23 137:11 70:19 74:6 49:9,12,18 18:10 20:24 attack 52:11 97:23 baton 43:23 137:11 70:19 74:6 49:9,12,18 18:10 20:24 attembed 17:3 18:20 108:8 144:22 75:9,10 54:11,20,24 22:1,17 built 61:18 14:22 ayes 157:16 becoming 7:1 attended 157:19 31:24 36:8 began 90:8 109:22 115:12 88:21 92:20 49:1 50:18 15:24 50:10 130:13 14:12 42:1 40:12,2 42:1 40:12,2 42:1 40:12,1 42:1 40:12,1 42:1 40:12,1 42:1 40:12,1 42:1 40:12,1 42:1 40:13 13:19 attending 14:14 Began 90:8 109:22 115:12 88:21 92:20 49:1 50:18 Bruke 13:18 bulk 51:18 bulk 61:18 13:14 93:17 50:23 51:13 believe 110:22 66:18 72:22 42:14 46:18 15:24 72:13 13:19 78:3 81:14 93:17 50:23 51:13 believe 110:22 66:18 72:22 42:14 46:18 15:24 72:13 31:19 13:19 50:23 51:13 believer 124:2,9 64:15 brains 8:21 121:24 3:11 13:19 13:19 50:23 51:13 50:10 14:11 13:15 128:2 50:13:18 50:10 13:18 50:10 13:18 50:10 13:18 50:16 14:11 13:14:15 50:13 50:16 50:16 50:16 50:16 50:16 50:16 50:16 5								
23:8 69:2 148:14 avoid 25:13 28:16 36:11 130:4,12,19 156:14,19 156:14,19 156:00m 2:20 146:10 156:13 130:4,12,19 157:22 3:5,10 4:1,1 155:22 116:11 156:13 136:18 133:12 67:13 68:6 134:10 158:5 44:31:16 156:13 156:13 156:18 avoidance 71:24 73:5 138:8 Bethel's 32:3,22 157:3,6,18 brushed 144:4 133:3,5 76:7 78:4 behaviors 98:24 avoiding basketball 72:20 82:10 31:6 36:2 41:16,19 61:5,22,23 bubble 31:18 butch 55:1 attached avoiding basketball 72:20 82:10 31:6 36:2 43:18 44:3 7:1,4,7 11:4 buck 55:1 build 93:5 attached 99:20 41:6 77:1 113:5 128:5 57:15 58:21 45:5 46:12 117:17:1,6 build 93:5 attack 52:11 97:23 baton 43:23 137:11 70:19 74:6 49:9,12,18 18:10 20:24 building attended 17:3 18:20 108:8 144:22 75:9,10 54:11,20,24 22:1,17 built 61:18 attended 157:19 31:24 36:8 belaw 76:3 76:14 80:4 56:15 58:7 26:1,12 attended 157:19 31:24 36:8 belaw 147:23 99:13 62:18,22 49:1 50:18 72:14 96:19 102:3 36:8 believe 110:22 66:18 72:22 49:1 50:18 72:14 96:19 130:13 147:4,16 back 3:17 attending 83:20 90:13 believer 17:23 1:1 81:12,13,14 37:8 50:16 104:21 128:2 billeprints brain's 18:7 123:1 38:14 93:17 50:23 51:13 50:16 50:44 50:19 50:44 57:99:1 50:44 57:								
148:14			-					
Association 110:1 52:8 55:8 131:4,14 157:22 3:5,10 4:1,1 155:22 116:11 Bruce 135:5 136:18 avoidance 71:24 73:5 138:8 Bethel's 32:3,22 157:3,6,18 brushed 144:4 133:3,5 76:7 78:4 behaviors 98:19 35:20 36:10 brain 6:4,5 prushed 98:24 avoiding basketball 72:20 82:10 31:6 36:2 43:18 44:3 7:1,4,7 11:4 buck 55:1 8:6 21:13 aware 17:19 101:13 130:14 58:21,24 48:21 49:6 17:13,14,24 152:3,7 attacks 67:20 awareness baton 43:23 137:11 70:19 74:6 49:9.12,18 18:10 20:24 build 93:5 attempted 17:3 18:20 108:8 144:22 75:9,10 54:11,20,24 22:1,17 built 61:18 14:4:14				· · · · · · · · · · · · · · · · · · ·				
107:14								
136:18 144:4								
144:4 133:3,5 76:7 78:4 behaviors 98:19 35:20 36:10 brain 6:4,5 134:20 98:24 avoiding basketball 72:20 82:10 31:6 36:2 43:18 44:3 7:1,4,7 11:4 buck 55:1 attachment 99:20 41:6 77:1 113:5 128:5 57:15 58:21 45:5 46:12 117:17:1,6 build 93:5 attack 52:11 aware 17:19 101:13 130:14 58:21,24 48:21 49:6 17:13,14,24 build 93:5 attack 52:11 97:23 baton 43:23 137:11 70:19 74:6 49:9,12,18 18:10 20:24 building attempted 17:3 18:20 108:8 144:22 75:9,10 54:11,20,24 22:11,17 built 61:18 14:22 aye 157:14 154:24 belabor 76:3 76:14 80:4 56:15 58:7 26:1,12 built 61:18 102:3 102:3 36:8 belave 109:22 60:20 62:14 40:12,22 bullet 35:19 attended 157:19 31:24 36:8 147:23 99:13 62:18,22 42:14 46:18 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>								
attached avoidant 25:8 80:24 90:1 23:3 27:3 better 25:21 41:16,19 6:15,22,23 bubble 31:18 98:24 avoiding 99:20 41:6 77:1 113:5 128:5 57:15 58:21 43:18 44:3 7:1,4,7 11:4 buck 55:1 8:6 21:13 aware 17:19 101:13 130:14 58:21,24 48:21 49:6 17:13,14,24 152:3,7 attack 52:11 97:23 baton 43:23 137:11 70:19 74:6 49:9,12,18 18:10 20:24 building attempted 17:3 18:20 108:8 144:22 75:9,10 54:11,20,24 22:1,17 built 61:18 14:22 aye 157:14 154:24 belabor 76:3 76:14 80:4 56:15 58:7 26:1,12 built 61:18 102:3 102:3 31:24 36:8 147:23 99:13 62:18,22 42:14 46:18 bullying 14:4:14 B B2:20 90:13 believe 110:22 66:18 72:22 42:14 46:18 15:24 72:13 147:4,16 Back 3:17 150:10 130:13 123:24								
98:24 attachment avoiding basketball 72:20 82:10 31:6 36:2 43:18 44:3 7:1,4,7 11:4 buck 55:1 8:6 21:13 aware 17:19 101:13 130:14 58:21,24 48:21 49:6 17:13,14,24 152:3,7 attack 52:11 97:23 baton 43:23 137:11 70:19 74:6 49:9,12,18 18:10 20:24 building attempted 17:3 18:20 108:8 144:22 75:9,10 54:11,20,24 22:1,17 built 61:18 14:22 aye 157:14 154:24 belabor 76:3 76:14 80:4 56:15 58:7 26:1,12 143:2 attended 157:19 31:24 36:8 147:23 99:13 62:18,22 41:12,14,21 bullet 35:19 attending B 32:20 90:13 109:22 115:12 88:21 92:20 49:1 50:18 72:14 96:19 147:4,16 actention 38:17 49:8 beginning believe 117:13 144:20 52:4 54:9 96:20,24 123:11 81:12,13,14 37:8 50:16 104:21 128:2 blueprints <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>								
attachment 99:20 41:6 77:1 113:5 128:5 57:15 58:21 45:5 46:12 11:7 17:1,6 build 93:5 8:6 21:13 aware 17:19 97:23 baton 43:23 137:11 70:19 74:6 49:9,12,18 18:10 20:24 building attacks 67:20 awareness bear 32:15 138:17 74:8,10,24 52:15,22 21:11,17 building 14:22 aye 157:14 154:24 belabor 76:3 76:14 80:4 56:15 58:7 26:1,12 143:2 attended 157:19 31:24 36:8 147:23 99:13 62:18,22 4:12,14,21 bullying 102:3							, , ,	
8:6 21:13 attack 52:11 attack 52:11 aware 17:19 97:23 baton 43:23 baton 43:23 137:11 130:14 70:19 74:6 70:19 74:8 70:19 74:8,10,24 70:19 74:8 70:19 74:8 70:19 74:8 70:19 74:8 70:19 74:8 70:19 74:8 70:19 74:8 70:19 74:8 70:19 74:8 70:19 74:8 70:19 74:8 70:19 74:8 70:19 74:8 70:19 74:8 70:19 74:8 70:19 74:8 70:19 74:8								
attack 52:11 97:23 baton 43:23 137:11 70:19 74:6 49:9,12,18 18:10 20:24 building attacks 67:20 awareness bear 32:15 138:17 74:8,10,24 52:15,22 21:11,17 build 61:18 14:22 aye 157:14 154:24 belabor 76:3 76:14 80:4 56:15 58:7 26:1,12 built 61:18 attended 157:19 31:24 36:8 147:23 99:13 62:18,22 41:12,14,21 bullying 102:3 B began 90:8 109:22 115:12 88:21 92:20 49:1 50:18 72:14 96:19 attending B 32:20 90:13 believe 117:13 144:20 52:4 54:9 96:20,24 attention 38:17 49:8 beginning believer 124:2,9 64:15 brain's 18:7 Bureau 7:12 31:1 81:14 93:17 50:23 51:13 bell 18:7,8 136:20 131:18 11:6 18:18 byroduct 78:17 92:10 128:20 135:5 151:4 86:21 23:6 142:10 146:15,16 29:3							· · · · · · · · · · · · · · · · · · ·	
attacks 67:20 awareness bear 32:15 138:17 74:8,10,24 52:15,22 21:11,17 130:7 attempted 17:3 18:20 aye 157:14 154:24 belabor 76:3 76:14 80:4 56:15 58:7 26:1,12 bulk 61:18 attend 24:21 ayes 157:16 becoming 7:1 belated 80:7 82:3 60:20 62:14 40:12,22 bullet 35:19 attended 157:19 31:24 36:8 147:23 99:13 62:18,22 41:12,14,21 bullying 102:3 B 36:8 believe 110:22 66:18 72:22 42:14 46:18 15:24 72:13 attending B 32:20 90:13 believe 117:13 144:20 52:4 54:9 96:20,24 attention 38:17 49:8 beginning believer 124:2,9 64:15 brain's 18:7 118:19 7:12 31:1 81:12,13,14 37:8 50:16 104:21 128:2 blueprints brain's 18:7 118:19 78:17 92:10 120:10 60:9 64:7 bell 18:7,8 136:20 131:18 <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>								
attempted 17:3 18:20 108:8 144:22 75:9,10 54:11,20,24 22:1,17 built 61:18 14:22 aye 157:14 154:24 belabor 76:3 76:14 80:4 56:15 58:7 26:1,12 143:2 attend 24:21 ayes 157:16 becoming 7:1 belated 80:7 82:3 60:20 62:14 40:12,22 bullet 35:19 102:3 102:3 147:23 99:13 62:18,22 41:12,14,21 bullying 114:14 B 36:8 believe 110:22 66:18 72:22 42:14 46:18 15:24 72:13 attending B 32:20 90:13 believed 117:13 144:20 52:4 54:9 96:20,24 attention 38:17 49:8 beginning believer 124:2,9 64:15 brain's 18:7 118:19 7:12 31:1 81:12,13,14 37:8 50:16 104:21 128:2 blueprints brains 8:21 121:24 33:19 78:3 81:14 93:17 50:23 51:13 bell 18:7,8 136:20 131:18 11:6 18:18 byproduct								
14:22 attend 24:21 attend 24:21 attended aye 157:16 attended 154:24 becoming 7:1 belated belabor 76:3 belated 76:14 80:4 80:7 82:3 60:20 62:14 40:12,22 bullet 35:19 bullet 35								
attend 24:21 ayes 157:16 becoming 7:1 belated 80:7 82:3 60:20 62:14 40:12,22 bullet 35:19 102:3								
attended 157:19 31:24 36:8 147:23 99:13 62:18,22 41:12,14,21 bullying 102:3 B 36:8 believe 110:22 66:18 72:22 42:14 46:18 15:24 72:13 114:14 B began 90:8 109:22 115:12 88:21 92:20 49:1 50:18 72:14 96:19 attending back 3:17 150:10 130:13 123:24 Bloom's 145:1 148:3 Bureau attention 38:17 49:8 beginning believer 124:2,9 64:15 brain's 18:7 118:19 7:12 31:1 81:12,13,14 37:8 50:16 104:21 128:2 blueprints brains 8:21 121:24 33:19 78:3 81:14 93:17 50:23 51:13 bell 18:7,8 136:20 131:18 11:6 18:18 byproduct 78:17 92:10 120:10 60:9 64:7 belligerent 141:15 board 43:19 21:5,7 29:1 114:12 141:6 background begins 4:12 belts 33:10 beyond 32:21 bodies 8:20 82:14 87:9 C <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>								
102:3 B 36:8 believe 110:22 66:18 72:22 42:14 46:18 15:24 72:13 attending B 32:20 began 90:8 109:22 115:12 88:21 92:20 49:1 50:18 72:14 96:19 147:4,16 back 3:17 believed 117:13 144:20 52:4 54:9 96:20,24 attention 38:17 49:8 beginning believer 123:24 Bloom's 145:1 148:3 Bureau 7:12 31:1 81:12,13,14 37:8 50:16 104:21 128:2 blueprints brains 8:21 121:24 33:19 78:3 81:14 93:17 50:23 51:13 bell 18:7,8 136:20 131:18 11:6 18:18 byproduct 78:17 92:10 120:10 60:9 64:7 belligerent 14:15 board 43:19 21:5,7 29:1 114:12 128:20 135:5 151:4 86:21 23:6 142:10 146:15,16 29:3 42:5 141:6 background begins 4:12 belts 33:10 beyond 32:21 bodies 8:20 82:14 87:9 C		-	0					
114:14 B began 90:8 109:22 115:12 88:21 92:20 49:1 50:18 72:14 96:19 attending B 32:20 90:13 believed 117:13 144:20 52:4 54:9 96:20,24 147:4,16 back 3:17 150:10 130:13 123:24 Bloom's 145:1 148:3 Bureau attention 38:17 49:8 beginning believer 124:2,9 64:15 brain's 18:7 118:19 7:12 31:1 81:12,13,14 37:8 50:16 104:21 128:2 blueprints brains 8:21 121:24 33:19 78:3 81:14 93:17 50:23 51:13 bell 18:7,8 136:20 131:18 11:6 18:18 byproduct 78:17 92:10 120:10 60:9 64:7 belligerent 141:15 board 43:19 21:5,7 29:1 114:12 128:20 135:5 151:4 86:21 23:6 142:10 146:15,16 29:3 42:5 C 141:6 background begins 4:12 belts 33:10 beyond 32:21 bodies 8:20 82:14 87:9 C <td></td> <td>137.17</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>• 0</td>		137.17						• 0
attending B 32:20 90:13 believed 117:13 144:20 52:4 54:9 96:20,24 147:4,16 back 3:17 150:10 130:13 123:24 Bloom's 145:1 148:3 Bureau attention 38:17 49:8 beginning believer 124:2,9 64:15 brain's 18:7 118:19 7:12 31:1 81:12,13,14 37:8 50:16 104:21 128:2 blueprints brains 8:21 121:24 33:19 78:3 81:14 93:17 50:23 51:13 bell 18:7,8 136:20 131:18 11:6 18:18 byproduct 78:17 92:10 120:10 60:9 64:7 belligerent 14:15 board 43:19 21:5,7 29:1 114:12 128:20 135:5 151:4 86:21 23:6 142:10 146:15,16 29:3 42:5 141:6 background begins 4:12 belts 33:10 beyond 32:21 bodies 8:20 82:14 87:9 C								
147:4,16 attention back 3:17 150:10 130:13 123:24 Bloom's 145:1 148:3 brain's 18:7 Bureau 7:12 31:1 81:12,13,14 37:8 50:16 104:21 128:2 blueprints brains 8:21 121:24 33:19 78:3 81:14 93:17 50:23 51:13 bell 18:7,8 bell 18:7,8 bell 18:7,8 136:20 131:18 11:6 18:18 byproduct 78:17 92:10 120:10 60:9 64:7 belligerent 141:15 board 43:19 bell 15,16 29:3 42:5 21:5,7 29:1 14:12 141:6 background begins 4:12 belts 33:10 belts 33:10 beyond 32:21 bedies 8:20 82:14 87:9 C								
attention 38:17 49:8 beginning believer 124:2,9 64:15 brain's 18:7 118:19 7:12 31:1 81:12,13,14 37:8 50:16 104:21 128:2 blueprints brain's 18:7 121:24 33:19 78:3 81:14 93:17 50:23 51:13 bell 18:7,8 136:20 131:18 11:6 18:18 byproduct 78:17 92:10 120:10 60:9 64:7 belligerent 141:15 board 43:19 21:5,7 29:1 114:12 128:20 135:5 151:4 86:21 23:6 142:10 146:15,16 29:3 42:5 141:6 background begins 4:12 belts 33:10 beyond 32:21 bodies 8:20 82:14 87:9 C								· ·
7:12 31:1 81:12,13,14 37:8 50:16 104:21 128:2 blueprints brains 8:21 121:24 33:19 78:3 81:14 93:17 50:23 51:13 bell 18:7,8 136:20 131:18 11:6 18:18 byproduct 78:17 92:10 120:10 60:9 64:7 belligerent 141:15 board 43:19 21:5,7 29:1 114:12 128:20 135:5 151:4 86:21 23:6 142:10 146:15,16 29:3 42:5 141:6 background begins 4:12 belts 33:10 beyond 32:21 bodies 8:20 82:14 87:9 C								
33:19 78:3 81:14 93:17 50:23 51:13 bell 18:7,8 136:20 131:18 11:6 18:18 byproduct 78:17 92:10 120:10 60:9 64:7 belligerent 141:15 board 43:19 21:5,7 29:1 114:12 128:20 135:5 151:4 86:21 23:6 142:10 146:15,16 29:3 42:5 141:6 background begins 4:12 belts 33:10 beyond 32:21 bodies 8:20 82:14 87:9 C								
78:17 92:10 120:10 60:9 64:7 belligerent 141:15 board 43:19 21:5,7 29:1 114:12 128:20 135:5 151:4 86:21 23:6 142:10 146:15,16 29:3 42:5 29:3 42:5 141:6 background begins 4:12 belts 33:10 beyond 32:21 bodies 8:20 82:14 87:9 C						_		
128:20 135:5 151:4 86:21 23:6 142:10 146:15,16 29:3 42:5 141:6 background begins 4:12 belts 33:10 beyond 32:21 bodies 8:20 82:14 87:9 C				· ·				
141:6 background begins 4:12 belts 33:10 beyond 32:21 bodies 8:20 82:14 87:9				_				111.12
5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5								C
				3010 00.10	30, 314 32.21	3022000.20	02.11.07.2	
			<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	

							Page 3
	l	1	l <u></u> .	l	l	l . 	l
cabinet 107:3	Casey 133:14	158:6	check 77:3	citizens 126:6	clubs 76:10	137:10	156:22,24
California	casually 24:3	Chairman	checks 38:9	126:15	76:20	151:11	157:1,8,10
139:20	catch 94:19	37:16	chemical 19:4	city 1:1,5	co-chairper	154:7,16,18	157:11
call 5:9 9:18	categories	156:20	chemicals	16:21 34:17	156:20	154:21	158:7
22:10 24:11	12:4,7,18	challenge	19:1 20:6	36:13 37:7	coach 77:22	comes 53:13	Committee's
33:20 67:12	46:17	149:12,16	21:6,10	37:17 38:2	coauthors	75:3 89:1	31:2
68:6,12	category	150:15	Chief 97:13	40:24 43:8	13:18	142:14	common 5:5
100:15	12:22,23	challenged	child 5:3 11:2	43:10 47:1	COBB 1:13	146:22	14:8 39:2
138:6 146:1	Caucasian	10:12	12:1 16:5	55:24 56:8	cochair 15:7	comfort	133:20
151:12	11:19	challenges	42:9 45:16	56:22 61:17	code 151:9	149:15	commonality
158:6	cause 21:11	114:11	45:18,24	102:1,23	cognisant	comfortable	101:18
called 6:11,15	41:18 44:21	127:16	50:21 51:1	117:6 131:5	103:9	108:3	communicate
9:9 11:14	48:14	challenging	51:5,11	136:11	cognition 8:9	coming 7:17	27:17
16:12 18:6	caused 141:5	9:16 97:16	52:4,19	145:13	19:16	26:19 37:9	communities
19:3 23:1	causes 14:8	104:7	56:13 104:9	148:7 149:9	cognitive	49:7 74:18	15:12 39:23
23:20 26:12	106:19	chance 96:6	106:20	City's 126:14	88:17	88:13 93:9	56:5 65:21
71:23 91:9	causing 138:3	101:18	123:22	class 11:19	cognitive-b	96:8 104:19	81:13 90:15
101:4	CBH 131:9	108:6	127:8 129:8	13:4 97:11	131:23	110:6	126:9 145:6
108:17	CDC 13:10	chances	141:16	119:21	Cohen 2:16	112:17	148:22
calling	center 111:2	115:19	147:4,15	classroom	collaborating	124:1	149:7
137:19	111:15	change 26:15	153:22	76:9	155:14	141:20	150:11
151:13,17	127:2	26:17 28:16	154:18	clear 30:19	collaboration	commences	community
cancer 14:7	128:16	28:18 33:1	155:5,9	88:23 113:4	135:2	156:11	8:14 10:23
14:19 67:20	129:6,10,20	42:6 43:7	child's 7:10	113:18	colleague	comment	25:3 30:12
capable 20:5	139:2	43:14 49:15	152:9	114:2	35:16 64:5	94:13	35:5 36:24
capacity	centers 132:4	50:3,12,13	childhood	clearer 59:11	88:22	144:13	40:1,16
21:22 130:7	central 17:11	50:15,15,16	5:10 7:10	clearly 24:21	colleagues	comments	60:16,17
captive 96:16	23:21	51:16 57:10	11:15 13:13	51:9 147:7	15:15 35:14	50:21 65:17	65:11 77:6
car 82:20	certain 80:13	59:4,14,17	13:20 16:14	clerk 2:5,7,19	83:13 102:4	commercial	81:18 85:10
cardiac 58:10	82:21,24	59:20,22	52:9 54:6	3:1 62:24	104:13	108:21	105:4,5
care 10:10	86:4,13,14	68:7,10,12	childlike 139:7	63:2,7 95:13	college 41:6	Commission	106:3 114:3
15:23 55:3	86:23,23	131:19			74:6 105:7	101:6	121:17,20
140:8 152:3	98:5 105:9	136:9 152:8	children 4:21	clients 24:1	color 129:22	Commissio	122:19
careful 54:14	106:1,2,4,4	155:13	5:3,21 10:3	clinging	130:3	47:17	124:14,15
85:4	109:20	changed	10:12,24	31:20	Colorado	125:15	129:5
caregiver 8:7	138:17	41:10 59:2	21:4 46:9	clinical	50:11	129:24	130:17
caregivers	143:13	151:9	53:14 54:16	131:18	colorful 46:19	135:4 136:6	131:3,22
6:1	certainly 42:9	changes 40:13 47:4	54:18 91:5 118:2 122:6	clinics 56:6 close 108:3	combining 80:19	commit 82:11 105:9	134:11
carried 85:8 carries	60:22 96:5 99:12		118:2 122:6 126:8	120:18		committed	139:15 148:19
157:19	106:16,18	changing 42:20 59:23	120:8	156:2	come 2:21,23 6:11 7:11	86:3 117:19	148:19 150:1,2,4
case 33:11	100:10,18	chaos 31:21	131:13	closed 59:12	38:7,14	134:9	community
68:9 105:13	139:1 145:4	31:22 32:5	154:15	95:5	38:7,14	committee	74:23 124:5
106:6	certification	characteris	CHOP 15:16	closely	44:15 48:1	1:2 2:4,9	124:17
106:6	159:15	23:19 75:13	117:4	105:22	44:13 48:1	3:18 57:18	132:3,10
107:24	certified	88:5	Chorus	closer 3:22	50:9 63:10	64:23 100:7	149:21
113:14	119:14,18	88:5 characterize	157:16	95:22	63:12 77:5	111:4	
132:9	131:17	29:12	chronic 23:20	95:22 121:22	95:15 99:6	125:13	companions 90:19,22
cases 98:22	certify 159:3	146:19	chronically	121:22	99:13	140:18	90:19,22
98:23	certifying	charged 85:7	24:19 30:7		110:15	152:14	comparison
104:18	159:19	86:16	42:4	closing 55:8 93:17	110:15	152:14	141:21
104:18	Chair 1:9	charges 146:8	chunk 122:15	122:24	124:22	153:9	competent
151:12	156:13	charter 53:23	cities 149:3	club 77:2	124.22	154.14	123:11
131.12	150.15	CHAI (CI 33.43	CIUCS 143.J	CIUD / / . 2	120.9 137.0	150.0,15,17	149.11
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>

							Page 4
	I	I	I	I	1	1	1
126:1 140:1	148:8	98:2	16:11	62:23 63:4	creating	124:16	daycare
complement	confused	constant	conversation	63:9,22	69:20 82:23	128:10	52:12
127:3	27:20	44:22	139:18	125:12	152:15	cross 150:9	daycares 54:7
complete 74:5	confusing	constantly	149:24	counseling	creation	crossover	days 48:15
105:12	152:20	10:4,6 17:6	152:10	40:5 132:1	131:21	107:18	104:5,5
106:5	congratulat	constituenci	conversations	countless	credit 99:17	108:5,10	135:20
completely	147:23	65:7	61:5,7,11	40:23	135:24	152:1	143:7
27:7	connecting	constituency	61:13 154:9	country	143:22	cruise 51:18	deal 4:13
complex 26:3	4:14	65:11	conveyed	82:12 85:16	Credits 120:8	culpable	16:14 29:4
34:5 42:3	connections	consume 26:4	46:13	133:16	crime 41:1	83:24 98:6	32:7 48:10
51:15	6:9	contact 12:10	convince	139:10	65:4 66:15	cultural	52:6 83:2
complicates	conscious	122:2	150:15	140:20	67:5,19	145:11	91:5 99:5
28:2	17:3,19	contacting	cooker 32:7	County 116:1	68:3,21	culturally	99:11
compliments	consciously	139:12	coordinating	131:8	69:3,12	60:17	100:14
151:5	18:19	Contacts	120:16	couple 31:7	70:23 71:6	123:11	103:11,22
comprehen	consciousness	100:6	coordination	100:2	71:21,23	126:1	104:14
131:10	17:7	contained	19:15,16	114:23	74:11 75:11	139:24	107:15,17
concentrate	consent	159:5	cop 152:19	119:5	75:16 78:12	current 2:12	122:16
26:10	105:20	context 23:10	cope 25:1	course 24:4	90:2 98:2	currently	138:9,11,13
concept 40:1	141:2	65:6 94:15	cord 18:11	24:23 44:10	crimes 37:23	108:8,23	141:16
40:2	consequences	95:2	corner 35:24	46:10 67:18	criminal 1:2	109:3	142:16,17
concerned	97:5,24	continue 72:5	Corporation	68:19 90:22	2:4,9,11 4:8	115:20	146:2
30:13	consider 82:6	77:9 124:18	15:19	117:21	4:17 42:1	140:22	147:11
concerns	117:20	146:4	correct	court 82:13	46:4 64:23	146:14	153:1
100:9	156:5	continued	141:18	84:16 85:9	75:20 78:21	CURTIS 1:9	dealing 16:13
conclude	considerable	136:8	159:8	85:14,17,18	82:4 84:11	curve 60:3	40:8 51:8
155:22	134:3	continues	correctly 50:5	86:22	88:10 89:3	71:23	99:4 103:24
conclusions	considerably	75:8 114:21	52:1	103:18	89:6,19	custody	104:7,11
14:13	73:14		correlates			128:12	
	consideration	continuing	50:19	106:13,21 107:12,19	91:6,12	128:12	108:2 150:5
condensed 31:13		34:20,21 127:22		· · · · · · · · · · · · · · · · · · ·	94:14 97:19	129:13	dealings
	65:9,10		correlation	108:5,17	109:12		152:24
conditions	67:2,23	134:9	15:4 123:5	113:4	114:18		deals 52:8
9:16,17	72:16 73:2	contract	Cortisol 20:7	130:10	115:15	damage 21:8	108:19
11:3 105:10	76:5 89:4	105:8,13	20:8,18	132:7	125:14	21:9 40:22	dealt 97:6
106:2,5	90:12 156:7	121:4	cost 57:24	142:24	138:18,19	damaging	103:14
conduct 2:10	considerati	contracted	58:1,2	159:12	156:15	8:23	153:4
151:9,13	66:1 75:15	125:19	council 1:1	courts 64:10	criminalize	danger 20:1	dear 134:21
confident	78:7 85:3	131:5	38:2 157:2	82:23 83:4	145:4	dangerous	death 14:9
120:11	considered	contracts	157:12,20	84:19,20,20	criminalizing	20:4 107:10	deceased
confine 47:19	113:13	130:15	157:21	84:22,24	147:1	dangers	153:20,23
confinement	145:10	131:16	Councilman	99:16,19	criminogenic	138:20	154:12
134:5	156:16,23	contrary	1:9,9 2:2,16	102:5	78:22 80:23	DAs 97:10	decide 43:14
conflate	157:9	115:10	2:21 3:2,9	103:16	81:1 118:22	data 112:8	decided 15:6
112:12	considering	contrast	3:19 4:2	107:13,20	crises 127:16	113:18	15:7,9
conflict 74:15	83:23 94:4	133:20	31:3,17	107:22	crisis 40:5	114:2	64:10 105:7
confront	94:9	contributed	32:4 35:13	108:10	101:24	153:14	decision
97:18	consistent	130:14	35:21 37:12	cover 83:21	103:10	154:4 155:4	98:10
142:23	47:16 64:18	control 18:17	37:12,13	128:1	criteria 59:13	David 135:5	116:21
confronted	112:5	19:19 26:13	41:17 43:17	craving 107:8	critical 6:2	135:7	decisions
19:24	consistently	159:18	43:19,22	create 32:8	11:4 28:15	day 3:16 9:23	10:20
confronting	81:17	controlling	44:1 51:21	36:6 101:9	99:24	31:15 36:7	128:22,23
56:4	consists 129:7	25:19	54:14 57:17	151:24	151:15	39:21 53:15	decrease
confronts	conspiracy	conventional	62:12,15,19	created 96:7	critically	120:18	142:3
	•				-	127:4	

							Page 5
	I	1	1	I	I	I	I
decreased	demonstrat	details 119:16	devil 22:13	5:6,7 28:17	10:6	87:16	15:17,19
143:24	82:17	detained	DHS 102:5	47:18 48:3	discuss 97:2	distortions	16:24 21:20
decrees	department	129:19	104:13	57:22 60:19	101:17	21:12	26:7 30:4
105:20	56:18 118:3	detention	107:21	68:14 71:17	105:16	distraction	34:23 36:3
141:2	118:4,17	126:24	121:1	89:9	disease 14:7	25:11	38:4 42:18
deeper 30:23	125:16	127:19	130:15	difficult	14:20,21	distress 51:9	47:10 51:1
defeated	129:17	128:16	131:15	10:21 85:10	dismantle	128:4	56:21 57:8
120:15	130:1	129:2 132:4	134:5	89:24 90:11	62:11	District 96:1	66:21 67:3
defend 18:12	134:22	132:15,18	135:14,23	102:12	dismantling	96:3,5,23	68:5 74:10
23:15	136:4	133:13,19	137:23	143:8	122:24	102:4,7	74:22 76:14
Defender	depend 7:19	133:23	152:5	difficulty	dismissed	103:12,13	78:4 80:6
44:10	dependent	determine 8:8	diabetes 14:7	11:11	105:14	122:9	90:1,2
Defender's	107:23	12:3 34:9	Diabolos	digest 102:8	disorder 25:9	124:19	91:18,24
136:18	108:1,4	determined	22:14	102:21	25:10 89:14	135:3	93:3,10
Defenders	122:13	7:9 8:11	diagnosed	digestive 19:5	92:11	139:14	94:19 109:7
107:14	depending	determines	14:19 44:17	diminishes	112:23	146:23	111:9
144:4	73:19	8:13	44:18	19:11 20:19	132:2	147:9 151:3	116:24
deferring	depends 34:7	deterrents	diagnoses	diploma	disorderly	151:22	120:6,22
110:12	58:22	101:4	46:17	113:16	151:13	151:22	120:6,22
deficiencies						152.24	
	depressed	detrimental	112:11	116:8,9	disorders		125:8 136:1
150:3	13:16 14:1	45:20	128:21	120:12,14	72:21	diverse 61:18	141:8
deficit 92:10	25:14	141:12	diagnosis	direct 15:4	126:10	diversion	147:21
define 28:17	depression	devastating	44:16 48:20	111:9 123:5	disorganiza	98:20	150:9 151:6
30:8 109:17	128:5	132:24	48:22	141:8	77:7	132:17	151:6
defined 58:17	deprives	develop 9:7	diagnostic	159:18	disparities	133:1,2	155:21
58:18	115:18	29:8,9	46:22	direction	130:6	134:24	dollars 48:12
defining 5:7	Deputy 96:1	84:12	dialogue	41:15 57:4	disparity	141:3 142:1	58:6 134:3
36:11 58:9	97:12 102:1	developed	98:14 101:9	71:8 90:17	142:4	142:23	domestic
94:8	125:15	12:22 26:17	101:15	129:23	dispel 97:18	143:10	12:15 16:4
definitely	135:4	54:9 82:15	153:7,7	Director	display 82:10	diversionary	door 55:8
78:11	derived 83:6	87:9	Diego 11:20	129:10	displayed	86:3 138:15	dot 18:5
definition	describe 9:3	developing	13:4	dis-proport	137:11	diverted	Dr 2:19,20
47:4	11:2 29:15	6:8 7:21	difference	140:2	displaying	98:21	3:5,10 4:1,4
delighted	64:21 65:5	21:6 34:14	54:21 77:24	disabilities	89:5 137:18	135:10,12	31:16 32:3
3:15 125:9	65:22 80:23	46:7 52:16	different 5:20	111:20	disposition	145:8,19	32:22 35:20
delinquency	116:23	107:20	6:24 15:10	129:19	85:19	diverts	36:10 41:16
124:10	described	150:1	29:10 30:1	disabled	dispositional	104:18	41:19 43:18
delinquent	42:17 44:14	development	32:2 34:4	19:14	86:20	137:16	44:3 45:5
102:15	44:22 48:16	3:13 4:15	36:4,15	disadvantage	disproporti	divide 101:14	46:12 47:16
107:23	54:10 84:4	6:2 7:7 8:10	38:6 41:9	92:7	100:6	divider 22:15	48:21 49:6
108:2	140:11	8:11 11:5	42:12,21	discharge	112:21	division 96:2	49:9,12,18
116:17	describing	21:14 34:5	43:3 57:7	106:8	134:5	97:12,13,15	52:15,22
117:20	29:12 42:7	34:9,21	60:18,18	disconnect	disregulated	102:2	54:11,20,24
123:22	42:19	42:10,10	67:17 69:16	114:3	27:16	125:17	56:15,17
deliver	descriptions	52:3,9 54:7	69:19 70:18	discourage	disruptive	divorced	58:7 60:20
130:17	46:19	155:3	70:20,21,24	72:13	123:3	12:17	62:14,18,22
delivering	deserve 136:1	developmen	84:7 89:3	discovered	dissect	Doctor 44:4	63:17,24
57:6	designed 10:8	70:16 83:15	94:6 101:19	13:1	152:11	81:20 87:19	64:15 66:18
delivery	127:8	86:6	137:8 153:2	discredit	dissociation	92:19	72:22 79:5
56:24	127:8	developmen	157:8 155:2	138:1	24:11	148:12	79:17,22
	138:22	_					
delusion 51:3		15:3 70:13	differentiated	discriminat	distance	document	82:1,7
demograph	detailed	71:19	120:4	61:8 62:1	63:11 72:8	130:20	83:10,23
15:10	118:10	develops 6:5	differently	discriminat	distinguishes	doing 14:2	85:22 87:5

88.21 90.21 90.24 90.24 90.25								Page 6
882.19.0.21 old uks 6. old ucs 6. ol		 I	 I	1	 I	1	 I	1
99.89.2.0 educate 48.7 1211.0 1121.0 1251.0 endeared entitled 120.4 3315.2.3 2317.9.1.5 3317.9.				29:23				
9.43.9.9.5.4 48.7121.16 112.10 E.Shabazz 136.4 endorphis 121.17 evidence existence 131.12 exis	88:21 90:21	edu 48:6	77:12	encouraged	90:4	everybody	97:22	explains 11:9
943.9 95.4 48.7 121:16 ELShabazz 136.4 156.21 121:17 135:123 121:142:18 121:18 131:123 131:12 131:124:18 131:124:18 131:124:18 131:124:18 131:124:18 131:124 131:14 131:124 131:15 131:14 131:14 131:14 131:15 131:14 131:14 131:14 131:14 131:15 131:14 131:15 131:14 131:14 131:14 131:15 131:14 131:15 131:14 131:14 131:15 131:14 131:15 131:14 131:15 131:14 131:15 131:14 131:15 131:14 131:15	91:8 92:20	educate 33:17	either 58:11	125:10	Entitle 157:8	33:7,9,15	150:21	explanatory
144:20	94:3,9 95:4	48:7 121:16	112:10	endeared	entitled 120:4	33:15,23	existence	
144:20	95:8 96:19	121:17	El-Shabazz	136:4	156:22	152:16,17	29:13 147:3	exploitation
144:20 characted armanically 124:18 characted armanically 124:18 characted armanically 42:12 142:3 characted 124:18	129:9,24	122:17	1:13 51:23	endorphins	entitlements	evidence	exists 101:11	
dramatically 42:12 42:3 24:18 25:23 54:16,21 53:14 65:13 7:11 40:15 7:			51:24 52:16		112:14	14:10 159:4		109:1
42:12 42:3 education 54:16:21 53:14 65:13 7:11 40:15 31:22 expand 83:20 12:22 explored 16:12 12:52 expert 43:11 13:47 expert 40:16:12 12:52 expert 43:11 13:47 expert 40:16:12 12:52 expert 43:11 13:47 expert 40:16:12 13:52 expert 43:11 14:13 expert 40:16:12 13:12 expert 40:16:12	dramatically				environment	evidence-ba	exit 32:9	exploration
Drexel 63:19 98.7 54:3 54:3 54:3 61/10 134:23 61/10 134:23 61/10 134:24 134:								
134:23							_	
drink 15:56 52:9 53:20 elaborate driven (arching 14:2) 100:4.8 12 99:12 expect 43:13 134:7 thyrion (arching 14:2) 55:16 118:1 capploring 82:12 driven 82:20 34:18 111:2 elementary 139:12 131:12 exaccrbated 140:13 82:12 driven 24:22 111:15,16 eliminate 142:33 eliminate 154:23 exaccrbated 111:44 expectations 121:14,16 23:88 25:18 39:24 ensage 25:14 133:24 exaccrbated 111:21 exposed 11:3 exposed 11:3 111:21 exposed 11:3 111:21 exposed 11:3 exposed 11:3 111:21 111:21 exposed 11:3 111:21 111:12 111:12 111:12 111:12								
drinking 14:2 53:20 54:17 (drive 82:20) 54:18 111:2 (elementary) 139:12 (150:5) ex 153:22 (are) (14:4) 55:16 118:1 (expectations) expoloring (11:4) 4:21 (21:4) 4:21 (21:4) 4:21 (21:4) 4:21 (21:4) 4:21 (21:4) 4:21 (21:4) 4:21 (21:4) 4:21 (21:4) 4:22 (21:5) 55:16 118:1 (are) (
drive x2:20 drive x2:20 interest 54:18 111:2 drop 74:22 interest 111:13;13 interest 38:3 97:1 interest 146:2,20 interest 133:12 interest exacerbated excerbation sexion interest 40:13 interest 42:14 interest 42:13 interest 82:12 drop 74:2 interest 111:13,13 interest 82:12 drop 74:2 interest 112:14,16 interest 138:39:71 interest 146:2,20 evitor more revision 91:4 epidemic sexacerbation interest 133:24 exactly 14:3 interest 88:13 interest 126:20 exposed 11:3 exposed interest 133:24 epidemic sexacerbation interest 133:24 exactly 14:3 interest 113:17 exactly 14:3 interest 427:16 expelled interest 133:24 exactly 14:3 interest 113:16 exactly 14:3 interest 42:27:16 expelled interest 42:11 interest 133:24 epidemic 49:6 81:3 interest 13:13:10 interest 42:10 interest 24:11 interest 24:12 interest								
driven 24:22 attors 111:13,13 attors 38:3 97:1 attors 146:2,20 attors 150:5 attors 114:4 attors expectations 28:11 attors 64:5 attors 112:7,11,13 attors 13:20,21 attors 15:10:10 attors 133:24 attors 133:24 attors 133:24 attors 113:17 attors expectations 88:13 attors 126:20 attors 126:20 attors 134:2 attors 133:24 attors 133:24 attors exacerbation 133:17 attors exacerbation 133:24 attors 133:24 attors 133:24 attors 133:24 attors exacerbation 133:24 attors 133:24 attors 133:24 attors exacerbation 133:24 attors exacerbation 133:24 attors 24:18 attors 24:19:3 attors 24:19:3 attors 24:19:3 attors 24:19:10 attors 24:19:10 attors 24:19:10 attors 24:19:10 attors 24:19:17 attors 24:11 attors								
drop 74.2 111:15,16 climinate and rooped 12:7,11,13 13:20,21 ensige 25:14 environments and rooped 13:42:3 exactly 14:3 Expelled 13:13:10 22:00 exposed 11:3 22:00 exposed 11:3 13:20,21 exposed 11:3 13:20,21 exposed 11:3 22:04:18.18 13:13:0 21:11:15:10.19 eliminating exposed 11:3 13:12 exposed 11:3 13:20:20 24:18.18 24:18.18 24:18.18 24:18.18 24:18.18 24:18.18 24:18.18 24:18.18 24:18.18 24:18.18 24:18.18 24:18.18 24:18.18 24:18.18 24:11.13:17 24:18.18 24:18.18 24:18.18 24:18.18 24:18.18 24:18.18 24:18.18 24:18.18 24:18.18 24:18.18 24:18.18 24:18.18 24:18.18 24:18.18 24:18.18 24:18.18 24:18.18 24:19.19 25:12.19:15 126:23 24:11.13:17 24:18.18 24:11.13:17 24:18.18 24:11.13:17 24:18.18 24:11.13:17 24:18.18 24:11.13:17 24:18.18 24:11.13:17 24:18.18 24:11.13:17 24:18.18 24:11.13:17 <								
Refectively Part								
droppid 112:14,16 123:8 25:18 39:24 envision 91:4 exactip 14:3 expelled 18:24 21:5 24:18 13:18 24:18 36:14 23:14 36:14 23:14 36:14 23:14 36:14 23:14 36:14 23:14 36:14 23:14 36:14 23:14 36:14 23:14 36:14 23:14 36:14 23:14 36:14 23:14 36:14 23:14 36:14 23:14 36:14 23:14 36:14 23:14 36:14 23:14 36:14 3		· · · · · · · · · · · · · · · · · · ·						
115:10,19 eliminating 105:18 epidemic 37:21 42:7,16								
73:12 8 1:19 drug 13:22 118:17,23 email 3:6 41:1 28:14 86:10 49:6 81:3 5:12 10:15 10:11 126:8 15:12 21:19 127:11 13:17 14:2 121:13,37 13:8 13:13 84:20 98:3 120:33,4 148:24 148:24 148:24 148:24 148:24 148:24 148:24 148:24 148:24 148:24 148:24 148:24 148:24 148:24 148:24 148:24 148:24 148:24 148:24 149:17 equip 137:22 equip 137:22 equipment examines 45:4,19 42:445:3 42:24 45:3 149:17 equip 137:22 equipped equip 137:22 equipment examines 45:4,19 42:445:3 149:13 expulsion 73:9 73:9 73:9 18:18 52:17 2:11 89:12,16 equip 132:13 expulsion 73:9					_			· ·
drug 13:22 118:17,23 email 3:6 embarrass emgaging 120:3,19 120:3,19 120:3,19 120:3,19 120:1,13,7 13:8 129:22 19:3 equip 137:22 153:19 42:24 45:3 45:4,19 42:24 45:3 45:4,19 42:24 45:3 45:4,19 42:24 45:3 45:4,19 44:24 45:3 45:4,19 44:24 45:3 45:4,19 44:24 45:3 45:4,19 45:4,1	11 0	· · · · · · · · · · · · · · · · · · ·				,		
84:20 98:3 120:3,19 embarrass engaging 106:12,20 121:1,3,7 13:8 129:22 19:3 19:3 22:34 26:22 38:11 149:17 24:24 45:3 13:17 142:12 25:7 123:3 124:2 110:24 27:55 98:3,7 124:3 EMOC 27:22 42:3 18:18 52:17 2:11 89:12,16 expulsion 27:55 98:3,7 124:3 EMOC 27:22 42:3 18:18 52:17 2:11 89:12,16 expulsion 27:55 98:3,7 127:52 129:21 42:15 97:14 120:12 emotional 99:1 100:15 escalating educationally 112:22 129:21 42:15 97:14 effective 46:3 13:11 123:13 123:14 106:23 131:11 123:14 108:9 127:19 41:4 45:19 88:18 105:19 105:16 expulsion 24:6 13:7 13:14 108:9 127:19 41:4 45:19 88:18 105:19 105:16 expulsion 22:21 27:14 128:11 57:2 99:10 13:23 emotions 13:11 65:16 13:12 45:19 emotions 13:11 67:15 123:14 27:15 149:16 emotions 13:12 emotions 13:13 emotions 13:14 effectively effectively emphasis emotions 13:11 enter 105:8 129:24 examples excellent 41:3 experiences excellent 70:21 experiences excellent 70:21 experiences excellent 70:21 effectively emphasis 13:11 enter 105:8 entered emotions entered enter 105:8 entered emotions entered excellent 41:3 experiences excellent 70:21 external 22:22 external 22:23 external 22:23 external 22:24 external 22:24 external 22:24 external 23:12 external 23:12 external 23:12 external								
106:12,20	-	· · · · · · · · · · · · · · · · · · ·						
107:12,16 drugs 13:17 drugs 13:18 drugs 13:17 drugs 13:17 drugs 13:17 drugs 13:17 drugs 13:17 drugs 13:17 drugs 13:18 drugs								
drugs 13:17								
13:17 14:2								
14:24 25:7								
T5:5 98:3,7 124:3 EMOC 27:22 42:3 18:18 52:17 2:11 89:12,16 123:2,4 123:4 123:2 124:13 122:2 103:19 24:6 especially excellent 41:3 13:12 16:18 expunged experienced 105:16 expungement 123:2,4 123:2 essential excellent 41:3 13:12 16:18 expungement 123:2,4 124:13 emotionally 103:19 127:19 essential excellent 41:3 13:12 16:18 expungement 123:2,4 124:13 emotionally 103:19 127:19 expunsionally 123:2 essential excellent 41:3 13:12 16:18 expungement 105:16 expungement 105:16 expungement 123:2 excellent 41:3 13:12 16:18 expungement 105:16 expungement 123:2,4 126:3 expunged experienced experienced experienced expungement 105:16 expungement 123:12 excellent 41:3 expungement 123:12 excellent 41:3 expungement 123:12 expungement 123:12 excellent 41:3 excellent 41:3 expungement 123:12 excellent 41:3 expungement 123:12 excellent 41:3 expungement 123:12 excellent 41:3 exce								
106:16,17 127:22 129:21 42:15 97:14 99:1 100:11 errors 88:10 132:13 133:4 149:6 140:3 example								
106:23 131:11 139:1 5:13 29:9 103:10,15 escalating examples 149:13 expunged experienced 105:16 examples examples 149:13 expunged examples experienced 105:16 examples examples examples experienced 105:16 examples excellent 41:3 13:12 16:18 experienced excellent 41:3 13:12 16:18 examples excellent 41:3 13:12 16:18 expungement excellent 41:3 13:12 16:18 examples excellent 41:3 13:12 16:18 expungement exchange 117:18 106:7 exclusived excited excited excited excited excited excited 13:10 143:2 experiences expungeme experiences expungeme experiences expungeme 13:12 16:18 excited excited excited excited 13:10 143:2 experiences experiences expungeme 13:13 16:19 excited excited excited excited excited 13:10 143:2 experiences experien								
107:1,7,18 due 128:5 educationally 112:22 103:19 24:6 escalating 24:6 exemples 40:23 experienced 105:16 expungement 40:23 experienced 40:24 experienced 40:25 expungement 41:3 45:19 88:18 45:19 88:19 48:19 88:18 45:19 88:19 48:19 88:18 45:19 88:19 48:19 88:19 48:19 88:18 45:19 88:19 48:19 88:18								
due 128:5 educationally Duly 157:5 112:22 103:19 24:6 40:23 experienced excellent 41:3 105:16 expungement 105:16 dynamic 68:12 69:2 81:6,10 effect 33:7 131:14 108:9 127:19 41:4 45:19 88:18 105:19 dysfunction 5:8 74:14 34:3 134:12 141:23 essential exchange 117:18 106:7 5:8 74:14 57:2 99:10 113:23 111:16 129:22 101:22 experiences experiences expungeme 5:8 74:14 57:2 99:10 113:23 111:16 129:22 101:22 experiences expungeme 5:13:14 131:24 27:15 128:11 76:21 146:12 11:15 22:19 extend 64:6 E 133:14 131:24 27:15 149:16 evaluations exclusively 9:1 15:22 extern 70:21 159:1 effectively emphasis ensuring 64:9 130:19 132:6 15:23 38:24 external 72:22 81:12 124:13 emphasize 108:12 Evans 47:16 excus								
Duly 157:5 dynamic 117:17 effect 132:7 effect 32:7 128:11 131:14 108:9 104:10,17 108:9 especially 127:19 especially 127:19 especially 134:12 exchange 117:18 106:7 excellent 41:3 4:4 45:19 88:18 105:19 105:19 117:18 106:7 81:6,10 dysfunction 5:8 74:14						_		
dynamic effect 132:7 effected 34:3 131:14 108:9 127:19 41:4 45:19 88:18 105:19 81:6,10 34:3 emotionally 150:22 126:3 135:9 129:1 109:22 5:8 74:14 57:2 99:10 113:23 111:16 129:22 101:22 experiences expungeme E 121:16,23 emotions 119:1 121:5 evaluate 120:23 5:10 8:7 109:20 E 133:14 131:24 27:15 149:16 evaluate 120:23 5:10 8:7 109:20 E 133:14 131:24 27:15 149:16 evaluations exclusion 23:1 42:22 extend 64:6 E 133:14 131:24 27:15 149:16 evaluations exclusion 23:1 42:22 extend 70:21 159:1 effectively emphasis ensuring 64:9 130:19 118:23 experiencing 23:1 52:2 extend 70:21 94:13 115:2 281:12 124:13 emphasize 126:19 56:17 132:6 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>								
68:12 69:2 81:6,10 effected 34:3 34:3 134:12 emotionally 141:23 150:22 ensure essential 126:3 125:9 established exchange 135:9 excited 117:18 109:22 experiences 106:7 109:22 experiences 5:8 74:14 5:8 74:14 5:8 74:14 7:16 5:8 74:14 7:16 5:8 74:14 7:16 7:8 7:2 99:10 7:13:16 7:2 99:10 7:2 299:10 7								
81:6,10 34:3 emotionally dysfunction 150:22 ensure 126:3 135:9 129:1 109:22 5:8 74:14 57:2 99:10 113:23 111:16 129:22 101:22 experiences expungeme E 123:16 22:21 27:14 128:11 76:21 146:12 11:15 22:19 extend 64:6 E 133:14 131:24 27:15 149:16 evaluations exclusion 23:1 42:22 extent 70:21 159:1 effectively emphasis ensuring 64:9 130:19 118:23 experiencing 123:7 earlier 70:1 36:19 58:9 108:12 Evans 47:16 exclusively 9:1 15:22 external 72:22 81:12 124:13 emphasize 126:19 56:17 132:6 15:23 38:24 27:18 early 7:10 8:7 72:19 122:23 enter 105:8 129:24 excuse 27:8 40:15 89:21 extra 123:12 45:21 52:8 effects 45:20 psilo 54:6 96:20 125:18 entering 91:6 22:3,20 155:1								
dysfunction effective 46:3 12:11 27:16 ensure established excited 133:10 143:2 expungeme 5:8 74:14 57:2 99:10 113:23 111:16 129:22 101:22 experiences expungeme E 123:16 22:21 27:14 128:11 76:21 146:12 11:15 22:19 extend 64:6 E 133:14 131:24 27:15 149:16 evaluations exclusion 23:1 42:22 extent 70:21 159:1 effectively emphasis ensuring 64:9 130:19 118:23 experiencing 123:7 earlier 70:1 36:19 58:9 108:12 Evans 47:16 exclusively 9:1 15:22 external 72:22 81:12 124:13 emphasize 126:19 56:17 132:6 15:23 38:24 27:18 94:13 115:2 effectiveness 117:16 enter 105:8 129:24 excuse 27:8 40:15 89:21 extra 123:12 early 7:10 8:7 72:19 122:23 entered event 9:2 114:12 13								
5:8 74:14 57:2 99:10 113:23 111:16 129:22 101:22 experiences expungeme E 123:16 22:21 27:14 128:11 76:21 146:12 11:15 22:19 extend 64:6 E 133:14 131:24 27:15 149:16 evaluations exclusion 23:1 42:22 experiences extend 64:6 159:1 effectively emphasis ensuring 64:9 130:19 118:23 experiencing 23:1 42:22 extent 70:21 72:22 81:12 124:13 emphasize 126:19 56:17 132:6 15:23 38:24 27:18 94:13 115:2 early 7:10 8:7 72:19 122:23 entered evening 132:4 77:19 90:5 127:15 extremely 45:21 52:8 96:20 125:18 entering 91:6 22:3,20 155:18 expertise 71:11 106:7 efforts 130:21 139:22 entire 28:8 events 35:17 29:24 exercise 8:3 experts 48:11 159:1 East 97:13 133:17 encoded 22:5 29:13 127:3								
E121:16,23emotions119:1 121:5evaluate120:235:10 8:7109:20E 133:14131:2427:15149:16evaluations23:1 42:22extend 64:6159:1effectivelyemphasisensuring64:9 130:19118:23experiencing123:7earlier 70:136:1958:9108:12Evans 47:16exclusion9:1 15:22external72:22 81:12124:13emphasize126:1956:17132:615:23 38:2427:1894:13 115:2early 7:10 8:772:19122:23enter 105:8129:24excuse 27:840:15 89:21extra 123:1245:21 52:8effects 45:20employed135:11event 9:2114:12131:1318:2253:10 54:696:20125:18entering 91:622:3,20155:18expertise71:11 106:7efficient 7:2employingenters 5:2223:9executive62:21Fearnestlyefforts 130:21139:22entire 28:8events 35:1729:24127:24f 1:14 71:20145:16efforts 130:21encoded 22:529:13 127:389:10,12exercise 8:3experts 48:11159:1East 97:13133:17encounterentirely 6:23127:12exhibit 88:9explain 21:3face 114:11								
E 123:16 22:21 27:14 128:11 76:21 146:12 11:15 22:19 extend 64:6 E 133:14 131:24 27:15 149:16 evaluations 64:9 130:19 118:23 experiencing 123:7 earlier 70:1 36:19 58:9 108:12 Evans 47:16 exclusively 9:1 15:22 external 72:22 81:12 124:13 emphasize 126:19 56:17 132:6 excuse 27:8 40:15 89:21 extra 123:12 early 7:10 8:7 72:19 122:23 entered evening 132:4 77:19 90:5 127:15 extremely 45:21 52:8 effects 45:20 employed 135:11 entering 91:6 22:3,20 155:18 expertise 71:11 106:7 efficient 7:2 employing enters 5:22 23:9 executive 62:21 F earnestly efforts 130:21 encoded 22:5 29:13 127:3 89:10,12 exercise 8:3 experts 48:11 experts 48:11 fore 114:11 East 97:13 133:17 encounter entirely	5:8 74:14							
E 133:14 131:24 27:15 149:16 evaluations exclusion 23:1 42:22 extent 70:21 159:1 effectively 36:19 58:9 108:12 Evans 47:16 118:23 exclusively 9:1 15:22 external 72:22 81:12 124:13 emphasize 126:19 56:17 132:6 15:23 38:24 27:18 94:13 115:2 effectiveness 117:16 enter 105:8 129:24 excuse 27:8 40:15 89:21 extra 123:12 early 7:10 8:7 72:19 122:23 entered evening 132:4 77:19 90:5 127:15 extremely 45:21 52:8 effects 45:20 96:20 125:18 entering 91:6 22:3,20 155:18 expertise 71:11 106:7 effort 146:17 139:22 entire 28:8 events 35:17 29:24 127:24 f1:14 71:20 145:16 efforts 130:21 encoded 22:5 29:13 127:3 89:10,12 exercise 8:3 experts 48:11 159:1 East 97:13 133:17 encounter entirely 6:23								
159:1 effectively earlier 70:1 36:19 58:9 108:12 Evans 47:16 exclusively exclusively 9:1 15:22 external 72:22 81:12 124:13 emphasize 126:19 56:17 132:6 15:23 38:24 27:18 94:13 115:2 effectiveness 117:16 enter 105:8 129:24 excuse 27:8 40:15 89:21 extra 123:12 early 7:10 8:7 72:19 122:23 entered evening 132:4 77:19 90:5 127:15 extremely 45:21 52:8 effects 45:20 employed 135:11 event 9:2 114:12 131:13 18:22 53:10 54:6 96:20 125:18 entering 91:6 22:3,20 155:18 expertise 71:11 106:7 effort 146:17 139:22 entire 28:8 events 35:17 29:24 127:24 f 1:14 71:20 145:16 efforts 130:21 encoded 22:5 29:13 127:3 89:10,12 exercise 8:3 experts 48:11 159:1 East 97:13 133:17 encounter entirely 6:23 127:12 exhib								
earlier 70:1 36:19 58:9 108:12 Evans 47:16 exclusively 9:1 15:22 external 72:22 81:12 124:13 emphasize 126:19 56:17 132:6 15:23 38:24 27:18 94:13 115:2 effectiveness 117:16 enter 105:8 129:24 excuse 27:8 40:15 89:21 extra 123:12 early 7:10 8:7 72:19 122:23 entered evening 132:4 77:19 90:5 127:15 extremely 45:21 52:8 effects 45:20 96:20 125:18 entering 91:6 22:3,20 155:18 expertise 71:11 106:7 efficient 7:2 employing enters 5:22 23:9 executive 62:21 F earnestly 145:16 efforts 130:21 139:22 entire 28:8 events 35:17 29:24 127:24 f 1:14 71:20 145:16 efforts 130:21 encoded 22:5 29:13 127:3 89:10,12 exercise 8:3 experts 48:11 159:1 East 97:13 133:17 encounter entirely 6:23 127:12 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>								
72:22 81:12 124:13 emphasize 126:19 56:17 132:6 15:23 38:24 27:18 94:13 115:2 effectiveness 117:16 enter 105:8 129:24 excuse 27:8 40:15 89:21 extra 123:12 early 7:10 8:7 72:19 122:23 entered evening 132:4 77:19 90:5 127:15 extremely 45:21 52:8 effects 45:20 p6:20 125:18 entering 91:6 22:3,20 155:18 expertise 71:11 106:7 effort 146:17 139:22 entire 28:8 entire 28:8 events 35:17 29:24 127:24 f1:14 71:20 145:16 efforts 130:21 encoded 22:5 29:13 127:3 89:10,12 exercise 8:3 experts 48:11 159:1 East 97:13 133:17 encounter entirely 6:23 127:12 exhibit 88:9 explain 21:3 face 114:11								
94:13 115:2 effectiveness 117:16 enter 105:8 129:24 excuse 27:8 40:15 89:21 extra 123:12 early 7:10 8:7 72:19 122:23 entered evening 132:4 77:19 90:5 127:15 extremely 45:21 52:8 effects 45:20 96:20 125:18 entering 91:6 22:3,20 155:18 executive executive 62:21 F 71:11 106:7 effort 146:17 139:22 entire 28:8 events 35:17 29:24 127:24 f1:14 71:20 earnestly efforts 130:21 encoded 22:5 29:13 127:3 89:10,12 exercise 8:3 experts 48:11 159:1 East 97:13 133:17 encounter entirely 6:23 127:12 exhibit 88:9 explain 21:3 face 114:11								
early 7:10 8:7 72:19 122:23 entered evening 132:4 77:19 90:5 127:15 extremely 45:21 52:8 effects 45:20 employed 135:11 event 9:2 114:12 131:13 18:22 53:10 54:6 96:20 125:18 entering 91:6 22:3,20 155:18 expertise 71:11 106:7 efficient 7:2 employing enters 5:22 23:9 executive 62:21 F earnestly efforts 130:21 encoded 22:5 29:13 127:3 89:10,12 exercise 8:3 experts 48:11 159:1 East 97:13 133:17 encounter entirely 6:23 127:12 exhibit 88:9 explain 21:3 face 114:11			_					
45:21 52:8 effects 45:20 employed 135:11 event 9:2 114:12 131:13 18:22 53:10 54:6 96:20 125:18 entering 91:6 22:3,20 155:18 expertise 71:11 106:7 efficient 7:2 employing enters 5:22 23:9 executive 62:21 F entre 28:8 entre 28:8 events 35:17 29:24 127:24 f 1:14 71:20 East 97:13 133:17 encounter entirely 6:23 127:12 exhibit 88:9 explain 21:3 face 114:11				enter 105:8				
53:10 54:6 71:11 106:7 earnestly 96:20 efficient 7:2 earnestly 125:18 employing 145:16 entering 91:6 enters 5:22 entire 28:8 entire 28:8 est 97:13 22:3,20 entire 28:8 events 35:17 encounter 155:18 executive entire 28:8 events 35:17 encounter executive exercise 8:3 exercise 8:3 exercise 8:3 experts 48:11 exhibit 88:9 62:21 ft 1:14 71:20 exercise 8:3 experts 48:11 exhibit 88:9	•							
71:11 106:7 earnestly effort 146:17 139:22 entire 28:8 entire 28:8 events 35:17 29:24 erice 48:11 159:1 East 97:13 133:17 encounter entirely 6:23 127:12 exhibit 88:9 experts 48:11 face 114:11				135:11				18:22
earnestly effort 146:17 139:22 entire 28:8 events 35:17 29:24 127:24 f 1:14 71:20 145:16 efforts 130:21 encoded 22:5 29:13 127:3 89:10,12 exercise 8:3 experts 48:11 159:1 East 97:13 133:17 encounter entirely 6:23 127:12 exhibit 88:9 explain 21:3 face 114:11			125:18	entering 91:6		155:18		
earnestly effort 146:17 139:22 entire 28:8 events 35:17 29:24 127:24 f 1:14 71:20 145:16 efforts 130:21 encoded 22:5 29:13 127:3 89:10,12 exercise 8:3 experts 48:11 159:1 East 97:13 133:17 encounter entirely 6:23 127:12 exhibit 88:9 explain 21:3 face 114:11	71:11 106:7	efficient 7:2	employing	enters 5:22	23:9			
145:16 efforts 130:21 encoded 22:5 29:13 127:3 89:10,12 exercise 8:3 experts 48:11 159:1 East 97:13 133:17 encounter entirely 6:23 127:12 exhibit 88:9 explain 21:3 face 114:11	earnestly	effort 146:17		entire 28:8	events 35:17	29:24	127:24	f 1:14 71:20
East 97:13 133:17 encounter entirely 6:23 127:12 exhibit 88:9 explain 21:3 face 114:11	145:16	efforts 130:21	encoded 22:5	29:13 127:3	89:10,12	exercise 8:3		159:1
	East 97:13			entirely 6:23				face 114:11
				-			=	
		I	I		I	<u> </u>	I	<u> </u>

							Page /
	1	I	I	I	I	I	
faced 17:14	families 16:21	112:1	finish 7:21	129:16	58:15	game 101:12	17:9,10
facilities	33:22 51:9	felt 39:20	finished 6:6	focuses 5:15	freak 23:5	ganglia 26:13	30:22 31:4
111:11	55:23 56:14	113:15	fires 35:19	focusing	free 106:9	gender 68:9	31:19 36:2
113:11	62:9 65:8	120:15	firm 104:21	37:20 38:5	freedom	general 75:14	36:7 37:1
119:9,21	65:19 74:8	FERPA	109:19	39:6 55:2	82:19	generally	41:2 45:2
120:1,22	74:9,13,18	151:22	first 2:17	55:23	freely 153:18	82:9 84:22	55:13 61:11
121:2,11,13	81:14 90:16	153:1,3	11:23 19:14	118:21	freeze 17:22	111:14	69:19 74:5
131:2	104:11	154:15	33:7 45:17	folks 27:6	18:13	119:7	83:9 86:12
133:21	114:4 132:9	fidelity	53:6 54:8	64:2 91:23	friendly	generated	86:15 93:16
145:22	family 5:8	139:23	66:2 79:17	93:6,8	101:12	156:1	97:10
148:10	10:14,22	field 61:22	96:14 102:2	154:8	friends 32:17	generation	101:23
facility 19:23	25:3 38:19	93:7,10	102:14	follow 37:15	38:19 41:5	56:1	102:15
113:20	38:21 40:16	fight 17:21	104:4 115:5	53:7 96:13	107:14	generations	103:4 105:3
116:15	53:11 77:20	18:12 19:7	118:10	football 77:1	frontal 7:19	10:9 55:19	109:16
119:15	121:21	19:10	124:6 126:3	force 15:7	18:15 26:3	55:20 62:4	110:14
120:20	122:2	fight/flight	127:13	foregoing	frozen 24:13	gentleman	116:12,14
121:20	129:11	17:10	147:22	159:7,15	frustrated	83:14	123:24
127:1	142:16	fighting 24:9	151:1 158:3	forever 59:22	53:13 92:23	genuineness	142:5
132:15	143:11	25:12	first-time	forgotten	frustration	73:20	146:13,19
133:14	family-based	fights 39:13	104:19	53:21	152:23	gestation	147:3 149:6
149:5 150:7	74:23	figure 30:9	five 38:13	form 26:5	frustrations	6:18	151:21,22
fact 13:17	far 30:13	32:18 35:3	75:3 103:17	135:12	151:19	getting 6:6	154:24
25:15 53:5	90:16	60:4 104:13	fix 34:15	149:19	fulfil 43:3	11:17 36:14	155:1 156:4
79:16	148:10	figures 78:1	58:16 154:5	formal 73:17	full 18:19	80:4 119:2	goal 130:2
100:10	Farlow 95:15	filed 141:22	fixed 59:24	133:6	41:5 87:8	give 3:8 4:6	132:15
109:13	120:24	filled 28:5	154:6	formally	119:22	15:8 32:12	goes 3:14
137:15	125:9,15	102:12	fixes 17:15	132:14	127:4 136:5	66:9 78:11	5:24 6:10
141:18	135:4 136:6	filling 117:14	flags 154:1	133:11	full-time	78:13 79:7	19:6,9
144:21,23	136:13	final 95:11	fledged 87:8	135:11	129:12	92:4 111:6	26:12 31:23
facto 153:22	144:12	157:22	flee 19:8	formed 57:18	fully 26:24	119:16	31:24 34:6
factor 67:13	153:11,13	finally 74:4	flexibility	forming 26:5	29:3 87:8	128:23	73:13
67:24,24	farsighted	77:11	82:19	forms 10:5	97:23 159:5	135:14	105:24
68:1,10,19	55:5	108:15	flight 17:21	forums	fun 110:15	151:5	113:16,18
144:11	fashion 120:9	132:12	flip 68:1	153:17	function	given 4:23	
factors 58:22	father 53:16	finances 54:6	floor 35:23	forward 39:4	24:12 29:24	11:9 89:11	going 3:7 4:5 5:18 6:13
		find 25:20		57:10	59:6		
67:12,12 68:6,13	59:21		Flores 63:8		fundamental	94:24 116:4	6:21 7:10 9:3,11,14
· · · · · · · · · · · · · · · · · · ·	favor 157:13	36:2 81:18	95:14,20,21	foster 15:23		126:16	, , ,
69:2,9,22	fear 21:18,23 federal 56:7	87:24 97:7 97:19	95:24,24	found 13:9	28:16 funded 44:19	127:17	10:1,2
69:22 81:6			135:4	16:1 116:11 147:7		128:2	11:10 13:2
81:10 83:9	116:5 118:4	116:20	141:17	foundation	57:14,21 131:3	135:24	15:3 17:10
failed 102:15	121:24	120:12	146:12,21			gives 32:17	17:11,12,16
114:8	feed 10:3	123:21	147:21	78:5 133:15	funding	giving 10:10	17:21,24
failure	feel 31:4,5	135:16	148:1	four 14:20	44:24 45:7	110:3 111:3	21:11 24:16
126:11	35:8 36:24	136:16	149:11	38:13 74:8	45:13 46:7	123:14,15	31:7 34:14
faint 23:7	98:15	142:19	150:13	four-block	49:15 55:16	124:20	35:13,16
fair 27:21	101:11	finding	152:21	149:14	56:7,8,8	141:1	36:2 39:16
89:8	104:8 125:7	101:18	flowing 19:6	four-to-one	61:24	glad 37:19	39:16 41:14
fairly 108:16	feeling 17:4	133:23	focus 5:15	88:1	114:13	glance 124:6	43:20,22
fall 147:10	feels 25:21	findings 88:7	64:13 81:6	fragmentati	funds 150:11	Glen 41:2	45:18,19
fallacy	feet 93:11	finds 31:22	81:10 85:1	29:11	further 96:21	42:19	48:1,12
103:24	fellow 111:1	fine 19:15	94:17 101:3	fragments	129:2	glimpse 45:17	50:7,8,8,14
familiar	134:23	fingerprinted	118:18	22:16	future 13:22	go 3:13,23	53:2 54:17
45:15	fellowship	132:21	focused 56:19	framework		8:15 9:5	55:13,18,18
					G		
	-	-	-	-	-	- '	•

							Page 8
55:20 57:10	154:18	153:6,7	26:18	26:16	140:10	107:16,21	home 38:17
64:11,16,18	gotten 55:9	greatly 99:3	habits 26:5,6	103:21	health-relat	136:2	52:12 53:13
64:20 65:1	80:12	99:17 153:9	26:15 90:7	harder 91:21	58:3	helpful 31:2	121:22
65:16 71:7	154:21	green 23:5,11	hair 24:23	91:24 92:1	healthcare	76:1 81:16	135:17
73:16 74:7	Government	Greenblack	half 6:14	92:9 107:9	49:14	123:18	149:15
76:14 77:4	116:5	151:8	111:24	harm 113:22	healthier	138:2	homelessness
77:5,9	governs 7:23	grew 40:24	Hall 1:5	116:24	55:24	helping 28:24	111:21
80:13 81:12	grab 154:21	139:6	129:5	harmed	healthy 27:11	helpless 35:8	homes 126:8
81:13,14,14	grade 119:8	Grey 43:23	hallmark	113:24	35:7	helps 9:6	honor 4:5
86:1,22	154:1	53:18	22:11 23:18	124:3,4	hear 17:9,20	18:13 21:3	hooked 25:15
90:4,5	grader 104:1	141:18	hand 68:11	harming 27:4	44:5 105:16	heritage	25:16
91:14,16	graders 104:1	grief 25:13	133:8	hate 57:19	125:11	17:23	hope 17:19
93:12 95:10	104:4,4	27:22 39:10	handcuffed	haunted	147:17	heroin 107:11	30:23 31:1
97:14 98:11	gradually	40:5	132:20	22:24 26:23	heard 44:8	hes' 54:15	46:13 77:14
100:3,7,22	50:17	grocery 54:22	handle 85:11	head 66:4	66:18 70:1	hey 17:15	78:13 109:8
102:12,23	graduate	gross 19:15	91:17	100:14	76:2 88:22	93:4	hopefully
102:24	102:18,20	ground 51:8	handout 64:1	headed	96:19	hide 100:10	16:24 39:3
103:5,18	109:11	93:10	96:12	103:12	102:17	high 18:1	39:24 96:13
107:7,9	115:14	group 28:6	hands 27:7	108:10	hearing 2:4	23:14 24:20	hopeless
108:6	116:14	87:1 106:12	30:17 75:10	heads 83:16	17:2 35:15	33:24 42:4	41:18 49:10
118:24	graduated	110:10,13	happen 13:24	150:19	150:18	69:18 70:7	hormones
125:2	73:18	141:4	17:13 20:20	heal 42:6	156:10,17	72:23 74:5	42:14
135:15,17	graduating	groups 100:3	34:7,8 50:6	healing 41:21	hearings 2:10	76:16 80:8	horse 55:9
137:12,24	102:11	100:7	51:20 58:3	126:4 health 4:10	39:8	80:17 81:23 101:7	Hospital's 129:5
138:13 144:12	graduation 115:6 117:7	111:18 115:4 117:7	61:6,9 71:4 89:17		heart 14:7,20	101:7	129:5 hour 66:19
144:12	grander	113:4 117:7	145:12	4:10,19,24 9:22 15:18	19:4,9,12 19:13 67:20	116:7,9	76:3
153:6	100:24	grow 9:6	happened	15:18 30:14	heartbeats	120:11,14	hours 106:3
153.0	grandmom's	16:22 83:8	4:15 25:5	33:5,13	19:17	128:3,5	128:15
154:10,18	107:2	growing	28:19,21	34:18 35:6	heck 3:19	128.5,5 144:9	132:23
154.24	grandparents	39:15 41:4	29:15 36:20	37:21 41:24	31:6	higher 13:14	household
155:17,18	105:6	90:10 137:9	42:19 58:23	46:15,16,24	Heilbrun	14:5 19:18	12:12,14
156:2	Grant 39:5	guardedly	happening	48:2,11	2:20 63:3	80:5,14	16:6
good 2:2,15	grease 51:7	80:11	12:5 16:20	56:6,23	63:17,18,24	154:8	houses
3:9 4:3 7:20	great 16:14	guardian	18:22 35:2	57:6,12	79:5,17,22	highest 16:17	135:15
8:3 9:4,6	29:4 52:2	104:7	120:6	58:8,12	82:1,7	71:24 79:3	huge 46:15
10:20 31:12	98:11	guess 32:6	140:20	59:2 60:4	83:10 85:22	85:1	46:22 51:18
33:9 41:7	106:12	88:3,4	happens 5:9	60:15 66:17		highlight	59:6 75:8
41:19 43:13	108:11	146:18	10:16,18	66:23 67:3	88:21 90:21	114:23	92:6 122:14
51:23 57:16	110:22	148:3,20	11:2,24	67:8,21	91:8 94:3,9	135:1	145:11
58:14 63:16	116:22	152:2	12:2 17:7	68:24 69:7	95:4,8	HIPPA/FE	hugely 81:2
63:17 77:4	122:16	guidance	21:15 22:17	69:15 70:10	96:19	154:20	human 19:20
78:1 80:3	136:14	118:5,9	22:18 23:17	84:19 89:1	held 59:8	historically	101:6
80:17 82:2	150:20	guilt 104:21	26:21 27:6	112:6,12,18	60:1 132:22	58:9 60:24	108:22
83:6,11	155:20	104:23	31:13 32:23	126:10	133:13	histories	109:1
84:23 88:21	greater 37:17	105:24	33:2 35:17	127:13,16	help 29:6,11	130:20	125:16
95:20	71:21	guilty 133:22	57:23	128:9,19	29:13,18,23	131:1	humanize
110:17,23	101:17	gun 18:17	144:16	129:3,6,14	36:17 37:1	history 27:9	101:13
125:12	106:21	38:5,11,19	146:2	129:18	39:11 40:7	hit 141:21	humans
137:1	108:6 109:2	39:1,9	happy 78:18	130:3,4,13	47:24 48:4	holistic	10:18
139:20	109:24	guy 20:14	124:22	130:19	49:3 62:9	137:24	hundred
141:4	124:14		140:17	131:4,6	79:6,12,14	HOLLWAY	36:14 89:15
147:17	149:21	H	hard 26:14	134:10,12	92:18	1:14	119:19
		habit 26:12		ĺ			
			1				I

burt								rage 7
252,1.22 impatient 39:21 10:19 112:4.22 130:23 informs 44:9 intend 61:19 inten	hunt 12:1	06:10 127:5	12:18 16:6	108.7	informing	22.12	120-15	114.24
112-42 130:23 160:19 112-42.2 130:23 160:19 138:24 138:14 138:10 138:14 138:10 138:14 138:10 138:16								
24:19								
1								· ·
13.8 43.5 15.5 115.9 66.9 77.23 129.23 144:11 144:11 13.22 143:15 144:11 13.22 143:15 144:11 13.22 143:15 144:11 13.22 143:15 13.218 143:11 144:11 13.22 143:15 13.218 143:11 143:15 144:11 13.22 13.218 13.21								
T 61:4 65:6 115:17 116:22 84:13,13 146:13 inter-conne.	23:20							
Ideberg 15:2 dea 4:6 de5:10,19,20 148:15								
idea 4-6 66:21 67:2 148:15 73:15 83:19 72:10,15 73:15 83:19 72:10,15 73:15 83:19 72:10,15 73:73 67:4 109:24 109:42 108:4(2),23 146:24 108:4(2),23 146:24 108:4(2),23 146:24 108:4(2),23 146:24 160entified 94:1 14:24 160ence 72:14 15:16 139:12 134:12 139:12,13 136:16 139:12 133:16 139:12,13 136:16 139:12 139:12,13 136:16 139:12 139:12,13 139:12,13 139:12,13 139:12,13 139:12,13 139:12,13 130:16 139:12 139:12,13 130:16 139:12 139:12,13						· ·		13:22
73:15 83:19 72:10,15 109:24 109:24 109:24 109:24 109:24 109:24 109:24 109:24 109:24 109:24 109:24 109:24 109:24 109:24 109:25 108:4,20,23 108:14 109:20								
84:23 73:2 76:4 109:24 108:4,20,23 injuries 10:13 interest 2:14								
152:13 162:14 164:24 1								
ideally 143:1 84:18 87:24 identified 105:18 oricidence (109:20 inpatient incidence (109:20 inpatient incidence) 109:20 inpatient incidence incidence incidence incidence (109:20 inpatient incidents) 149:29 inpatient incidents incidence incidence incidence incidence incidence incidence incidents 134:1 incidents incidents incidents 134:1 incidents incidence incidence incidence incidents 134:1 incidents incidents incidents 134:1 incidents incidents 134:1 incidents incidents incidents 134:1 incidents incidents 149:22 incidents incidents 149:29 incidents incidents 149:29 incidents 149:29 incidents 149:22 incidents incidents 149:29 incidents 149:29 incidents 149:22 incidents 149:29 incidents 149:29 incidents 149:22 incidents 149:29 incidents 149:29 incidents 149:29 incidents 149:22 incidents 149:29								
identified 94:1 114:24 incidence 109:20 inpatient 134:12 139:12,13 JJC 135:6 7:15 50:4 115:16 72:14 incidents 107:17 interesting involved 54:7 JJSC 127:19 69:4 108:20 121:9,11 incidents 134:1 149:22 13:23 64:12 53:23 74:20 job 74:6 80:3 353:17 79:7 importantly includes includes inflants 6:8 inflants 6:8 150:7 84:17 89:11 76:8,10 17:13 134:22 79:91,3.14 105:14 111:17 includes inflants 6:8 141:24 Interestingly 99:24 127:7 jobs 41:7 109:5 impossible including 67:15 insights interface 91:4 139:18 Jody 151:8 128:18 improved 73:12 incorrigible influenced 71:3,7 90:8 instance intergenera 13:24 37:12 Johnson 1:9 1EP 92:16 29:23 130:2 increase 114:24 12:20 15:6:1 14:15 140:4 44:1 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>								
7:15 50:4 69:4 108:20 121:9,11 incidents 134:1 149:22 13:23 64:12 58:23 74:20 job 74:6 80:3 incertainy 134:4,15 inclined 71:6 infants 6:8 infa								
69:4 108:20 121:9,11 incidents 134:1 149:22 13:23 64:12 58:23 74:20 job 74:6 80:3 13:41,7 9:7 inclined 71:6 108:17 100:16 81:12 91:11 134:22 13:23 64:12 58:23 74:20 job 74:6 80:3 117:13 13:35:14 105:14 111:17 inchined 71:6 inclined 71:6 i								
identify 29:5 128:10 39:1 151:10 infancy inclined 71:6 150:7 inroads (10:16) 84:17 89:11 76:8,10 117:13 53:0,9,10 134:4,15 inclined 71:6 includes infants 6:8 infants 6:8 infants 6:8 141:24 110:16 81:12 91:11 134:22 134:21 134:17 134:22 136:5 128:7 55:6 67:13 inside 39:18 83:22 132:16 53:13 74:6 53:13 74:6 53:13 74:6 53:13 74:6 53:13 74:6 53:13 74:6 53:13 74:6 141:24 128:24 139:18 139:18 Jody 151:8 109ty 151:8 100ty 151:8								
53:6,9,10 134:4,15 imclined 71:6 imcludes imfluence imside 39:18 132:16 53:13 74:6 79:24 81:5 136:5 128:7 55:6 67:13 57:20 86:15 imterface 91:4 139:18 Jody 151:8 161:3 21:13 imterface 91:4 139:18 Jody 151:8 151:9 Johnson 1:9 149:5 imstance imterment imterment 128:14 improve 149:5 improve 149:5 improvement illustrating illustrating 116:2 imgression illustrating imgress 22:21 imagine imgrove 114:5 imgression imgrove 114:5 imgression imgrove 149:5 imgression imgrove 149:5 imgrove 14								
53:17 79:7 importantly 105:14 111:17 153:13 141:24 influence inside 39:18 136:5 128:7 55:6 67:13 57:20 86:15 interface 91:4 139:18 Johnson 1:9 128:18 impression 73:12 71:3,7 90:8 instance intergenera				•				
79:9,13,14								
The color of the								
109:5 impossible 127:14 5:1 16:3 21:13 influenced 128:24 128:24 instance 128:24 128:24 151:9 Johnson 1:9 17:37 90:8 interiment 14:15 32:13 14:17 15:19 14:17 15:19 13:24 15:19 15:19 13:24 15:19 13:24 15:19 13:24 13:21 instance 12:20 156:6,14,21 140:4 14:11 16:10 16:14 15:19 16:14 16:2 improved 14:25 increase influencing 12:14 53:1 increase inform 45:7 information 16:11 informe 11:15:9 increase information 11:15:9 increase information 11:15:9 increase information 13:24 institutions 13:31 intervene 10:19 32:4 35:13 13:21 intervene 10:19 32:4 35:13 13:31 13								
127:14								
128:18								
identifying 32:12 incorrigible 149:5 influencing 88:19 92:11 94:13 28:6 74:1 96:22 37:13 41:17 IEP 92:16 29:23 130:2 149:5 increase 114:24 12:20 156:6,14,21 140:4 44:1 112:16 139:19 56:21 73:24 influx 53:1,3 instantly 157:7 involving join 134:14 ignore 114:20 improved 55:17 117:6 increased inform 45:7 institution 148:22 irrational 2:16,21 3:2 illustrating 116:2 increases inform 45:7 86:16 institution 148:22 irritable 31:9 4:2 images 22:21 115:9 114:5 83:5 128:8 institutions 57:24 ischemic 14:6 35:21 37:12 imagine impulsive 115:19 135:16 107:15 instrument 30:22 30:14 38:5 54:14 57:17 106:14 75:19 88:11 incredibly 151:20 128:14 33:21 36:16 65:21 65:21 65:23 63:4 107:15 incre					128:24			
To:20 80:4 improve 29:23 130:2 increase 114:5 increase 114:24 12:20 156:6,14,21 140:4 44:1 instancts instancts 156:6,14,21 140:4 44:1 instancts instancts 156:6,14,21 140:4 44:1 instancts instancts instancts 157:7 involving join 134:14 instancts ins				,				
IEP 92:16					92:11 94:13			
112:16 139:19 improved 74:1 54:5,18 13:21 interlink 100:11 Jones 1:9 2:2 ill 12:14 53:1 improvement 126:11 increased imform 45:7 institution 148:22 irrational irritable 31:3,17 imagine impulsive 115:19 increasing 135:16 107:15 institutions 13:21 interlink 100:11 Jones 1:9 2:2 interlink 100:11 Jones 1:9 2:1 3:19 4:2 3:19 4:								
ignore 114:20 improved 74:1 54:5,18 13:21 interlink 100:11 Jones 1:9 2:2 ill 12:14 53:1 55:17 117:6 increased inform 45:7 institution 148:22 irrational 2:16,21 3:2 illustrating 116:2 increases information institutional 36:3 irritable 31:3,17 8:24 improving 19:13 67:16 18:2,3,9,15 60:11,14,15 intervene 10:19 32:4 35:13 imagine impulsive 115:19 135:16 107:15 intervening issue 4:13 5:1 43:22 51:21 27:23 42:23 71:9 increasing 136:16,20 122:11 80:22 30:14 38:5 54:14 57:17 103:22 impulsivity 83:19 130:4 140:19 Instrument intervention 49:4 65:12 62:12,15,19 106:14 75:19 88:11 incredibly 151:20 128:14 33:21 36:16 65:21 62:23 63:4 117:1 in-home 118:10 152:6,11 instrumental 40:6 50:								
ill 12:14 53:1 illness 10:13 increases illness 10:14 increases illness 10:15 increases improving 10:15 increases improving 10:15 increases important 10:19 increases impulsive 115:19 increasing 10:19 increasing 10:19 increasing 10:19 increasing 10:19 increasing 10:19 increasing 10:15 increasing 1								
illness 10:13 improvement illustrating 126:11 93:6 130:21 information 86:16 institutional internalizing 19:17 irritable 3:19 4:2 8:24 improving 19:13 67:16 18:2,3,9,15 (0:11,14,15) 60:11,14,15 (0:11,14,15) intervene 10:19 (10:19) 32:4 35:13 (10:19) imagine impulsive 115:19 (15:19) 135:16 (16,20) 107:15 (10:15) intervening (10:14) 35:21 37:12 (10:15) 103:22 (10:15) impulsivity 83:19 130:4 (10:19) 140:19 (10:19) Instrument (10:14) 49:4 65:12 (10:15) 62:12,15,19 (10:15) 106:14 (17:1) 75:19 88:11 (17:1) incredibly (10:15) 15:20 (10:15) 128:14 (10:19) 33:21 36:16 (10:15) 65:21 (10:15) 62:23 63:4 (10:15) 120:15 (17:15) 132:4 (10:15) 119:1 (10:15) 153:17 (10:19) 99:19 (10:11) 56:11,13 (10:15) 138:14,18 (12:15) 125:12 (10:15) 142:4 (10:17) 27:23 44:21 (15:10) 155:11,15 (10:15) 107:19 (10:15) 68:17,17 (10:15) 153:4 (10:15) 151:10 (10:15)		improved		54:5,18	13:21		100:11	
illustrating 116:2 improving increases information institutional formation 36:3 institutional intervene 36:3 intervene irritable 31:3,17 8:24 images 22:21 imagine 115:9 impulsive 114:5 state intervening 83:5 128:8 institutions 57:24 intervening intervening issue 4:13 5:1 state intervening 35:21 37:12 intervening issue 4:13 5:1 state intervening 43:22 51:21 state intervening intervention 49:4 65:12 state intervention 49:4 65:12 state intervention 60:11,14,15 intervening intervening intervening intervention 49:4 65:12 state intervention 49:4 65:12 state intervention 49:4 65:12 state intervention 60:12,15,19 state intervening intervention 49:4 65:12 state intervention 49:4 65:12 state intervention 49:4 65:12 state intervention 60:12,15,19 state intervention 49:4 65:12 state intervention 49:4 65:12 state intervention 60:11,13 state intervention 49:4 65:12 state intervention 60:12,15,19 state intervention 49:4 65:12 state intervention 60:223 63:4 state intervention 49:6 50:24 state intervention 49:4 65:12 state intervention 63:9,22 state intervention 63:9,22 state intervention 40:6 50:24 state intervention 138:14,18 state intervention 125:12 state intervention 68:17,17 state intervention 68:17,17 state intervention 138:14,18 state intervention <		55:17 117:6		inform 45:7		148:22		
8:24 images improving images 19:13 67:16 18:2,3,9,15 60:11,14,15 instructions intervene 10:19 ischemic 14:6 32:4 35:13 imagine 27:23 42:23 imagine 71:9 imcreasing 103:22 impulsivity 135:16 institutions 107:15 intervening issue 4:13 5:1 43:22 51:21 103:22 impulsivity 83:19 130:4 incredibly 140:19 increasing 151:20 122:11 intervention 123:14 49:4 65:12 intervention 152:6,11 62:12,15,19 instrument 152:6,11 117:1 in-home 120:15 instruction 120:15 instruction 120:15 instruction 132:4 inability indicated 150:17 153:17 indicated 154:12 indicated 154:12 indicated 155:11,15 107:19 insurance 168:17,17 insurance 174:23 75:24 issued 157:1 JR 1:9	illness 10:13	improvement		93:6 130:21	86:16			
images 22:21 115:9 114:5 83:5 128:8 institutions 57:24 ischemic 14:6 35:21 37:12 imagine 27:23 42:23 71:9 increasing 135:16 107:15 intervening issue 4:13 5:1 43:22 51:21 103:22 impulsivity 83:19 130:4 140:19 Instrument intervention 49:4 65:12 62:12,15,19 106:14 75:19 88:11 incredibly 151:20 128:14 33:21 36:16 65:21 62:23 63:4 117:1 in-home 118:10 152:6,11 instrumental 40:6 50:24 134:15 63:9,22 120:15 132:4 119:1 153:17 99:19 56:11,13 138:14,18 125:12 142:4 inability indicated 154:12 107:19 68:17,17 153:4 jotted 71:1 150:17 27:23 44:21 151:10 155:11,15 insurance 74:23 75:24 issued 157:1 JR 1:9						36:3		
imagine impulsive 115:19 135:16 107:15 intervening issue 4:13 5:1 43:22 51:21 27:23 42:23 71:9 increasing 136:16,20 122:11 80:22 30:14 38:5 54:14 57:17 103:22 impulsivity 83:19 130:4 140:19 Instrument intervention 49:4 65:12 62:12,15,19 106:14 75:19 88:11 incredibly 151:20 128:14 33:21 36:16 65:21 62:23 63:4 117:1 in-home 118:10 152:6,11 instrumental 40:6 50:24 134:15 63:9,22 120:15 132:4 119:1 153:17 99:19 56:11,13 138:14,18 125:12 142:4 inability indicated 154:12 107:19 68:17,17 153:4 jotted 71:1 150:17 27:23 44:21 151:10 155:11,15 insurance 74:23 75:24 issued 157:1 JR 1:9	8:24	improving			60:11,14,15	intervene		32:4 35:13
27:23 42:23 71:9 increasing 136:16,20 122:11 80:22 30:14 38:5 54:14 57:17 103:22 impulsivity 83:19 130:4 140:19 Instrument intervention 49:4 65:12 62:12,15,19 106:14 75:19 88:11 incredibly 151:20 128:14 33:21 36:16 65:21 62:23 63:4 117:1 in-home 118:10 152:6,11 instrumental 40:6 50:24 134:15 63:9,22 120:15 132:4 119:1 153:17 99:19 56:11,13 138:14,18 125:12 142:4 inability indicated 154:12 107:19 68:17,17 153:4 jotted 71:1 150:17 27:23 44:21 151:10 155:11,15 insurance 74:23 75:24 issued 157:1 JR 1:9	images 22:21	115:9	114:5	83:5 128:8	institutions	57:24	ischemic 14:6	35:21 37:12
103:22 impulsivity 83:19 130:4 140:19 Instrument intervention 49:4 65:12 62:12,15,19 106:14 75:19 88:11 incredibly 151:20 128:14 33:21 36:16 65:21 62:23 63:4 117:1 in-home 118:10 152:6,11 instrumental 40:6 50:24 134:15 63:9,22 120:15 132:4 119:1 153:17 99:19 56:11,13 138:14,18 125:12 142:4 inability indicated 154:12 107:19 68:17,17 153:4 jotted 71:1 150:17 27:23 44:21 151:10 155:11,15 insurance 74:23 75:24 issued 157:1 JR 1:9						intervening		
106:14 75:19 88:11 incredibly 151:20 128:14 33:21 36:16 65:21 62:23 63:4 117:1 in-home 118:10 152:6,11 instrumental 40:6 50:24 134:15 63:9,22 120:15 132:4 119:1 153:17 99:19 56:11,13 138:14,18 125:12 142:4 inability indicated 154:12 107:19 68:17,17 153:4 jotted 71:1 150:17 27:23 44:21 151:10 155:11,15 insurance 74:23 75:24 issued 157:1 JR 1:9								
117:1 in-home 118:10 152:6,11 instrumental 40:6 50:24 134:15 63:9,22 120:15 132:4 119:1 153:17 99:19 56:11,13 138:14,18 125:12 142:4 inability indicated 154:12 107:19 68:17,17 153:4 jotted 71:1 150:17 27:23 44:21 151:10 155:11,15 insurance 74:23 75:24 issued 157:1 JR 1:9	103:22					intervention	49:4 65:12	62:12,15,19
120:15 132:4 119:1 153:17 99:19 56:11,13 138:14,18 125:12 142:4 inability indicated 154:12 107:19 68:17,17 153:4 jotted 71:1 150:17 27:23 44:21 151:10 155:11,15 insurance 74:23 75:24 issued 157:1 JR 1:9						33:21 36:16		
142:4 inability indicated 154:12 107:19 68:17,17 153:4 jotted 71:1 150:17 27:23 44:21 151:10 155:11,15 insurance 74:23 75:24 issued 157:1 JR 1:9	117:1			152:6,11		40:6 50:24	134:15	
150:17 27:23 44:21 151:10 155:11,15 insurance 74:23 75:24 issued 157:1 JR 1:9	120:15	132:4	119:1	153:17	99:19	56:11,13	138:14,18	
150:17 27:23 44:21 151:10 155:11,15 insurance 74:23 75:24 issued 157:1 JR 1:9	142:4	inability	indicated	154:12	107:19	68:17,17	153:4	jotted 71:1
	150:17	27:23 44:21			insurance	74:23 75:24	issued 157:1	JR 1:9
Imam 77:22 151:20 indicates informative 45:10 92:15 143:1 157:11,20 Judge 108:10	Imam 77:22	151:20	indicates	informative	45:10	92:15 143:1	157:11,20	Judge 108:10
immediate 153:14 113:19 62:20 integrated interventions issues 16:20 judgment	immediate	153:14			integrated	interventions		
55:17 inadequate individual 136:17 17:5 24:12 5:15 68:20 97:16,17 7:24 8:4	55:17	inadequate	individual	136:17	0	5:15 68:20		
immediately 114:13 28:6 60:11 informed 4:7 29:14 69:23 70:4 100:11 judgments	immediately			informed 4:7	29:14	69:23 70:4	· ·	judgments
17:12 incarcerate 60:22 65:8 30:11 50:1 integrating 79:1,3,15 103:22 7:20		incarcerate			integrating			
impact 2:12 116:18 70:10 70:13 71:19 17:1 94:16 104:8,15 Judicial	impact 2:12							Judicial
4:6 29:16 incarcerated 104:22 98:10 integration 114:18 111:8 158:3					integration		· ·	
37:17 41:12 juices 19:5								
			<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	l -

							Page 10
Julie 1:16	137:7,14	136:24	142:7	kind 3:12 9:5	43:11,20	laboratory	28:15 99:7
158:1	137.7,14	130.24	154:12	9:17 11:22	47:9 48:15	31:14	102:6
jump 110:14	138.14,18	137.7,14	154.12	13:23 22:22	49:23,24	Lace 101:4	learning 6:3
jump 110.14 jumping	140:3,23	140:3	kidding 93:4	24:11 32:10	51:8 55:7,7	lack 103:2	26:8 38:4
32:15 35:22	140.3,23	140.3	kids 5:9 6:1	41:13 47:13	55:16 56:15	149:12	59:21 60:2
June 37:10	141.20	141.19	7:3 11:10	48:24 51:2	57:2 60:22	ladies 38:14	72:21 92:12
jurisdictions	142.14,20	143.4,10,18	14:1 24:18	56:10 57:11	61:15 70:14	lady 38:16	94:23 95:1
133:16,17	143.3,17,18	144.18	26:16 29:1	64:6 65:13	79:10 82:11	39:8	120:2,5
justice 1:2 2:4	144.16	149:20	32:14 33:21	68:19 69:6	83:8 88:16	19.8 laid 56:2	leave 136:4
2:9,11 4:8	149:20	juveniles	37:2 44:14	69:10,20	89:18 90:4	land 24:11	148:18
4:16,17	151:7	44:11 76:18	44:17 45:4	73:21 75:24	92:22 99:21	language	leaves 36:1
5:22 7:12	151.7	96:8	45:9,21	82:16 83:7	107:6	21:16	leaving 74:3
19:22 24:1	juvenile 4:16	90.6	46:4 48:15	83:20 84:3	112:20	largely 11:19	102:22
26:16 28:24	19:22 24:1	K	48:18 49:2	90:14 92:5	113:3 114:2	41:24	left 6:18
39:7 42:1	28:24 39:7	keep 17:16	51:3 55:23	94:6 137:12	115.5 114.2	larger 49:23	117:12
44:15 46:5	44:15 46:10	27:1,13,24	65:8,19	137:17	116:4	79:19	126:7
48:19 49:23	48:18 52:7	35:15 36:7	69:16 70:6	137.17	121:23	largest 11:21	134:22
50:11,17	64:10 76:21	70:7 74:18	70:18 71:2	140:24	121.23	Larry 83:15	lessen 96:10
55:4 64:24	79:12 83:1	70.7 74.18 77:4,4	71:4,8 72:2	143:19	124.13	lasted 59:15	lesson 99:7
73:24 76:22	83:20 84:2	91:20,24	72:23 73:3	156:2	134:21	lasts 105:11	Let's 56:2
78:21 82:4	84:21 89:2	92:2 121:10	73:22 74:2	kindergarten	134.21	late 113:2	119:16
84:2,11	89:20 91:11	122:18	74:4,10	52:12 53:4	136:17	Latino	level 31:22
89:2,3,20	91:16 96:2	150:1	75:18 76:8	54:8 70:3	137:21	102:18	37:18,24
89:20 91:7	96:11 97:7	154:17,20	76:17,21	kinds 5:14	137.21	laugh 154:15	53:18,19
91:11,12,16	97:12,20	155:20	77:9,14,21	9:8 21:12	143:20	Launched	56:22 59:6
94:14 97:8	99:9,11	keeping	78:8 80:4	22:10 23:3	144:9,24	133:14	61:22 69:20
97:19,20	100:1 102:2	59:24 75:9	81:11 82:21	23:7 25:11	146:22	law 100:4,8	69:24 70:8
98:23 99:9	100.1 102.2	99:23,24,24	83:2,24	28:12 61:2	148:16	100:12	79:24 80:15
100:1 103:7	104.20	117:13	86:17,24	64:18 66:20	149:2	100:12	80:19 82:14
104:20	105:21	121:22	91:10,24	67:18,21	150:13	111:15	83:8 87:14
105:21	107:22	123:13	92:2,4,10	68:16 70:3	151:3,6,7	139:2,12	141:19
109:9,10,12	107.22	124:13	92:12 99:21	72:21 75:15	151:20,24	146:1 153:1	149:15
110:2,6	111:10,11	keeps 121:24	99:23	76:22 77:17	151:20,24	153:4	153:8
111:11,11	111:10,11	KEIR 1:12	103:15,17	78:2 94:15	152.5,12,25	154:22	levels 23:23
111:11,11	111:19,23	Kenyatta 1:9	103:13,17	KING 159:11	154.5,0	lays 78:5	33:6 34:13
112:2,10	113:3,17,20	31:24	121:10,22	Kirk 2:20	156:3	lead 10:24	69:16 81:19
113:20	114:19	Kevin 1:12	121:10,22	63:2,18	knowing 10:1	97:4	119:8
114:19,19	115:7,8,20	64:5 91:22	123:9	knew 153:24	knowledge	Leader 111:1	LGBTQ
115:7,8,15	116:7 117:8	98:19 142:2	124:13	153:24	17:4 43:6	leaders 43:7	127:17,20
116:7 117:8	117:10	152:16,17	135:11,18	know 4:23	46:14 50:18	leadership	128:1,3
117:11	118:6,13,18	156:14	135:11,18	7:18 11:5	56:22	49:21 51:19	life 16:23
118:4,7,13	118:20,20	keyed 69:24	137:3	13:1,24	known 70:17	51:20	21:7 22:9
118:19,20	120:20	kicking	140:24	14:5,10,12	75:4 79:20	leading 106:6	24:4,15
118:21	122:12,15	123:19	141:4,7	16:13 17:17	130:6	106:19	28:21 31:11
120:20	123:6	kid 31:18,20	143:13,17	22:11 26:20	knowns 73:4	leads 96:21	31:12 41:1
120:20	124:10	31:23 35:2	143:21	28:2,13		104:9	71:12 77:24
123:7,11	125:16,22	35:23 42:20	145:1,7,18	29:6 31:11	$\overline{\mathbf{L}}$	105:19	103:1
125:14,17	126:12,17	71:7 75:23	148:9,16,17	32:16 33:8	L 2:19	learn 29:10	127:11
125:22	126:24	76:24 78:3	148:24	33:8,11	la 24:10,10	92:10	lifespan
126:12,17	127:1,7,18	78:12,13	149:5	34:13 35:2	Lab 117:4	108:24	11:24
127:1,7,18	130:9	80:8,8,17	kids' 75:10	35:8,10	labeled	109:4	light 93:21
130:9 133:6	132:18	80:18	77:24	39:14,17,18	141:11	153:23	likelihood
136:24	133:6	120:18	Kier 44:6	42:9 43:1	labeling	learned 5:19	114:5 123:5
	•	141:10			138:7		
			I	I	l		

							Page II
	1	l	l	l	l	l	l
likes 76:24	lock 154:19	27:17 28:22	70:10,12	128:15	1:11 2:8 3:3	47:15 71:11	139:10,21
line 78:9	long 5:21 7:5	35:6 39:12	92:12	MAYSI-2	8:13 36:23	middle 11:19	modeling
127:3	7:11 26:7	44:16 48:10	115:11	128:17	38:19,21	13:4 18:5	74:16 76:7
147:10	34:6,14	48:12 50:20	121:14	McSorley	105:4,5	69:17 97:1	93:24 94:10
liners 51:18	47:13 55:13	51:7,10,19	139:7	1:14 158:2	125:13	mile 148:19	94:12,22
lines 112:5	55:13,15	56:21 59:11	144:17	158:3	139:16	million	models 46:7
linkages	63:11 121:4	62:10 76:18	males 102:18	mean 20:17	146:15	122:10	78:1 83:7
132:7	124:10	78:19,21,24	102:20	32:1 47:2	memorand	milliseconds	85:15 90:9
list 66:10	128:22	79:2 80:21	129:22	60:6 67:18	118:12	18:23	131:18
75:17 76:4	longer 107:7	80:23 87:6	130:3	71:22 80:12	memorials	Mills 41:2	moderate
78:11 81:7	113:19	91:10	malleable	89:7,10	32:15 37:3	42:19	69:18 70:7
94:2 140:18	look 4:24	103:21	68:13 69:2	92:21 93:3	memory	mind 23:8	moment 93:5
listen 21:20	11:24 24:2	120:21	maltreated	116:18	22:18	51:3 122:1	102:21
64:15	31:19 33:14	124:8 137:7	4:21	138:15	men 40:24	137:1	155:6
listening	34:16 40:4	138:4 140:1	mammalian	144:3	84:8	mindful	moments
135:21,23	57:18,19,20	147:10	17:23	meaning	mental 9:22	109:13	21:18
literacy 130:4	58:5 60:5	148:16,17	man 39:15,17	22:23 71:24	41:24 46:15	115:5 119:5	Monday 1:6
literally	67:5,7,7	151:4	113:1,24	meaningful	46:16,23	119:20	money 52:14
22:16 23:21	77:11,13	Lots 8:15	120:9	61:6 103:4	48:1,11	minds 43:1	53:2,4
28:4	84:15 90:3	love 100:23	manage	means 7:7,9	56:6,23	mine 54:1	55:10
little 3:22	90:5 91:13	122:3	27:14 36:18	9:15 16:22	57:6,12	minister	122:16
18:5 41:22	92:13 93:24	136:17,23	management	22:2,15	58:8,12	77:22	150:9
64:8,13	117:4 121:2	loved 38:15	15:19 29:9	24:12 30:7	59:2 60:3	minor 73:7	monitoring
82:18 95:22	138:13	low 18:1,2	74:15 75:19	35:4 47:12	60:15 84:19	113:13	108:4 119:4
95:23	140:23	23:23 69:17	88:11	51:11 61:12	89:1 112:6	minority 13:5	month 83:12
110:19	141:7	80:8,17	mandate 43:3	61:14 73:5	112:12,18	56:5 100:6	monthly
111:6	144:10	115:6	mandatory	89:15 91:21	126:10	134:5 144:1	129:20
123:12	148:14	low-income	49:24	159:17	127:12	144:5,7,8	months
135:9 153:2	152:14	39:23	manner	measure 60:5	128:9,19	minute 3:5	105:11
live 9:23	looked 16:15	lower 70:8	147:5	measured	129:5 131:6	13:8	105.11
10:17 12:12	82:22	lowest 141:19	Mansfield	12:19	140:10	minutes 38:1	moral 7:24
20:10 24:10	looking 5:6	lucky 25:2,5	32:1	media 39:13	mentally	64:17	8:10 21:13
28:3 62:2	7:16,17	lung 14:21	Mansion	Medicaid	12:14 45:22	misinformed	morning
149:7,10	15:1,2	lung 14.21	34:24	131:8	113:22	97:23	148:12
lives 8:17	41:20,20	M	marijuana	medical	mention	missed	mother 53:12
22:8 23:16	56:4 59:3,4	M 159:11	106:18	153:19	35:17 40:10	126:19	114:1
41:11 42:7	78:23 94:7	MacArthur	mark 135:9	medicine	mentioned	missing 104:5	motion
		39:5		107:3			
58:12 59:20	122:18,20	mad 54:2	mass 32:7		60:8 74:12	mission	156:14
71:10 81:13 117:21	lookout 98:4 looks 6:17,23	Madam	Massachus 128:14	meet 53:14 105:10	79:23 80:21 99:22	111:15	157:4,13,19
	· ·	156:19		105:10		mistake 105:2	motor 19:15 19:15
127:6 149:1	14:14		massive		mentor 125:3		
153:15	lose 142:13	madness	33:12	116:20	mentoring	109:16,18	move 32:20
living 15:21	losing 20:17	32:10	master	130:23	94:5,6,9,12 Margar 120:5	mistakes	39:4 156:21
15:23 16:4	123:9	magic 13:19	113:14	meeting	Mercer 129:5	109:14	moved
16:5 28:4	loss 5:11	main 59:13	match 130:22	102:2,3	met 112:1,19	145:2	121:22
29:20,21	21:16 22:12	75:15,17	matter 7:1	103:16	113:1,3,9	MIT 116:11	157:6
40:9,15	24:12 27:22	major 4:24	35:5 73:6	153:18	119:11	mobilized	moving 51:17
load 9:10,15	lost 38:15,18	23:24 30:13	91:20 133:9	156:5,11	120:9	48:4	51:17 57:3
loads 132:9	38:21	57:5 132:16	134:4,6	158:7	mic 3:22	mobilizing	135:18
lobbyists 53:3	lot 6:21 7:18	majority	149:12	member	63:13	35:4	151:19
lobes 7:19	11:9 24:17	71:20 72:5	153:21	10:14	microphone	mode 17:10	MPH 67:1
18:15 26:3	25:14,21	133:21	159:7	146:16	38:14	model 46:1	multiple
locally 117:4	26:17 27:9	making 20:2	MAYSI	members	mid 7:22	84:16 86:18	126:17
		55:19,21					
L							

							Page 12
	061000		l	117.00	l , , ,,,,		1.42.10
multiply	96:18 98:2	nervous	normative	117:23	okay 17:17	option 82:13	143:18
10:12	98:4 108:14	17:11 23:22	42:22	occur 50:24	25:4 41:23	options 12:24	overcome
municipality	112:11	network	norms 33:2	67:17 68:3	43:2 46:20	ordained	104:8,9
32:8 36:6	114:17	127:9 131:9	42:20 43:7	occurred 66:3	93:15,20	143:15	150:23
54:13	117:12	neural 6:9	43:8 62:5	occurring	old 6:7 82:6	order 7:20	overlap 16:7
murder 35:18	118:11	neuro 20:10	North 16:18	20:9,22	older 83:8	110:5 126:5	16:16
muscles 19:7	119:3,3	neurons 6:12	35:1	52:23 69:6	olds 42:13	130:7	112:12
myriad 117:2	120:3,19	6:14,19	Northeast	146:7	83:21,22	ordered	overlapping
myths 97:18	123:10,16	never 10:10	142:9	occurs 7:8	84:4,6 85:6	130:10	16:20
97:22	126:5	48:20,22	Notary	23:4 35:11	87:11	orders 106:3	overlooking
	137:14	115:14	159:12	67:14,15	Olefshevski	132:7	122:7
N	138:21	120:13	noted 159:4	134:1	108:11	organization	overseen
N 159:1	139:23,24	145:9	notes 159:6	offender 88:6	on-site 129:3	131:5	131:3
name 3:21,23	142:6,10	nevertheless	noticed 83:4	offenders	once 28:20	organizatio	oversight
44:6 63:13	143:21	133:12	notion 4:15	78:23 79:13	30:2 41:14	131:19	56:10
63:18 83:14	145:3,16	new 6:9 39:5	number	81:23 85:2	52:6 69:4	organizations	overwhelmed
95:20,24	152:14	39:24 40:2	66:17 69:21	85:6 88:2,9	73:10 107:6	56:9	74:17
110:17,23	154:7,14,22	40:3,21	70:9 74:8	99:8 104:19	112:15	organized	overwhelmi
125:1,14	154:23	46:14 50:10	75:3,12,14	141:20	116:14	27:7	11:3
147:9	needed	51:14 83:12	76:2,6 77:5	offending	124:21	orientation	owned 105:1
names 22:13	120:17	121:21	77:12,12,13	72:1,4	142:13	127:21	
narrative	127:14	146:7	78:9,10	130:14	ones 9:7	original	P
22:23	needs 26:2	newly 129:22	81:3 84:5	offense	75:17 82:16	15:11,14	p.m 1:6 158:8
narrow 110:1	33:8 34:11	news 14:3	85:11 88:3	113:14	111:22	originally	package
national	34:19 50:14	nice 114:10	88:4,22	138:7	144:15	4:22 113:11	118:9
60:24 112:8	50:15 65:15	nicer 114:9	96:8 102:17	offenses 86:4	open 44:24	origins 22:14	packet 120:6
127:8	75:24 78:22	night 17:18	102:19	86:23	93:17 98:14	out-of-school	page 30:16
nationally	78:23 79:19	nine 77:5,13	112:1,21	133:22	opening 56:7	73:8	48:8
116:12	80:20,23	ninth 103:24	137:20	137:18,19	openly 97:3	outcome	pain 21:1
nationwide	81:1 109:6	nodding	143:23	142:3	97:16	34:10 67:17	25:10
133:21	111:13	83:17	144:1	151:14,17	operate 58:11	outcomes	painful 53:2
naturally	112:6,6,7	noise 17:20	numbers	offer 2:13	opiates 20:22	58:3,10,19	pains 52:3
20:8,16,21	112:13,17	non 138:17	12:19	65:23 66:8	20:23	59:8,10	painted 23:5
nature	112:18	non-criminal	numerous	131:22	opinion 9:12	67:18 69:10	23:11
146:20	116:20	138:14	117:22	147:23	53:23,24	73:12,18	panel 1:11
necessarily	118:6,22	non-RTF	nursery 53:5	office 44:10	opportunities	115:3,10	2:17,19
9:19 68:8	130:23	131:15	nurturing	47:20 96:3	45:7 49:16	117:1,2	63:7 95:11
85:16	134:8	nonprofit	131:11	135:3	76:19,23	124:7,8,9	95:12,13
116:18	145:12	131:4		139:14	88:16	126:13	99:16
122:18	154:6 155:5	normal 17:22	0	146:23	126:20	outcry 36:4	104:17
145:7	neglect 74:15	31:12 32:19	O 159:1	147:9	141:2,3	outlets 32:9	105:4
necessary 8:3	neglected	137:4 138:6	Oakland	153:19	opportunity	outpatient	155:18
need 30:4,9	12:12	143:16	139:20	officer 19:22	38:7 42:15	107:17	panic 25:9
30:11,15,18	neighborho	144:18	observations	100:19,20	64:15 92:13	149:23	paradigm
33:16,19	32:13 36:12	145:5,24	87:22	141:6	95:9 110:4	outside 50:8	145:12
34:12,19	neighborho	normalcy	obstacles	officers	111:3,5	57:19 76:9	paralyzing
35:9 36:22	15:22 24:16	144:15	101:10	138:16	123:8	77:20	21:2
36:22 37:10	31:9 33:24	normalized	102:13	offline 21:23	124:21	122:11,17	paranoid
47:18,24	36:15 40:9	33:1 137:5	150:22	oftentimes	134:16	139:9	24:8
48:3 50:3	62:8	normally	obviously	40:23	145:19	outweighs	parcel 60:23
54:12 55:12	neighbors	104:3	38:15 44:13	135:23	148:18	108:2	parent 8:4
62:9 79:9	105:5	105:11	82:4 115:24	oh 24:14 43:9	opposed	Overall 114:7	10:7,9,21
79:16,20	neither 45:10	151:12	135:2 154:6	78:20	157:18	overburden	53:12,15
92:14,15,16			occasions				74:16 104:6
	<u> </u>	<u> </u>	l	<u> </u>	<u> </u>		

							Page 13
	101.5	10.7.14	1.011.12	0 < 21 07 12	1 07.24	150.00	120.10
parental	101:5	40:7,14	16:9 116:13	86:21 87:13	97:24	152:22	130:18
74:14	129:17	42:6 43:14	144:7	Philadelphia	120:21	pointed 34:4	132:1
parenting	136:14	43:16 46:20	perceptions	1:1,5 2:11	133:15	47:5	153:22
117:9	partnerships	47:8,22,24	133:20	5:12 15:6,9	placed 134:1	points 116:13	post-traum
parents 10:23	134:9	48:4,7	perfectly	15:18,20	placement	126:17	23:2
12:9,16	parts 30:17	49:22 50:13	145:5	16:19 39:15	113:15,20	poison 8:16	potential
31:20 45:11	55:6 57:13	52:5,6,11	perform	41:1,9 56:5	115:9	8:19	128:19
70:17	pass 43:23	53:3,22	119:13	83:14 96:2	116:13,22	poisonous	potentially
104:12	path 155:1,2	55:3 58:4	performance	101:8 102:7	116:23	8:17	78:12
parole 88:8	pathway	59:19 60:18	19:11	109:4	120:10	police 7:12	Potter 146:16
part 17:22	25:23	61:7,10,14	period 11:4	112:24	123:23	100:8,19,19	poverty 9:19
19:20 20:7	patience 63:5	61:19,24	46:22 68:20	113:11	124:11,17	132:17,21	9:19,24
20:11 21:1	pattern 138:8	62:2,8 67:6	81:17 106:9	115:23	placements	133:1	40:9 62:3
30:6 46:9	patterns	70:15 89:9	periods 21:11	116:1	124:6	134:22	77:8 148:13
52:7 60:23	29:19	89:11,15	person 13:12	120:10	128:22	154:15,20	148:15,17
64:20 66:6	pause 32:18	91:6 92:22	13:15 14:6	122:6,10	places 96:14	policies 2:12	Powel 38:3
79:19 84:10	pay 10:2 78:3	94:14 96:17	22:24 23:4	124:7,19	106:4	50:3 70:13	power 108:18
91:19 92:21	peak 21:18	97:7,17,22	23:13 28:21	125:22	122:21	71:18 73:4	125:2
94:10 101:3	21:22	97:23 98:12	33:5 35:22	127:1 131:6	plan 112:16	73:17,18	powerful 19:1
121:18,19	pediatrician	98:14 100:4	40:19 56:16	131:7 134:7	145:17	136:21	94:15,23
127:21	15:16	100:8,11,24	58:11 59:4	139:9 142:8	156:23	policy 38:6	95:1 144:14
143:23	peers 71:3,5	101:7	59:13 98:1	142:9	157:9	70:11 111:9	PowerPoint
153:17	90:23,24	102:10,22	98:6 99:5	148:11	platform	114:24	3:1 4:11,12
part-time	penetrating	106:4,15,22	102:14	Philadelphi	54:23	117:4	12:6 13:2
129:8,13	145:8	107:5 109:5	105:24	130:9	play 32:17	policymakers	17:15
participate	penetration	109:9,14	114:3 133:1	Philadelphi	76:24 101:2	65:3,24	practical
130:10	133:6	110:6	146:4 147:2	150:16	played 41:6	66:14 68:16	45:12
participation	145:10	115:22	147:14	Philly 35:1	151:15	72:7,10	practice 44:9
126:12	Penn 129:10	116:2 122:1	person's 34:9	photograph 132:22	playing 32:15	poorly 119:13	151:7
particular 37:19 52:20	Pennsylvania 1:5 38:9	122:2,23 125:21	100:22 107:18	physical 16:3	61:22 100:19,20	population 11:18,19	practices 50:4 123:12
67:4 70:22	93:23	125.21	personal	48:24	plays 60:10	13:4,6	128:1
72:12 77:16	111:17	120.4,10	38:10 53:22	physically	plays 60.10 please 2:5,17	16:15 28:24	139:11,22
particularly	111.17	135:15,22	53:24 75:12	12:8,11	2:21,23	79:12 109:3	140:14,19
37:2 64:4	119:7 129:4	136:2,11	75:18 88:5	45:22	62:24 63:5	128:2	pre 130:18
77:12 80:2	148:23	139:6	personnel	physiology	63:12,23	populations	precise 80:16
93:8 111:18	people 3:13	144:17	138:10	36:18	95:16	5:20	81:3
115:8 116:4	4:16 5:11	145:14,21	persons 56:12	picking 148:3	pleased 63:20	pose 138:20	predict 12:3
117:11	7:19 14:15	147:10	perspective	picture 6:17	63:22 64:14	position	pregnant
118:18	15:4 16:17	149:13	66:18,23	8:23 20:14	Podjuski 1:15	49:22 54:4	117:9
124:2 140:7	16:22 22:2	152:3	67:4 68:24	pictures 16:8	78:19,20	57:2 98:9	preK 52:12
partly 58:14	23:22 24:7	people's	69:8,15	21:16	79:6,21	100:22	53:4 54:7
92:8	24:8,9,10	10:15 50:20	78:24 84:1	piece 34:17	87:21 90:19	115:13	70:2
partner	24:17 25:20	69:10	101:19	pillars 30:14	91:2 146:11	positive 87:24	prepare 19:7
150:10	25:22 26:21	perceived	136:23	pilot 108:19	147:17	94:17 146:4	prepared
partnered	28:5,9,9,10	19:24	143:12	pipeline 91:9	point 14:15	possible	11:12 19:10
100:2	28:10 30:4	percent 13:6	pertains 88:4	92:3 114:21	20:4 36:12	42:24 43:2	96:12
106:11	30:16 33:14	13:22 16:10	111:12	123:1 139:3	41:8,13	55:22 59:19	104:22
partnering	34:2,19	16:10 89:15	petitions	place 3:12	43:18 80:13	74:5 91:10	134:17
110:5	35:3,7	102:19,21	141:22	39:18,22	107:7	110:7	preparedness
partners	36:15,18,23	112:9 116:6	143:24	40:14 42:17	144:13	possibly	36:13
107:12	38:2,7,18	144:5	144:1,7,8	59:24 61:4	145:7	60:10 92:5	preschool
partnership	38:20 39:19	percentage	phase 86:20	87:3 96:20	150:18	post 89:13	81:15
_							
I .	Ī	l	I	I	Ī		

							Page 14
	00.22	150.17	(2.2	56.6	56.11.12		157.22
prescription	99:22	150:17	62:2	56:6	56:11,12	push 136:20	157:23
106:23	pride 98:11	153:13	program 4:19	promote	60:16	149:21	quick 34:15
107:1,6	108:11	problem-sol	41:3,4	131:19	107:21	151:4	146:11
presence	125:4	85:17 86:22	59:12,15	prompt	121:3,7,14	152:15	150:24
27:15	primarily	problematic	96:24,24	128:20	122:21	put 7:2 11:8	quicker
present 1:8	37:21 40:7	8:1 26:18	98:20,21	properly 29:5	prune 6:16	15:16 22:5	147:10
26:24 27:1	88:24	problems	99:4 101:4	30:8 58:17	pruning 6:11	41:9 81:7	quickly 17:9
67:16 68:2	primary	5:14 15:13	101:23	58:18	6:15,22	85:8 87:3	17:21 20:19
69:23	10:13	24:6 29:5	103:11	130:22	psychiatric	92:6 98:8	26:6 100:20
124:21	132:15	42:3 48:8	104:16,18	157:7	128:21	114:10	quite 7:14
125:23	prior 42:22	55:3,11	105:18,21	proponent	psychiatrist	141:14	64:11 82:15
presentation	114:14	56:3 67:21	105:22	83:24	4:18 129:8	150:6	84:17 90:17
17:16 44:7	prioritize	72:17 74:20	108:5,15,19	109:19	psychiatrists	putting 52:14	95:4
52:1 81:22	62:7	74:21 75:18	108:24	proportion	70:15	115:13	quorum
144:20	prison 38:22	77:8 88:11	124:8 130:2	16:17	psychological	157:24	156:4
presented	88:14 93:23	89:6 92:12	131:11	proposition	48:17 127:6	158:2	
134:17	148:15	128:19	132:5,17	102:9	psychologic	PYAP 124:7	R
pressure 32:7	prisons 86:13	148:6,7,14	133:1 135:1	prosecuted	12:9		R 159:1
32:9	86:14	proceedings	137:16	147:4,15	psychologist	Q	R&R 79:20
pretty 5:4	121:24	159:4	138:2 140:6	prospect	63:18 64:9	qualified	79:21
9:12 14:12	private 45:9	process 6:10	140:9 142:1	84:12	66:7,24	127:23	Rabbi 77:22
62:2 72:3	pro 78:14	6:13 37:2	142:24	protective	83:16	quality	Rachel 151:8
75:4 80:3	pro-social	38:23 39:11	146:9	67:12,24	psychologists	111:16	racism 10:5
80:11,16	76:6,12	40:7 47:15	147:14	69:9,22	70:14 91:5	115:18	15:22 60:10
88:23 112:5	87:23	57:10 92:22	152:1	protest	92:17	121:7,12	60:11,12,15
112:8	probably	105:15	programmi	150:18	PTSD 23:19	122:19	60:20 62:4
139:20	35:16 56:15	132:24	86:7,15,20	proud 106:11	44:17 48:20	quarter 116:9	radius 148:19
152:2	56:16 61:4	138:5	131:16	proven	public 2:10	question	149:9,14
prevalent	84:10 88:12	141:15	programs	131:24	2:14,15 4:9	28:17,18	raised 154:8
16:2	153:14	processed	49:17 86:3	provide 3:10	4:10,18,24	32:6 33:3	ramping 26:3
prevent 52:21	probation	22:8 132:14	96:7,9,18	34:1 122:19	15:18 30:13	36:5 45:15	ran 4:19
61:2 110:5	107:13	133:11	99:2,9	129:14	33:5,12	46:6 52:8	rapid 36:6
123:9	115:21	processing	105:17	131:6,16	34:18 37:20	57:16,23	rapidly 18:23
preventable	probationary	18:2 35:24	106:10	140:17	37:21 38:6	69:8 70:1,5	rate 15:5 19:9
55:11	85:19	132:22	124:12	provided	44:10 48:6	72:6 79:18	19:12,13
preventative	problem 5:7	133:4	130:10,17	108:13	53:20 65:12	83:11 88:3	117:7
146:21	7:15 19:8	produce 9:17	130:10,17	129:4,21	65:21 66:17	91:3 92:8	rates 111:14
prevented	26:6 28:17	productive	132:3,5,16	provider	66:23 67:3	93:13,14	115:6 128:5
153:15	33:16 46:21	103:3	135:19,20	131:9	67:8,8,21	134:20	ratio 88:1
preventing	46:23 48:14	123:17	140:16	134:10	68:24 69:7	146:11,18	reach 62:20
132:12	50:5 58:7	126:6	progress	145:23	69:15 70:9	148:20	reached
prevention	58:15,16	professional	55:21	providers	75:14 77:24	150:24	135:8
33:20 52:2	67:9 71:13	48:10 126:2	103:19	121:6,15	90:14	150.24	react 23:14
33.40 34.4	72:12,20	professionals	project 34:23	121.0,13	119:24	questioning	reactions
96.18			38:4 101:23	122:13,14	156:5,10,10	47:2	23:7 32:2
96:18 101:22	72.10 75.6	1 /10 - 1 1 /111 - 1 /1		143.19	130.3,10,10	41.4	43.1 34.4
101:22	73:10 75:6	48:11 49:14		120.16		questions	road 2.5 17
101:22 128:8	75:8 77:10	52:17	117:5	130:16	156:17	questions	read 2:5,17
101:22 128:8 132:10	75:8 77:10 77:15 84:16	52:17 138:11	117:5 146:13,19	131:15	156:17 158:7	15:21 46:12	62:24 113:3
101:22 128:8 132:10 preventive	75:8 77:10 77:15 84:16 84:21,24	52:17 138:11 professions	117:5 146:13,19 147:3	131:15 132:11	156:17 158:7 159:12	15:21 46:12 62:16 78:18	62:24 113:3 113:8
101:22 128:8 132:10 preventive 46:8 146:20	75:8 77:10 77:15 84:16 84:21,24 85:9,14	52:17 138:11 professions 47:14	117:5 146:13,19 147:3 projection	131:15 132:11 provides	156:17 158:7 159:12 publicly	15:21 46:12 62:16 78:18 110:10	62:24 113:3 113:8 119:10
101:22 128:8 132:10 preventive 46:8 146:20 147:14	75:8 77:10 77:15 84:16 84:21,24 85:9,14 101:24	52:17 138:11 professions 47:14 professor	117:5 146:13,19 147:3 projection 136:10	131:15 132:11 provides 127:9	156:17 158:7 159:12 publicly 33:16 136:7	15:21 46:12 62:16 78:18 110:10 124:23	62:24 113:3 113:8 119:10 ready 7:4
101:22 128:8 132:10 preventive 46:8 146:20 147:14 prevents	75:8 77:10 77:15 84:16 84:21,24 85:9,14 101:24 107:2	52:17 138:11 professions 47:14 professor 63:19	117:5 146:13,19 147:3 projection 136:10 proliferate	131:15 132:11 provides 127:9 131:10	156:17 158:7 159:12 publicly 33:16 136:7 pull 18:20	15:21 46:12 62:16 78:18 110:10 124:23 134:18	62:24 113:3 113:8 119:10 ready 7:4 23:15 95:17
101:22 128:8 132:10 preventive 46:8 146:20 147:14 prevents 133:24	75:8 77:10 77:15 84:16 84:21,24 85:9,14 101:24 107:2 148:12	52:17 138:11 professions 47:14 professor 63:19 profile 140:24	117:5 146:13,19 147:3 projection 136:10 proliferate 6:20	131:15 132:11 provides 127:9 131:10 133:2	156:17 158:7 159:12 publicly 33:16 136:7 pull 18:20 95:22	15:21 46:12 62:16 78:18 110:10 124:23 134:18 135:13	62:24 113:3 113:8 119:10 ready 7:4 23:15 95:17 120:11
101:22 128:8 132:10 preventive 46:8 146:20 147:14 prevents	75:8 77:10 77:15 84:16 84:21,24 85:9,14 101:24 107:2	52:17 138:11 professions 47:14 professor 63:19	117:5 146:13,19 147:3 projection 136:10 proliferate	131:15 132:11 provides 127:9 131:10	156:17 158:7 159:12 publicly 33:16 136:7 pull 18:20	15:21 46:12 62:16 78:18 110:10 124:23 134:18	62:24 113:3 113:8 119:10 ready 7:4 23:15 95:17

							Page 15
14 10 25 10	1260016	l	125.10	10 6 17	l	125.20	
14:10 25:19	136:9,9,16	recommend	125:10	10:6,17	representat	125:20	reversal
30:19 47:2	136:19	118:8	regard 99:14	reliable	111:9 144:4	127:14	100:18
47:4 60:6	138:17,21	recommend	121:3	128:17	representing	134:7,18	reverse 57:22
80:16 85:4	139:22	2:13	141:24	reliance	44:11	145:3,17,20	reviewed
138:20,20	144:13,14	recommends	151:11	133:18	reproduction	145:23	119:12
138:20	145:24	48:23	reginal	reliant 143:4	159:17	146:1	revolutionary
141:4	146:12	reconcile	103:18	relied 134:13	require	responded	5:4
reality 93:5	152:8,9,14	88:15	regional	remain	128:20	3:6 39:19	rewards
104:3	154:13,23	reconstruct	148:5,6,6	102:23	140:12,16	responding	71:16
realization	155:2,4	40:21	148:21	remaining	153:6,7	23:22	Rich 78:20
100:21	realtime	reconvening	regularly	103:19	155:3	123:14	158:2
realize 31:6	155:4	2:3	15:19	reminders	required 7:5	125:24	RICHARD
47:9 55:12	rearrested	record 3:21	regulate 8:9	23:2 37:5	requirements	126:20	1:14,15
149:1	146:7	54:2 63:13	regulated	remote	106:1	response	rid 148:11
really 3:8,15	reason 11:20	158:1	29:7	121:18	127:22	19:21 20:12	right 9:7 12:5
4:23 5:1 7:2	42:11 51:3	recovered 59:5	regulation/ 5:13	remove 73:22	research	21:1 23:10	16:24 17:5
7:21,23 8:3	77:14 78:13			removed 73:7	41:19 82:23	36:6 89:21	17:20 21:20
8:7,11,16	78:14	recovery 30:2	regulator 20:10	132:20 148:10	93:1 117:5	113:7 138:24	31:23 33:10
8:17 9:1,13	reasoning	131:20			researcher 66:7		33:22,24
10:8,20	7:24	recreational	rehabilitate	removing 98:22 99:20		responses	35:18 36:21
11:12,17,23	reasons 57:17 90:13	149:18	52:5		researchers 92:23	17:22	45:5 46:12
15:1 19:14		red 18:5	rehabilitation 85:24	reoffend		responsibility 37:1	51:8 54:11
19:17 20:18	receive 119:23	93:21 153:24		113:21	resetting 23:21		55:10 57:3
24:8 25:2,8			rehabilitati	115:12 122:3	residential	responsible	59:18 63:24
25:17 26:6	127:20 130:11	reduce 65:3	82:24 86:6		130:16	60:1 76:13	68:16 79:21 80:7 87:12
26:15,18		66:14 68:18	86:14,19 87:4	reoffending	130:16	77:18,19	
27:20 28:15	receptor 20:24	68:21 69:5	rehabilitative	114:6 115:20	145:22	Responsivity 79:20	88:2 92:19 94:19 104:2
28:18 29:24		72:13 74:13 75:16 92:3	128:23		Resolution	rest 18:10	125:4
30:2,3,5,14 32:24 33:3	recess 158:5	96:8	reinforceme	reorganize 42:14	2:6,7,8	116:10	138:10,11
33:24 34:16	recidivising 49:5	reduces 68:2	88:1 94:17	reorientation	RESOLUT	restitution	155:23
34:20 35:10	recidivism	69:12	relate 38:10	57:5	1:19	106:2	153:25
36:11 40:1	115:1		related 19:11	reorienting		restorative	
	recidivistic	reducing 74:11 75:11	21:13 70:23	51:11	resort 73:23 123:23	123:11	rightfully 135:24
42:18 44:7 44:20 47:1	30:7	123:1 130:6	85:24 115:1			139:10,22	
		133:18	138:18	repeating 27:1,24	resource 141:6	,	rights 118:6
47:2,14,17 47:22 48:3	recipients 131:8	reductions	relates 60:16	repetition	resourced	140:6,8,14 140:19	rings 18:8 risk 25:16,18
48:6 50:2,3		151:14,16		29:19	25:3		· ·
50:12 51:19	reclaim 33:4 recognition	reenact 26:22	Relations 101:6	replicated	resources	151:7 Restore	33:22 36:12 65:3 66:15
56:19 57:7	71:16	reentering	relationship	100:24	44:24 45:8	108:18	67:12,13,16
59:5,7	recognize	110:2	5:24 29:22	report 37:14	54:6 70:2	restructuring	67:23 68:1
60:21 66:21	49:2 52:17	reentry 39:6	relationships	48:17 93:6	114:13	88:17	68:2,5,10
68:4 70:5	75:22 76:18	referrals	27:19	155:24	130:5	result 35:12	68:13,18,21
72:15 77:3	84:6 87:8	137:23	relative 80:5	155:24	138:16	38:24 39:20	69:2,6,12
80:6 81:21	90:6 91:18	referred	relatively	156:21	140:12,15	40:13 67:14	69:17,17,18
83:10 84:17	125:24	129:7	46:14 70:8	150:21	140:12,13	112:18	69:18,20,22
87:1 91:19	recognizes	reform 1:2	release 45:7	reporter	140.22	120:16	69:24 70:7
92:18,18	85:18	2:4,10,13	release 45.7	159:12,19	141.14	resulting 5:12	70:8 71:16
114:9,23	156:13	64:24	118:4	reporting	143:19	results 13:10	71:21,24
114.9,23	recognizing	125:14	relentless 9:9	105:20	respond 3:17	55:18 108:8	72:23 73:11
120:5,23	71:14 72:20	155:1	9:18,21	132:4	18:19 24:2	retain 73:3	73:24 74:1
120.5,25	86:5,19	156:16	10:23	represent	24:5 89:9	revealed	74:11 75:11
135:17	92:9 133:19	refreshed	relentlessly	30:15 66:6	117:23	144:5	78:12,23
133.17	72.7 133.17	renesiicu	reichticssty	50.15 00.0	111.23	177.5	70.12,23
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>

81:6,10,23 67:8 90:14 102:16 scientists 150:19 separate 22:9 settings 48:2 101: 82:16 83:9 128:11 104:6 70:16 seeing 36:20 separated 56:23 61:9 showing showing showng s	22 :11 0 28:11 13 ng 7 99:1 75:1 6:16
79:18,20,24 safety 2:15 98:19,20 81:19 87:7 135:5 139:9 23:1 138:10 119:24 80:5,8,8,15 29:8 37:20 99:21,23 93:1 145:1 140:1 142:5 sent 13:9 143:11 show 4 80:17,18,19 65:12,21 102:4,7,16 scientific 60:7 148:16 124:1,4 149:4 11:1 81:6,10,23 67:8 90:14 102:16 scientists 150:19 separate 22:9 settings 48:2 101: 82:16 83:9 128:11 104:6 70:16 seeing 36:20 separated 56:23 61:9 showing 85:1 91:6 131:20 113:16 score 12:23 62:17 76:17 12:16 22:22 143:9 21:1 101:7 138:4 116:7,9 13:5,7,11 101:18 121:20 setup 3:8 shown 124:14 sailboat 119:24 13:14 14:5 106:15,21 separation 10:21 shows	22 :11 0 28:11 13 ng 7 99:1 75:1 6:16
80:5,8,8,15 29:8 37:20 99:21,23 93:1 145:1 140:1 142:5 sent 13:9 143:11 show 4 80:17,18,19 65:12,21 102:4,7,16 scientific 60:7 148:16 124:1,4 149:4 11:1 81:6,10,23 67:8 90:14 102:16 scientists 150:19 separate 22:9 settings 48:2 101: 82:16 83:9 128:11 104:6 70:16 seeing 36:20 separated 56:23 61:9 showing 85:1 91:6 131:20 113:16 score 12:23 62:17 76:17 12:16 22:22 143:9 21:1 101:7 138:4 116:7,9 13:5,7,11 101:18 121:20 setup 3:8 shown 124:14 sailboat 119:24 13:14 14:5 106:15,21 separation 10:21 shows	:11 0 28:11 13 ng 7 99:1 75:1 6:16
80:17,18,19 65:12,21 102:4,7,16 scientific 60:7 148:16 124:1,4 149:4 11:1 81:6,10,23 67:8 90:14 102:16 scientists 150:19 separate 22:9 settings 48:2 101: 82:16 83:9 128:11 104:6 70:16 seeing 36:20 separated 56:23 61:9 showing 85:1 91:6 131:20 113:16 score 12:23 62:17 76:17 12:16 22:22 143:9 21:1 101:7 138:4 116:7,9 13:5,7,11 101:18 121:20 setup 3:8 shown 124:14 sailboat 119:24 13:14 14:5 106:15,21 separation 10:21 shows	0 28:11 13 ng 7 99:1 75:1 6:16
81:6,10,23 67:8 90:14 102:16 scientists 150:19 separate 22:9 settings 48:2 101: 82:16 83:9 128:11 104:6 70:16 seeing 36:20 separated 56:23 61:9 showing 85:1 91:6 131:20 113:16 score 12:23 62:17 76:17 12:16 22:22 143:9 21:1 101:7 138:4 116:7,9 13:5,7,11 101:18 121:20 setup 3:8 shown 124:14 sailboat 119:24 13:14 14:5 106:15,21 separation 10:21 shows	13 ng 7 99:1 75:1 6:16
82:16 83:9 128:11 104:6 70:16 seeing 36:20 separated 56:23 61:9 showing showing showing showing sering 36:20 85:1 91:6 131:20 113:16 score 12:23 62:17 76:17 12:16 22:22 143:9 21:1 101:7 138:4 116:7,9 13:5,7,11 101:18 121:20 setup 3:8 showng shown	ng 7 99:1 75:1 6:16
85:1 91:6 131:20 113:16 score 12:23 62:17 76:17 12:16 22:22 143:9 21:1 101:7 138:4 116:7,9 13:5,7,11 101:18 121:20 setup 3:8 shown 124:14 sailboat 119:24 13:14 14:5 106:15,21 separation 10:21 shows	7 99:1 75:1 6:16
85:1 91:6 131:20 113:16 score 12:23 62:17 76:17 12:16 22:22 143:9 21:1 101:7 138:4 116:7,9 13:5,7,11 101:18 121:20 setup 3:8 shown 124:14 sailboat 119:24 13:14 14:5 106:15,21 separation 10:21 shows	7 99:1 75:1 6:16
124:14 sailboat 119:24 13:14 14:5 106:15,21 separation 10:21 shows	75:1 6:16 e d
124:14	6:16 e d
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	6:16 e d
126:11 51:17 120:12,14 14:14 107:4 86:12 seven 14:16 shrub	
128:3 138:3 salary 103:5 122:9 screaming 117:10 sequence 76:2 77:13 shuffle	
risks 71:11 salvageable 123:13,20 35:22 124:9 35:17 severe 10:13 140:	
	s 114:1
risky 25:15 San 11:20 126:11 128:20 155:16 131:14 47:22 side 9:	
	7 68:1
road 18:1,1,2 sanctuary 132:20 128:9,14 119:9 142:2 seriously 72:3 73:19 105:	
102:11 131:18 133:1 screws 94:18 151:15 73:15 124:5 sex 14:18 sides 1	
104:24 Sandra 2:19 134:24 se 82:13 83:1 self 7:23 134:6 42:13 signifi	
	1 128:4
robbing 90:1 satisfy 107:8 138:9,16 seat 33:10 128:4 130:21 sexual 12:10 130:	
Rojas 1:15 save 134:3 139:11,15 63:12 self-harming 134:2 16:3 109:1 signify	
Social Second 6:9 Second 6:	
91:3 147:19 saving 138:18 142:5 143:7 45:14 54:8 self-regulate 5:24 12:20 45:22 signs 1	
147:19,22 153:15 143:8,11 63:7 70:12 8:8 served 131:1 Shabazz silo 15	
147.19,22 153.15 145.8,11 05.7 70.12 8.8 served 151.1 Shabazz sho 15 148:2 150:8 saw 100:16 147:5,16 95:10,13 self-report service 38:4 43:24 51:22 silos 1	
role 60:9 Sawyer 63:8 151:2,21 104:4 128:18 56:23 106:3 shaking 151:	
65:24 66:6 95:14 152:24 115:16 selling 98:7 130:16 150:19 similar	
100:18 110:17,18 school-based 157:3 selves 9:2 131:7 share 22:7 143:	
roles 101:1 138:24 school-to-p 33:20,21 Senator 56:19 57:6 154:4,11 49:1	
room 1:5 23:5 Sawyer's 91:9 92:3 seconded 146:15 60:17 85:24 155:4 simply	
23:11 83:17	
92:24 135:7 saying 45:4 123:1 139:3 secondly 120:19 108:13 153:18 30:1	
135:22 52:10 75:7 schools 39:10 45:15 53:6 sending 49:2 112:14 sharing single	
rooms 155:8 80:7,14,17 40:1,5,6 69:4 139:13 118:20 151:20 53:1	
root 44:20 157:14 53:23 72:11 secure 113:10 sends 18:9 123:15 155:14 sir 63:	
48:14 says 24:3 72:14,17 127:19 sensation 125:16,17 shift 17:11 136:	
rope 32:16 scale 100:24 73:3,4 74:3 132:14 23:4 127:2 129:4 46:15 59:7 sit 152	
routed scans 21:17 96:15,16 133:13,19 sensations 130:5,11,18 62:6 137:13 site 11	
135:17 scared 61:10 97:2,14 133:23 17:3 132:8,11 140:21 sites 2	
Roy 15:15,20 61:10,11,12 98:12 99:18 secured sense 5:5 7:23 140:10 141:13 sitting	
1	1 125:4
	7,10
run 18:12 school 5:23 126:9 23:24 31:17 27:21 28:22 149:22 shits 47:13 situati	
	8 53:16
24:8 9:5 11:12 schools' 142:3 46:3,9 50:19 66:11 156:3 37:23 38:22 108:	
running 38:3 39:14 Schwartzm 48:12 50:23 87:6,15 157:21 shooting 142:	
28:11 39:18 53:5 1:16 93:15 55:16 58:7 90:17 109:2 sessions 39:21 situati	
	4 36:16
rush 25:16	
	7 75:12
	4 88:4
sadly 153:16 92:2,17 66:12,12 107:3 109:3 sensory 21:24 98:19 59:15 106:	7
safe 27:13	

							Page 17
100 10 00	1	1.55.10	71 10 107 5	l	60.4	l	1262
132:10,23	94:21	spend 55:10	71:10 107:5	strategies	60:4	substantial	126:2
skills 29:8,10	114:23	58:5,6	startling	2:13 32:9	student	13:5 16:7	supposed
103:2	146:5	spending	14:13 116:4	125:18	112:15	subtext 10:15	47:6 59:10
127:10,13	sorts 76:11	71:4 122:16	starts 6:7,22	126:23	113:9,19	suburban	110:13
sleeping	76:20 78:6	spends	state 3:21,23	strategy	116:16	148:22	120:23
17:18	88:10 91:13	104:10	24:20 38:9	55:15 133:2	119:23	149:5,7	sure 92:12
slide 90:23	92:14	spent 97:13	56:8 63:13	Strawberry	120:3	suburbanites	119:4
slides 64:2	sounds 54:14	120:18	113:10	34:24	121:13	150:16	120:17,21
slow 35:18	South 39:15	122:9,10	115:23	stream 17:6	123:6,13	success 99:2	121:14
small 16:9	41:8 101:7	spill 39:14	118:13	street 14:24	139:13,16	102:11	122:21
smaller	Southwest	spinal 18:11	121:19,19	streets 19:23	139:17	103:15	surface 5:18
113:13	16:19	splitter 22:15	121:21	strength	students	104:24	7:16
smells 22:21	space 22:9	spoke 68:8,9	126:4	68:18 69:21	102:6 105:6	108:7,9	surgeon
smoke 14:16	Spanish	115:2	146:14,24	strengthen	111:16,18	successful	58:11
smoking 33:8	22:13	148:13	148:23	69:10 72:19	111:19,20	84:17	surprise 77:6
soapbox	speak 3:3	sports 76:11	statement	74:13	111:20,22	108:14	114:16
155:15	64:24 68:5	76:19	37:15	stress 8:15,18	112:1,21,24	122:4	surrounded
social 8:10	88:22 101:4	squeaky 51:6	states 14:9	8:22 9:4,5,8	114:7,11,22	suddenly	34:22
33:2 35:12	101:21	stable 126:6	82:12	9:9,10,10	115:4,18	17:8,20	survey 15:17
39:13 43:6	109:16	staff 29:22	static 68:7	9:18 10:1	116:12	suffer 14:21	survival
43:8 62:5	110:4 111:3	127:3,20	station	10:23,24	117:5,7,9	suggest 52:24	19:20 23:9
socially 78:14	117:2	128:7	132:21	11:1,6	119:2,6,11	54:5 83:3	survive 18:13
society 75:4	125:11	139:15	statistics 14:4	13:12 20:12	119:19	suggestions	32:20
93:23	151:18	140:13	99:1 144:3	21:1 32:4	121:8	65:23	surviving
sociology	speakers	Staffing	status 130:3	38:23 89:14	123:18,24	suicidal 13:16	43:4
40:18	99:23	129:7	stay 106:3,8	109:15	124:18	14:2 25:13	susceptibility
soda 54:15,17	speaking	stake 23:17	110:1	127:9 132:1	132:19	128:6	90:24
54:22	66:22 98:17	stakeholders	113:15	stressed 9:1	140:5,7	suicide 14:22	suspended
software-ba	100:3	134:11	stayed 144:1	10:11,18	studied 11:18	128:8	113:6
120:2	spear 20:17	stalls 12:6	staying	57:13	studies	suited 130:23	suspension
solution	spearheading	13:2	135:19	stresses 53:8	139:21	summarize	73:8,9
104:14	146:16	standard	stays 139:11	stressful 10:4	study 11:13	16:8	suspensions
solving 84:16	special 1:2	128:17	steer 109:8	10:7	11:14,15,21	summary	123:2,4
84:21,24	2:3,9 33:19	standpoint	Steinberg	stressors	11:23 13:18	30:12	140:2
85:9,14	64:23	40:18 52:2	83:15,23	39:22 40:8	13:21 15:9	Summer	sustain 130:7
somebody	111:12	89:2,18	stenographer	40:13	15:11,14	156:22	sustainable
8:24 16:5	112:7,10,13	stands 129:21	3:24	strictly	70:15,16	157:8	152:8
19:23 24:3	1 110 10	1 -44 05 6	l atamaamambia	146:21	11610	· · · · · · · · · · · · · · · · · · ·	
	112:13	start 25:6	stenographic		116:10	supervision	swell 20:16
24:13 58:20	113:14	39:13 45:11	159:6	strike 65:17	stuff 28:1	132:5	swelling
24:13 58:20 89:5 94:18	113:14 120:3,19	39:13 45:11 49:1 51:1	159:6 step 126:3	strike 65:17 strikes 82:3	stuff 28:1 72:3	132:5 159:19	swelling 20:19
24:13 58:20 89:5 94:18 somebody's	113:14 120:3,19 122:13	39:13 45:11 49:1 51:1 55:21 95:18	159:6 step 126:3 steven 129:9	strike 65:17 strikes 82:3 stroke 14:7	stuff 28:1 72:3 subject 60:21	132:5 159:19 supervisor	swelling 20:19 symptoms
24:13 58:20 89:5 94:18 somebody's 22:17 47:20	113:14 120:3,19 122:13 125:13	39:13 45:11 49:1 51:1 55:21 95:18 96:15 107:6	159:6 step 126:3 steven 129:9 stigma 98:23	strike 65:17 strikes 82:3 stroke 14:7 strong 9:13	stuff 28:1 72:3 subject 60:21 subjected	132:5 159:19 supervisor 135:5	swelling 20:19 symptoms 34:10 58:3
24:13 58:20 89:5 94:18 somebody's 22:17 47:20 somewhat	113:14 120:3,19 122:13 125:13 156:7,15,22	39:13 45:11 49:1 51:1 55:21 95:18 96:15 107:6 110:9	159:6 step 126:3 steven 129:9 stigma 98:23 130:6	strike 65:17 strikes 82:3 stroke 14:7 strong 9:13 22:21 39:7	stuff 28:1 72:3 subject 60:21 subjected 62:3	132:5 159:19 supervisor 135:5 support 25:2	swelling 20:19 symptoms 34:10 58:3 sys 60:3
24:13 58:20 89:5 94:18 somebody's 22:17 47:20 somewhat 52:20 84:7	113:14 120:3,19 122:13 125:13 156:7,15,22 157:8 158:7	39:13 45:11 49:1 51:1 55:21 95:18 96:15 107:6 110:9 134:19	159:6 step 126:3 steven 129:9 stigma 98:23 130:6 stimuli 23:23	strike 65:17 strikes 82:3 stroke 14:7 strong 9:13 22:21 39:7 75:7 83:24	stuff 28:1 72:3 subject 60:21 subjected 62:3 subjective	132:5 159:19 supervisor 135:5 support 25:2 25:3 35:12	swelling 20:19 symptoms 34:10 58:3 sys 60:3 system 2:12
24:13 58:20 89:5 94:18 somebody's 22:17 47:20 somewhat 52:20 84:7 89:3	113:14 120:3,19 122:13 125:13 156:7,15,22 157:8 158:7 specific 50:2	39:13 45:11 49:1 51:1 55:21 95:18 96:15 107:6 110:9 134:19 143:19	159:6 step 126:3 steven 129:9 stigma 98:23 130:6 stimuli 23:23 Stoneleigh	strike 65:17 strikes 82:3 stroke 14:7 strong 9:13 22:21 39:7 75:7 83:24 129:17	stuff 28:1 72:3 subject 60:21 subjected 62:3 subjective 41:22	132:5 159:19 supervisor 135:5 support 25:2 25:3 35:12 123:14	swelling 20:19 symptoms 34:10 58:3 sys 60:3 system 2:12 4:9,17 5:22
24:13 58:20 89:5 94:18 somebody's 22:17 47:20 somewhat 52:20 84:7 89:3 soon 26:11	113:14 120:3,19 122:13 125:13 156:7,15,22 157:8 158:7 specific 50:2 79:11	39:13 45:11 49:1 51:1 55:21 95:18 96:15 107:6 110:9 134:19 143:19 152:14	159:6 step 126:3 steven 129:9 stigma 98:23 130:6 stimuli 23:23 Stoneleigh 110:24	strike 65:17 strikes 82:3 stroke 14:7 strong 9:13 22:21 39:7 75:7 83:24 129:17 134:9	stuff 28:1 72:3 subject 60:21 subjected 62:3 subjective 41:22 submerge	132:5 159:19 supervisor 135:5 support 25:2 25:3 35:12 123:14 133:17	swelling 20:19 symptoms 34:10 58:3 sys 60:3 system 2:12 4:9,17 5:22 7:13 17:11
24:13 58:20 89:5 94:18 somebody's 22:17 47:20 somewhat 52:20 84:7 89:3 soon 26:11 sorry 12:4	113:14 120:3,19 122:13 125:13 156:7,15,22 157:8 158:7 specific 50:2 79:11 specifically	39:13 45:11 49:1 51:1 55:21 95:18 96:15 107:6 110:9 134:19 143:19 152:14 started 53:22	159:6 step 126:3 steven 129:9 stigma 98:23 130:6 stimuli 23:23 Stoneleigh 110:24 134:23	strike 65:17 strikes 82:3 stroke 14:7 strong 9:13 22:21 39:7 75:7 83:24 129:17 134:9 strongest	stuff 28:1 72:3 subject 60:21 subjected 62:3 subjective 41:22 submerge 55:3	132:5 159:19 supervisor 135:5 support 25:2 25:3 35:12 123:14 133:17 138:21	swelling 20:19 symptoms 34:10 58:3 sys 60:3 system 2:12 4:9,17 5:22 7:13 17:11 23:22 26:16
24:13 58:20 89:5 94:18 somebody's 22:17 47:20 somewhat 52:20 84:7 89:3 soon 26:11 sorry 12:4 24:14 54:23	113:14 120:3,19 122:13 125:13 156:7,15,22 157:8 158:7 specific 50:2 79:11 specifically 88:7 115:18	39:13 45:11 49:1 51:1 55:21 95:18 96:15 107:6 110:9 134:19 143:19 152:14 started 53:22 76:17	159:6 step 126:3 steven 129:9 stigma 98:23 130:6 stimuli 23:23 Stoneleigh 110:24 134:23 stop 19:6	strike 65:17 strikes 82:3 stroke 14:7 strong 9:13 22:21 39:7 75:7 83:24 129:17 134:9 strongest 81:5,10	stuff 28:1 72:3 subject 60:21 subjected 62:3 subjective 41:22 submerge 55:3 subsequently	132:5 159:19 supervisor 135:5 support 25:2 25:3 35:12 123:14 133:17 138:21 140:15	swelling 20:19 symptoms 34:10 58:3 sys 60:3 system 2:12 4:9,17 5:22 7:13 17:11 23:22 26:16 28:8 30:18
24:13 58:20 89:5 94:18 somebody's 22:17 47:20 somewhat 52:20 84:7 89:3 soon 26:11 sorry 12:4 24:14 54:23 93:19	113:14 120:3,19 122:13 125:13 156:7,15,22 157:8 158:7 specific 50:2 79:11 specifically 88:7 115:18 117:3 118:5	39:13 45:11 49:1 51:1 55:21 95:18 96:15 107:6 110:9 134:19 143:19 152:14 started 53:22 76:17 106:22	159:6 step 126:3 steven 129:9 stigma 98:23 130:6 stimuli 23:23 Stoneleigh 110:24 134:23 stop 19:6 35:4 61:2	strike 65:17 strikes 82:3 stroke 14:7 strong 9:13 22:21 39:7 75:7 83:24 129:17 134:9 strongest 81:5,10 struck 65:15	stuff 28:1 72:3 subject 60:21 subjected 62:3 subjective 41:22 submerge 55:3 subsequently 91:12	132:5 159:19 supervisor 135:5 support 25:2 25:3 35:12 123:14 133:17 138:21 140:15 supported	swelling 20:19 symptoms 34:10 58:3 sys 60:3 system 2:12 4:9,17 5:22 7:13 17:11 23:22 26:16 28:8 30:18 42:1,1,4
24:13 58:20 89:5 94:18 somebody's 22:17 47:20 somewhat 52:20 84:7 89:3 soon 26:11 sorry 12:4 24:14 54:23 93:19 sort 65:11	113:14 120:3,19 122:13 125:13 156:7,15,22 157:8 158:7 specific 50:2 79:11 specifically 88:7 115:18 117:3 118:5 spectrum	39:13 45:11 49:1 51:1 55:21 95:18 96:15 107:6 110:9 134:19 143:19 152:14 started 53:22 76:17 106:22 142:2	159:6 step 126:3 steven 129:9 stigma 98:23 130:6 stimuli 23:23 Stoneleigh 110:24 134:23 stop 19:6 35:4 61:2 83:7 87:2	strike 65:17 strikes 82:3 stroke 14:7 strong 9:13 22:21 39:7 75:7 83:24 129:17 134:9 strongest 81:5,10 struck 65:15 structure	stuff 28:1 72:3 subject 60:21 subjected 62:3 subjective 41:22 submerge 55:3 subsequently 91:12 substance	132:5 159:19 supervisor 135:5 support 25:2 25:3 35:12 123:14 133:17 138:21 140:15 supported 14:11 98:18	swelling 20:19 symptoms 34:10 58:3 sys 60:3 system 2:12 4:9,17 5:22 7:13 17:11 23:22 26:16 28:8 30:18 42:1,1,4 44:16 45:16
24:13 58:20 89:5 94:18 somebody's 22:17 47:20 somewhat 52:20 84:7 89:3 soon 26:11 sorry 12:4 24:14 54:23 93:19 sort 65:11 73:21,22	113:14 120:3,19 122:13 125:13 156:7,15,22 157:8 158:7 specific 50:2 79:11 specifically 88:7 115:18 117:3 118:5 spectrum 65:14	39:13 45:11 49:1 51:1 55:21 95:18 96:15 107:6 110:9 134:19 143:19 152:14 started 53:22 76:17 106:22 142:2 149:24	159:6 step 126:3 steven 129:9 stigma 98:23 130:6 stimuli 23:23 Stoneleigh 110:24 134:23 stop 19:6 35:4 61:2 83:7 87:2 151:13	strike 65:17 strikes 82:3 stroke 14:7 strong 9:13 22:21 39:7 75:7 83:24 129:17 134:9 strongest 81:5,10 struck 65:15 structure 40:12 41:13	stuff 28:1 72:3 subject 60:21 subjected 62:3 subjective 41:22 submerge 55:3 subsequently 91:12 substance 12:15 20:9	132:5 159:19 supervisor 135:5 support 25:2 25:3 35:12 123:14 133:17 138:21 140:15 supported 14:11 98:18 supporting	swelling 20:19 symptoms 34:10 58:3 sys 60:3 system 2:12 4:9,17 5:22 7:13 17:11 23:22 26:16 28:8 30:18 42:1,1,4 44:16 45:16 46:1,5,11
24:13 58:20 89:5 94:18 somebody's 22:17 47:20 somewhat 52:20 84:7 89:3 soon 26:11 sorry 12:4 24:14 54:23 93:19 sort 65:11 73:21,22 77:2,14	113:14 120:3,19 122:13 125:13 156:7,15,22 157:8 158:7 specific 50:2 79:11 specifically 88:7 115:18 117:3 118:5 spectrum 65:14 speed 19:4	39:13 45:11 49:1 51:1 55:21 95:18 96:15 107:6 110:9 134:19 143:19 152:14 started 53:22 76:17 106:22 142:2 149:24 starting 5:8	159:6 step 126:3 steven 129:9 stigma 98:23 130:6 stimuli 23:23 Stoneleigh 110:24 134:23 stop 19:6 35:4 61:2 83:7 87:2 151:13 straight	strike 65:17 strikes 82:3 stroke 14:7 strong 9:13 22:21 39:7 75:7 83:24 129:17 134:9 strongest 81:5,10 struck 65:15 structure 40:12 41:13 60:24 61:19	stuff 28:1 72:3 subject 60:21 subjected 62:3 subjective 41:22 submerge 55:3 subsequently 91:12 substance 12:15 20:9 75:2 126:10	132:5 159:19 supervisor 135:5 support 25:2 25:3 35:12 123:14 133:17 138:21 140:15 supported 14:11 98:18 supporting 127:10	swelling 20:19 symptoms 34:10 58:3 sys 60:3 system 2:12 4:9,17 5:22 7:13 17:11 23:22 26:16 28:8 30:18 42:1,1,4 44:16 45:16 46:1,5,11 46:16,16,22
24:13 58:20 89:5 94:18 somebody's 22:17 47:20 somewhat 52:20 84:7 89:3 soon 26:11 sorry 12:4 24:14 54:23 93:19 sort 65:11 73:21,22	113:14 120:3,19 122:13 125:13 156:7,15,22 157:8 158:7 specific 50:2 79:11 specifically 88:7 115:18 117:3 118:5 spectrum 65:14	39:13 45:11 49:1 51:1 55:21 95:18 96:15 107:6 110:9 134:19 143:19 152:14 started 53:22 76:17 106:22 142:2 149:24	159:6 step 126:3 steven 129:9 stigma 98:23 130:6 stimuli 23:23 Stoneleigh 110:24 134:23 stop 19:6 35:4 61:2 83:7 87:2 151:13	strike 65:17 strikes 82:3 stroke 14:7 strong 9:13 22:21 39:7 75:7 83:24 129:17 134:9 strongest 81:5,10 struck 65:15 structure 40:12 41:13	stuff 28:1 72:3 subject 60:21 subjected 62:3 subjective 41:22 submerge 55:3 subsequently 91:12 substance 12:15 20:9	132:5 159:19 supervisor 135:5 support 25:2 25:3 35:12 123:14 133:17 138:21 140:15 supported 14:11 98:18 supporting	swelling 20:19 symptoms 34:10 58:3 sys 60:3 system 2:12 4:9,17 5:22 7:13 17:11 23:22 26:16 28:8 30:18 42:1,1,4 44:16 45:16 46:1,5,11
24:13 58:20 89:5 94:18 somebody's 22:17 47:20 somewhat 52:20 84:7 89:3 soon 26:11 sorry 12:4 24:14 54:23 93:19 sort 65:11 73:21,22 77:2,14	113:14 120:3,19 122:13 125:13 156:7,15,22 157:8 158:7 specific 50:2 79:11 specifically 88:7 115:18 117:3 118:5 spectrum 65:14 speed 19:4	39:13 45:11 49:1 51:1 55:21 95:18 96:15 107:6 110:9 134:19 143:19 152:14 started 53:22 76:17 106:22 142:2 149:24 starting 5:8	159:6 step 126:3 steven 129:9 stigma 98:23 130:6 stimuli 23:23 Stoneleigh 110:24 134:23 stop 19:6 35:4 61:2 83:7 87:2 151:13 straight	strike 65:17 strikes 82:3 stroke 14:7 strong 9:13 22:21 39:7 75:7 83:24 129:17 134:9 strongest 81:5,10 struck 65:15 structure 40:12 41:13 60:24 61:19	stuff 28:1 72:3 subject 60:21 subjected 62:3 subjective 41:22 submerge 55:3 subsequently 91:12 substance 12:15 20:9 75:2 126:10	132:5 159:19 supervisor 135:5 support 25:2 25:3 35:12 123:14 133:17 138:21 140:15 supported 14:11 98:18 supporting 127:10	swelling 20:19 symptoms 34:10 58:3 sys 60:3 system 2:12 4:9,17 5:22 7:13 17:11 23:22 26:16 28:8 30:18 42:1,1,4 44:16 45:16 46:1,5,11 46:16,16,22

							Page 18
	I	I	I	I	I		
49:23 50:11	120:16	79:2,18	teams 39:11	116:22	156:19	76:10,11,15	82:3 83:18
50:17,22		80:20,24	40:6 76:19	121:4	158:6	76:20 77:12	84:22 85:11
51:2,12	T	81:22	tears 38:16	124:10	thanking	78:6 79:2	87:23 91:22
52:7 55:5,7	T 159:1,1	106:24	technical	128:22	64:23	79:22 80:1	93:7 94:22
57:12 58:8	table 2:24	136:10	88:8	terms 19:14	Thanks 27:9	81:5,15,21	95:5 98:22
59:3,7 60:1	63:15 95:12	144:21	teddy 32:15	37:16 55:15	theory 27:6	82:10,20,21	104:3
60:4 76:22	95:16	talking 33:18	teen 53:8	66:13 72:3	79:19	83:11 84:15	106:17
80:22 82:5	152:11,16	52:5 62:5	teenager 8:5	72:17 74:10	therapeutic	84:23 87:16	114:15,17
83:1,20	tagged	64:19 65:2	8:5	74:19,22	48:5 49:16	89:5 90:1,9	115:11,16
84:3,11	141:10	65:18,20	teenagers	75:10 78:20	56:11,13	91:13,23	115:17
86:9 89:20	take 3:16	66:19 77:18	7:24	78:24 80:14	138:9,21	92:5,9,14	121:3
89:21 91:7	9:21 21:19	82:5 90:12	teens 113:2	80:22	therapist	92:17 97:9	124:16
91:11,12,16	24:22 28:7	98:1,12	telephone	105:12	129:13	99:3 100:16	127:4 137:1
96:9,11,22	37:7 40:19	125:5	15:17	144:3,16	therapists	101:17,19	137:4 138:2
97:8,20,20	43:5 47:13	126:23	television	147:13	129:13	103:5 109:7	138:4 141:9
98:23 99:9	55:20 70:6	143:13	31:11	149:20,24	therapy 31:5	109:12,15	141:12,15
100:1 103:8	71:11 73:15	talks 78:6	tell 9:11	153:4	46:2 47:20	118:11	142:6,10
104:20	78:18 84:2	tangible	11:13 13:7	territory 33:4	48:24	119:5	143:4,15,17
105:16,21	84:10 85:6	127:10	16:22 75:6	testify 2:18	131:24	120:17	144:14,15
109:10,11	96:20 97:24	tangled 138:5	91:22 97:21	3:7 63:1	thing 21:15	121:9	144:16
109:12	98:11 101:6	tap 62:21	101:23	125:18	24:13 32:1	136:22	145:2,16,16
110:2,7	139:5 146:5	target 28:9	147:2,12	testifying	45:2,3	137:4,20	145:21
111:12,20	148:5,21	32:23	150:13,14	99:15 110:9	61:16 66:2	138:4	147:7
111:23	taken 33:12	targeted	telling 112:8	testimony 4:3	69:6,14	140:11	149:23
112:3,10	41:8 120:13	129:23	tells 66:12	4:12 63:14	70:12 71:18	141:9 142:6	150:21
114:14,19	156:6 159:6	targeting	76:24 80:1	64:3,16	72:9 73:22	142:12	152:21
115:7,8,15	takes 18:14	79:1,3	81:19	88:24	77:17 80:18	143:8,13	153:6,19
116:7 117:9	18:20 22:9	Tariq 1:13	104:23	155:20	85:10 89:24	144:24	154:13,23
117:11,14	42:17 51:18	51:22,24	145:1	thank 2:16	94:21 103:1	149:17	155:16
118:7,19	51:19 57:4	54:3	tempers	3:4,18 4:4	120:7 122:5	152:4 154:2	thinking
123:7	97:1 108:11	task 15:7	24:23	17:15,17	141:17	think 16:23	21:21 26:9
125:22	134:6	tasks 28:23	template	27:8 30:24	things 3:12	22:6 24:20	28:23 34:12
126:13,17	talk 9:14 22:7	30:1	151:24	31:3 37:13	5:6 7:6 8:15	26:9 27:12	37:11 64:2
127:7,18	29:16 37:22	taught	Temple 35:1	44:1,3,4	10:14 13:24	27:15 29:10	75:20 88:6
130:7,9,21	38:8,14	127:23	83:16	51:21,23	15:12 17:12	29:24 31:7	88:10 89:6
133:7	64:8 66:5	tax 48:12	ten 12:18	62:12,17,18	25:4 27:1	33:3,5,6	118:11
135:12	66:11,15 67:11,19,20	54:15,17,22	14:8,23	62:23 63:4	29:20,21	34:19 36:10 37:6,9,10	139:14
136:24 137:7,14	68:4 87:16	54:22	65:2,22 66:3,10	63:20 78:16 81:20 87:19	31:7,17 34:7,8	43:19 45:17	140:9 153:16
137:7,14	88:4 96:6	taxpayer 134:3	75:17 76:4	91:2 92:20	34:7,8 35:15 39:16	43:19 43:17 47:15,17,18	thinks 107:1
138:19,22	96:19 97:3	teacher 77:21	78:9,10,16	91:2 92:20 94:20 95:3	48:13,23	48:3 49:18	thinks 107:1 third 13:3
140:23	97:11,16	119:18	81:7 90:23	94:20 93:3	52:13 57:20	49:20 50:19	54:8 72:9
141:1,11,20	98:18 99:8	teachers	94:2	96:4 110:3	57:21 59:22	50:22 54:24	154:1
142:13,20	101:22	119:14	94:2 tend 26:21	110:11,11	64:19 65:2	55:4,22	thirdly 53:7
143:3,17,18	101:22	140:13	84:24	110:11,11	65:16,22	56:18,20	thought 64:7
144:18	103:23	155:7	tendency	111:2,4	66:3,10,20	50:18,20 57:3,7 60:3	64:12
152:3	119:11	teaches	139:5	134:16	66:22 67:10	61:3,12,15	137:13
152:5	152:4,17,18	127:13	tends 25:19	134:16	68:4,11,14	61:23 62:10	157:15
systemically	152:4,17,18	team 39:5	75:14	136:15	69:1,19,21	64:16 65:2	thoughtful
86:9	153:20	77:1 136:8	tenth 104:1	146:10	70:14 72:10	68:23 69:15	126:18
systems 21:12	153.20	136:12	term 55:15	140.10	70.14 72.10 72:11,20,22	70:9 75:14	thoughts 17:2
30:15 51:15	talked 37:16	teamed 96:10	57:19 59:14	147.18	73:1,13	78:14 80:13	153:12
51:16	40:12 52:13	100:5 101:3	59:15 80:10	155:19	75:1,13	81:9,21	thousand
31.10	64:20 72:22	100.5 101.5	37.13 00.10	155.17	75.20,21	01.2,21	
	020 , 222	I	I	I	l		

							Page 19
10011		1.00.5	1	1	1	l	
103:14	title 2:5	128:7	133:10,13	126:18	129:7	118:12,24	147:9
135:8,10	today 38:3	140:15	133:24	trigger 18:21	132:16	137:24	utilize 123:10
thousands	49:20 75:6	trainings	134:8	24:23	137:22	139:6 155:2	124:16
47:23,24	92:21 115:2	127:23	135:12,18	triggers 23:3	two-page	understood	142:15
103:17	125:17	trajection	155:1	23:9 44:13	64:1	45:1	143:9,20
threat 17:14	134:17	136:10	trauma-bas	trip 3:16	two-part	undiagnosed	147:6
24:4 73:17	135:8 156:3	trajectory	132:8	trouble 27:18	45:14 46:6	92:10	utilized 46:2
73:19,20	today's	41:10 146:5	trauma-inf	140:6	type 131:24	undo 26:20	86:7
threatening	144:19	152:9	46:2 56:19	truancy	148:21	55:20 61:1	utilizers 42:5
24:22	tolerance	transaction	131:12,21	101:22,24	types 49:16	unfortunate	utilizing
threats 23:24	73:5,16	98:3	136:3	102:3	86:2 97:2	142:18	45:12
138:20	99:20 139:4	transcript	trauma-spe	103:11,18	143:5	155:7	124:12
three 30:21	139:4	159:8,16	34:2 47:21	103:23	typically	unfortunat	$\overline{\mathbf{v}}$
33:6 53:12	tolerate 91:15	transferring	traumatic 9:1	146:13	74:24	26:1 44:15	vacations
53:14 95:15	Tomorrow 99:15	120:8	9:10,20	153:5		75:13	9:23
105:11		transfers 123:2	22:3,20	truant 102:8		106:14 107:4	
129:13 three-block	tool 121:1		23:8 26:22 37:4 52:18	103:15	U-Turn 117:5		valves 32:9
149:9	tooth 20:15	transition 125:6		104:10 147:1	ultimately 6:13 60:1	unique 127:17	variety 34:4 73:11
	top 66:3		89:10,13		102:10	133:2	
tiger's 20:15 time 3:16 6:5	75:17 76:4 78:16 81:7	translation 153:2,3	127:8,11 129:1 132:1	true 51:5 87:7	102:10	133:2	various 66:20 75:23 77:17
	90:23 94:1	,	132:13	truly 101:1	un-respond	United 14:9	78:1
9:17 11:22 17:24 18:9		transported 132:20	132:13	truly 101:1 try 4:6 9:3	126:22	units 36:7	venting 148:4
	topic 4:22 83:18		traumatized	32:18 33:14	unaddressed	universal	version 27:5
18:14,20,24 21:11 24:1	total 13:11	trapped 26:23 29:20	62:7,8	56:21 65:17	126:7	33:12	version 27.3 versus 138:8
24:10 25:18	total 13:11 totally 32:22	trauma 3:9	72:24 155:9	93:6 102:8	uncertain	University	Veterans
26:23 34:6	42:6,21	4:7,14 5:10	travel 32:13	109:15,20	147:13	63:19	84:20
34:15 40:19	touch 98:3	8:16,22	treat 47:6	116:19	unclear 59:9	116:11	Vets 45:1
47:13 52:20	126:16	17:8 22:12	150:2	121:17	undergo	134:24	victim 139:18
59:17 68:20	touched	27:5,9	treated 44:20	trying 5:16	47:14 57:11	unnecessary	victim's
71:4 81:17	152:22	28:13 30:11	47:8 60:19	10:7 53:14	undergoing	133:18	38:17
97:14	toxic 9:10	31:14 34:10	82:9 142:8	61:1 66:9	47:1	unrealistic	victims 37:22
104:11	10:24 11:1	35:11 37:24	treating 4:20	99:5 104:13	underlying	88:12	108:21
105:7 106:9	11:5 21:4	39:19 44:23	47:3 86:10	136:20	49:4 104:14	unrecognized	117:22
107:3	107:10	45:20 50:1	86:10 87:2	148:11	130:12	126:22	view 100:17
119:21,22	track 146:6	50:2 52:11	treatment	turn 25:4	undermines	unresolved	viewed 145:5
123:17	traction	53:8 58:2	34:2,11	35:13 89:22	27:10	27:22	violate
124:15,22	11:17	66:19 72:24	45:8 47:3	89:23 103:5		unsafe 15:22	154:16
136:5	traditional	88:17 89:8	47:19,21	103:6 107:9	15:2	ur 3:6	violation
142:17	16:2 48:1	89:12,22	48:13 49:3	114:9	understand	urgent 34:20	139:8
150:5 156:4	86:2 119:24	112:6 114:4	50:2 51:4	tutoring	5:1,2 21:9	use 13:17	violators 88:8
timely 120:8	trafficking	115:2	58:20 59:1	123:15	26:19 28:20	25:6,10	violence
Timene 95:14	108:22	117:19,22	92:15	twelve 14:21	29:18 30:2	79:6,7,11	10:22 12:16
120:24	109:1	117:24	106:13,20	42:12	30:3 32:19	80:10 83:7	15:21 16:4
125:6,14	trained 36:15	123:14	107:12	twice 6:12	36:19 46:1	94:16 95:2	24:17,24
135:4	47:8 127:4	125:20	131:2,10	14:15,18,19	47:10,12	107:5	25:24 34:22
times 12:21	127:12	126:1,21	146:8	18:14	52:1 127:14	116:22	35:6,11,12
14:16,17,20	trainers	127:4,6	Trem 135:7	twist 94:6	137:17	123:17	38:5,12,19
14:22,23	127:24	129:11,16	trend 106:21	two 6:20 10:9	understand	133:18	39:1,9 41:2
44:8 83:13	training 4:18	130:12,20	107:4	20:6 55:14	3:8,11 5:17	137:14	65:4 66:15
88:23	37:9 74:6	130:24	trends 112:5	59:16 65:6	30:19 86:24	138:1 140:9	67:5,19
tip 90:16	100:5,17	131:17	trickle 46:4	65:13 88:19	93:2,11	140:22	68:3,22
tipping 43:18	127:5,9,20	132:23	tried 66:4	99:22 117:7	111:7	143:10,16	69:3,13
11 8 11 1	, , -				116:16	, -	70:23 71:6
	l	I	I	I	I	I	I

							Page 20
	1	l	l	l	1	l	l <u></u>
74:11 75:11	142:12	115:17	Wilfredo 1:15	113:1 114:7	84:4,5 85:6	145:14,21	youths 79:13
75:16 77:7	154:17	116:19	147:19	workforce	87:11 98:22	146:3	Yup 52:22
78:13 126:8	155:18	122:18	WILLIAM	103:4	103:14	149:13	
violent 33:24	wanted 40:11	126:2	1:13	working	104:18	152:3	Z
56:1 72:4	108:16	we're 6:6 7:8	Williams 96:6	21:23 28:10	111:24	younger 12:8	zero 73:5,16
74:21 90:2	135:1	15:1 21:8	96:23	35:1 84:13	141:22	12:13 82:21	99:20 139:3
133:22	141:17	21:22 37:19	winds 31:23	89:19 92:5	years 4:19	87:17	139:4
visionary	147:22	47:6 59:23	wired 6:6	94:14	6:7,21	youth 38:5,11	zips 20:18
138:12	wants 24:14	61:1 80:13	11:8 29:3	104:12	13:19 29:2	39:9 73:10	zone 16:23
visited 119:10	126:14	80:16	wish 147:6	108:18	29:2 44:12	74:19 76:12	24:15 31:8
119:15	war 16:23	154:24	withdrawn	114:18	56:20 57:9	81:23 85:20	
120:1	24:15 31:8	we've 7:15	106:6	118:15	70:18 75:5	85:20 86:12	0
visits 111:10	45:2	34:23 50:1	withing	120:7,24	76:17 80:2	86:16,23	0 12:23 13:5
visual 22:20	warrant	59:9 87:16	105:21	121:6	80:6 81:15	88:18 96:11	
volunteer	129:1	143:4	witness 2:23	127:24	113:7 116:3	99:8,16,19	1
105:7	waste 55:10	weapon 85:8	62:16 63:1	139:2	137:6	100:4,18,20	1 2:19
vulnerability	wasted 48:12	wear 33:9	63:2,5	workplace	yell 98:5	101:7	1,100 98:21
127:17	watch 35:23	week 36:9	95:16	61:9	Yep 49:12	104:17	1:13 1:6
vulnerable	watched 42:5	59:16	witnessed	works 6:4	York 50:10	105:8,18	10 12:24 57:9
111:18	42:6	weekend 3:7	117:21	53:12 74:24	83:12	108:12	10,000
115:4	watching	9:22 36:8	Witnesses	136:19	121:21	111:12,13	141:21
117:11,17	31:11	weeks 6:18	63:15	worksheets	young 3:12	111:14	100 104:5
118:2 119:1	water 27:8	59:16	Witnessing	120:2	5:11 30:4	112:9 115:6	101 27:6
126:14	wave 13:19	weigh 71:16	15:21	world 6:11	34:18 38:2	116:6 117:8	59:21
12011	way 7:15 11:7	welcome	women 84:8	28:4 47:9	38:7,13,16	117:10,18	110 104:5
$\overline{\mathbf{w}}$	26:4 27:11	62:14 95:4	wonder 24:7	78:20,22	38:18,20	118:6,18,22	12 18:23 19:2
Wade 15:15	27:12 29:11	96:6 110:4	wondering	151:19	39:8,15,17	123:3 124:7	13 84:14
waiting	30:1 35:24	welfare 45:16	93:24	worse 22:4	40:7,14,24	127:12,18	156:17,24
154:17,20	37:10,11	45:24 50:22	137:12	43:12,12	41:3 45:4,9	128:1,12,14	157:10
wake 104:2	43:11,15	51:1,5,11	word 11:1	141:9	82:13 84:8	128:24	14 84:4 86:18
walk 23:4,10	45:12 54:9	wellness	22:15 80:10	Worthem	84:8 85:6	129:6,10,15	87:11
152:5,6	57:7 58:1	129:20	words 21:21	103:13	85:18 86:8	129:19	144,000
Walker 135:6	58:21 61:23	130:8	21:22 22:5	wouldn't 86:1	96:17 97:6	130:8,19,20	102:6
walks 31:21	61:23 71:14	went 34:24	22:6 98:5	wounded	97:17 98:1	130:22,24	15 14:18 72:2
wand 13:20	92:5 109:18	41:5,6	work 7:5 13:2	20:15	98:12,14	132:6,8,12	82:1 84:4
want 3:18	114:9,10	100:17	15:15 28:14	wow 43:1	99:5 100:3	132:5,8,12	86:17 87:11
11:13 16:21	117:23,24	Wertheimer	31:2 45:6	wrap 108:17	100:7,11	134:1,8	150 133:16
30:22,24	121:16	1:16 157:24	45:24 49:13	121:10	100:7,11	135:8 137:6	16 84:4 87:11
31:19 32:11	123:24	1.10 137.24	50:10 51:1	write 124:24	102.10,22	137:10,15	160101 1:19
35:8 43:15	132:6	West 142:7	91:21,24	written 30:22	100.15,22	137:16,18	2:7
54:2 87:21	132.0	western	92:2 93:10	wrong 8:15	107.5	137:10,18	17 16:10 84:4
87:22 91:19	143:20	121:19	103:21	28:19 72:3	108.19	137.21	175 19:18
92:19 93:13	143.20	whatsoever	103.21	94:18	110:13	141:11	18 12:8,13
95:18 96:3	144:17	19:19	109:18,21	24.10	110:13	141:11	81:24 82:6
102:24	145:15	wheels 51:6	109:23	X	· ·	142:16	83:3,19,21
102:24					115:22		84:5 85:6
103:1,6	ways 9:2 22:10 30:9	whisper 152:18	123:12 124:13	Y	116:2 120:9	148:14 156:23	85:21
114:23				Yeah 31:16	125:7,21		19 83:21 84:5
	34:5 61:3	white 13:3	125:8 136:1	32:3 41:16	126:3,16	157:9	85:6
117:16	61:23 66:21	wholeness	136:4,8,18		127:6,15	youth's	85:6 1992 133:15
121:10	70:22 74:12	126:5	142:7 151:2	50:22	132:24	128:16	
122:23	75:23 84:18	widespread	151:5 152:8	147:19	135:15	youthful	1998 11:16
124:24	93:2 94:23	36:17	155:20	year 34:24	136:2,11	79:13 88:6	14:11
134:20	95:1 114:20	Wiley 146:15	worked 41:23	42:13 82:6	144:16	88:8	2
136:6,22				83:21,22			
	-	-	-	•	-		•

Pac	яe	21

						Page 21
	Ī	ī		Ī	Ī	
2 19:1	50 102:19					
2,000 144:2	50,000 93:11					
2,500 141:23						
20 4:19 57:9	6					
80:2,5	600 104:18					
83:21 84:5	64 122:10					
85:6	04 122.10					
2001 59:12	7					
	7 13:5					
2003 141:21						
2014 118:3	700 6:8					
2016 1:6	75 112:9					
156:18,18	78 13:22					
156:22,24	79 144:5					
157:1,8,10						
157:11	8					
20s 7:22	8,000 144:6					
71:11	800 115:22					
21 83:21 84:5	116:1					
111:8						
22 19:2 84:9	9					
84:14 85:21	90 135:20					
23 1:6 84:9						
108:23						
156:18,24						
157:10						
24 72:2 81:24						
82:1 83:3						
84:9 128:15						
25 6:7 80:2						
87:10						
26 87:10						
265 120:18						
27 116:6						
27 110.0						
3						
30 6:7 57:9						
80:5						
300 12:21						
36 6:18						
360 41:5						
39 116:13						
39 110.13						
4						
4 13:7 14:14						
14:14 16:18						
4:01 158:8						
40 102:21						
40 102:21 40,000 102:7						
400 1:5						
42 19:2						
48 128:15						
49 16:10						
5						
	•	•	1	1	1	